Strengthening and Sustaining Ohio's Suicide Prevention Coalitions Initiative

COMMUNITY READINESS ASSESSMENT REPORT LORAIN COUNTY

Prepared by: Lorain County Suicide Prevention Coalition

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Wraparound training, technical assistance, and professional development for seventeen suicide prevention coalitions across Ohio to engage in the Community Readiness Assessment process was provided by Ohio University's Voinovich School of Leadership and Public Affairs, the Pacific Institute for Research and Evaluation, and YouThrive Consulting. Funding for the Strengthening and Sustaining Ohio's Suicide Prevention Coalitions (SSOSPC) Initiative was provided by the Ohio Department of Mental Health and Addiction Services under Grant #20000309, "Ohio Suicide Prevention Foundation State Plan and Coalition Development."

Additional information about the Initiative can be found at: https://suicideprevention.ohio.gov/Communities/Coalitions

https://www.ohiospf.org/strengtheningsustaininginitiative

Lorain County FFY20 Community Readiness Assessment Report

Introduction

During FFY20, Lorain County was one of seventeen suicide prevention coalitions funded as part of the Strengthening and Sustaining Ohio's Suicide Prevention Coalitions (SSOSPC) Initiative. The Ohio Department of Mental Health and Addiction Services partnered with the Ohio Suicide Prevention Foundation and Ohio University's Voinovich School of Leadership and Public Affairs to enhance the work of suicide prevention coalitions across the state to align with the Suicide Prevention Plan for Ohio and the Centers for Disease Control and Prevention's (CDC) seven strategies for preventing suicide. The participating suicide prevention coalitions were funded in the spring of 2020 to engage in an eight-month learning community with peers and receive wraparound support services in order to strengthen local suicide prevention efforts and build community capacity to make a greater impact in suicide prevention across Ohio. Through participation in the learning community, coalitions:

- Conducted a Community Readiness Assessment (CRA) to better understand local conditions that guide appropriate suicide prevention strategies.
- Developed the knowledge and skills needed to increase infrastructure and support coalition sustainability.
- Enhanced strategic planning efforts through data-driven decision-making.
- Engaged in professional development and leadership skill-building opportunities.

This report provides the results of Lorain County's Community Readiness Assessment and provides details about how the assessment was conducted.

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Community Readiness and Its Importance

Community readiness is the degree to which a community is willing and prepared to take action on an issue that affects the health and well-being of the community. Community readiness extends traditional resource-based views of how to address issues in communities by recognizing that efforts must have human, fiscal, and time resources, along with the *support* and *commitment* of its members and leaders. Community readiness is issue-specific, community-specific, and can change over time.

As prevention science has developed, prevention practitioners have realized that understanding a community's level of readiness is key to selecting prevention programs, efforts, and strategies that fit the community and to realizing positive prevention outcomes. In addition, work by NIDA

(1997) highlights that community readiness is a process and factors associated with it can be objectively assessed and systematically enhanced (National Institute on Drug Abuse, 1997).

Tri-Ethnic Community Readiness Model

The Tri-Ethnic Community Readiness Model (TE-CRM) is an innovative method for assessing the level of readiness of a community to develop and implement prevention and other intervention efforts. The TE-CRM was developed by researchers at the Tri-Ethnic Center for Prevention Research (Oetting, Donnermeyer, Plested, Edwards, Kelly, and Beauvais, 1995) to help communities be more successful in their efforts to address a variety of important issues, such as drug and alcohol use, HIV/AIDS prevention, intimate partner violence, obesity/nutrition, and other public health initiatives.

The TE-CRM measures five dimensions of community readiness:

- Community Knowledge of the Issue;
- Community Knowledge of Efforts;
- Community Climate;
- Leadership; and
- Resources

The TE-CRM assesses the five dimensions of community readiness using nine stages; ranging from "no awareness" of the problem to "high level of community ownership" in response to the issue. Table 1 presents a complete list of the stages of community readiness and a brief example of each stage.

Table 1. Stages of Community Readiness

Stage	Description	Example
1	No awareness	"It's just the way things are."
2	Denial/resistance	"We can't do anything about it."
3	Vague awareness	"Something should be done, but what?"
4	Preplanning	"This is important—what can we do?"
5	Preparation	"We know what we want to do and we are getting ready."
6	Initiation	"We are starting to do something."
7	Stabilization	"We have support, are leading, and we think it is working."
8	Confirmation/expansion	"Our efforts are working. How can we expand?"
9	Community ownership	"These efforts are part of the fabric of our community."

A community can be at different stages of readiness on each of the five dimensions of community readiness. The TE-CRM process results in readiness scores for each of the dimensions. The readiness scores for each of the dimensions are then combined to create a final overall readiness score for the community on a particular issue. This overall score provides a snapshot of how willing the community is to address an issue. In addition, the readiness scores for the individual

dimensions are useful for understanding more about community readiness around the issue and for identifying and developing strategies to increase readiness.

The Tri-Ethnic Community Readiness Assessment Process

The TE-CRM includes a six-step process for assessing community readiness to address an important issue. These steps include:

- 1) Identifying a problem of practice to focus the community readiness assessment.
- 2) Defining the community. For this assessment, "community" was defined as Lorain County.
- 3) Conducting and recording structured interviews with key respondents in the Lorain County community.
- 4) Obtaining transcripts of the community readiness interview recordings.
- 5) Scoring the interviews and calculating overall and dimension-specific readiness scores.
- 6) Creating a report describing the community readiness assessment process and presenting the community's readiness scores.

Selecting a Problem of Practice

Because community readiness is issue specific, communities must first identify a problem of practice to guide the community readiness process. Under the scope of the SSOSPC Initiative, all seventeen participating coalitions were required to focus their assessment on a common problem of practice — How ready is my community to engage in a comprehensive approach to suicide prevention using the Centers for Disease Control and Prevention's (CDC) strategies for preventing suicide? This problem of practice was selected because the Strengthening and Sustaining Ohio's Suicide Prevention Coalitions (SSOSPC) Initiative seeks to align the work of Ohio's suicide prevention coalitions with the Centers for Disease Control and Prevention's (CDC) seven key strategies for preventing suicide. These strategies include:

- 1. Strengthening economic supports
- 2. Strengthening access and delivery of suicide care
- 3. Creating protective environments
- 4. Promoting connectedness
- 5. Teaching coping and problem-solving skills
- 6. Identifying and supporting people at risk
- 7. Lessening harms and preventing future risk

Key Informant Interviews

A key component of the TE-CRM is conducting interviews with 5-8 key informants in the community. Key informants are often individuals in the community who are knowledgeable about the community, but not necessarily leaders or decision-makers. Good key informants for community readiness interviews are community members who are involved in community affairs

and who know what is going on—those with "big ears." It is important to note that the purpose of the TE-CRM is to assess the readiness of the *community* and not the *individual* to address the problem of practice; as such, individuals with lived experience with the problem of practice often have difficulty balancing community perspectives with their own experiences. By using a cross section of individuals, a more complete and accurate measure of the level of readiness to address the problem of practice can be obtained. TE-CRM key informant interviews involve approximately 35-40 questions from a structured interview guide developed by the Tri-Ethnic Center that are adapted to the community and the issue being addressed. The TE-CRM interview guide is included in this report (see Appendix A). TE-CRM interviews are recorded so that a transcript can be created for the scoring process. Key informant interviews in Lorain County were conducted in July 2020.

Scoring Community Readiness Interviews Using the TE-CRM

After interviews are completed, each interview is transcribed. The TE-CRM community readiness interview transcripts are scored individually by at least two scorers following specific guidance developed by the Tri-Ethnic Center. Each interview is scored on a scale from 1-9 (depending on the stage of readiness) on each of the five dimensions and an overall community score is calculated. Individual scorers then come together and agree on the scores of each dimension for each interview (called a "consensus score" in the TE-CRM). Scores are then averaged across interviews for each dimension, and the final community readiness score is the average across the five dimensions. This final score gives the overall stage of readiness for the community to address this issue.

Community Readiness Results for Lorain County

Lorain County Problem Statement

How ready is Lorain County to engage in a comprehensive approach to suicide prevention using the Centers for Disease Control and Prevention's (CDC) strategies for preventing suicide?

This problem statement is the focus of this Community Readiness Assessment.

Community Readiness Scores

Lorain County conducted 11 community readiness interviews in July 2020. The table below summarizes the timeframe of when the interviews were conducted and the community sectors represented by the interview respondents.

Table 2. Interview Information

Interview	Date	Community Sector Represented
1	7/20/2020	Community member
2	7/24/2020	Medical professional
3	7/9/2020	School and/or education provider
4	7/22/2020	Member of faith-based community
5	7/28/2020	Other
6	7/21/2020	Community member
7	7/23/2020	Member of a local coalition
8	7/28/2020	Other
9	7/16/2020	Business community leader/member
10	7/29/2020	School and/or education provider
11	7/27/2020	Member of faith-based community

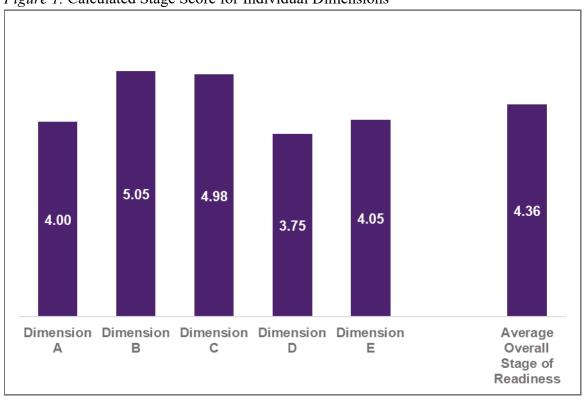
Lorain County then scored the interviews using the individual and consensus scoring guidance from the TE-CRM.

The following table is a summary of Lorain County's interview scores for each dimension.

Table 3. Combined Interview Scores by Dimension

		Interview								Interview Combined Total				
Dimension		1	2	3	4	5	6	7	8	9	10	11	Score of 8 Interviews	
A	Community Knowledge of Efforts	3	5.75	6	3.25	3	2.5	3.75	5.25	2.75		4.75	40	
В	Leadership	4	6	4.5	4	5.75	5	6	6.5	4.25	4.75	4.75	55.5	
C	Community Climate	6.25	5	4.75	3.5	4.75	5	5.5	6.5	4.25	4	5.25	54.75	
D	Knowledge about the Issue	3.5	5	4.75	3.5	2.75	3.75	3.5	3.75	2.75	3.75	4.25	41.25	
E	Resources Related to the Issue	3.5	4.75	4.75	3.75	3.75	4.5	3.25	4.5		3.5	4.25	40.5	

Figure 1. Calculated Stage Score for Individual Dimensions



Lorain County's Average Overall Stage of Readiness is: 4.36. This score indicates that their community is in Stage 4: Preplanning.

Highlights from Interview Participants about Readiness to Address Suicide Prevention

The quotations below are included to illustrate the scores in Table 3.

A: Community Knowledge of Efforts	I think for Lorain County specifically, we want to know, how does it affect us here? We can look at national reports, but I think sometimes, it's just you receiving data, rather than really understanding what's going on in your own backyard.
B: Leadership	You gotta be honest with yourself and know that this is going on in the community and a part of it is everybody's job. It's the whole community, as a whole.
C: Community Climate	I'm not used to thinking about what I do in the context of comprehensive suicide prevention. I give hope and I call people to a broader vision and awaken something in them through faith. It's definitely prevention, but it's not usually the category we place it in.
D: Knowledge about the Issue	"[A misconception is that] suicide doesn't happen to people who seem happy; that suicide doesn't happen to people who have jobs; that suicide doesn't happen to young people; that suicide doesn't happen to married people; that suicide doesn't happen to people who have beautiful kids; that suicide doesn't happen to people that have grandchildren. It happens to everybody, and I don't think people realize that."
E: Resources Related to the Issue	If it doesn't hit you personally, you don't commit the time, but when it does hit you personally, you do.

Using Assessment Results to Develop Strategies to Build Readiness

With the information from this assessment, strategies can then be developed that will be appropriate for Lorain County. The first step in determining possible strategies to build readiness is to look at the distribution of scores across the five readiness dimensions. Generally, to move ahead with prevention programs, strategies, and interventions, community readiness levels should be similar on all five dimensions. If one or more dimensions have lower scores than the others, efforts should be focused on identifying and implementing strategies that will increase the community's readiness on that dimension (or those dimensions).

After reviewing these results, the Lorain County team noted that the difference in responses from various sectors was revealing, and may help identify knowledge pathways that need bolstering. For example, in addition to well-known community leaders in business, higher education, law enforcement, hospital/medical, etc., who know the landscape of social services across the whole county, the Lorain County team also interviewed in "smaller" sectors that they felt were key: Spanish-speaking voter advocate, Transitional Age Youth, rural faith leader. And indeed, the range

of scores reflected the range of knowledge, access, and ownership of prevention services, trainings, or options.

Though the preparedness level for Lorain County was determined to be a 4, or "preplanning," Mental Health/Suicide Prevention is one of five stated priorities for the countywide Community Health Improvement Plan (CHIP) for 2020-2022:

CHIP Mental Health Goal: Arrest upward trend of overall suicide deaths by staying at or below the last 5-year average (2013-2017 average of 49 suicides per year, or 16 deaths per 100,000 population) for the period of 2018-2022.

Strategy 1: Community-based education to promote positive mental health

Strategy 2: Screen for clinical depression for all patients 12 or older using a standardized tool

Strategy 3: School-based prevention programs and policies

Appendix A: TE-CRM Interview Guide

FFY20 CRA SSOSPC Community Readiness Interview Questions

REMINDER: Where you see "(community)," please make sure to insert the name of the county or community you are focusing on.

1. For the following question, please answer keeping in mind your perspective of what community members believe and not what you personally believe.

On a scale from 1-10, how much of a concern is readiness to engage in a comprehensive approach to suicide prevention to members of *(community)*, with 1 being "not a concern at all" and 10 being "a very great concern"? *(Scorer note: Community Climate)*

Can you tell me why you think it's at that level?

Interviewer: Please ensure that the respondent answers this question in regards to community members NOT in regards to themselves or what they think it should be.

COMMUNITY KNOWLEDGE OF EFFORTS

I'm going to ask you about current community efforts to engage in a comprehensive approach to suicide prevention using seven key strategies from the CDC. By efforts, I mean any programs, activities, or services in your community that address engaging in a comprehensive approach to suicide.

2. Are there comprehensive efforts in (*community*) that address suicide prevention using the CDC strategies?

If Yes, continue to question 3; if No, skip to question 16.

3. Can you briefly describe each of these?

Interviewer: Write down names of efforts so that you can refer to them in #4-5 below.

- **4.** How long have each of these efforts been going on? *Probe for each program/activity*.
- **5.** Who do each of these efforts serve (e.g., a certain age group, ethnicity, etc.)?
- **6.** About how many community members are aware of each of the following aspects of the efforts none, a few, some, many, or most?
 - Have heard of efforts?
 - Can name efforts?
 - Know the purpose of the efforts?

- Know who the efforts are for?
- Know how the efforts work (e.g. activities or how they're implemented)?
- Know the effectiveness of the efforts?
- 7. Thinking back to your answers, why do you think members of your community have this amount of knowledge?
- **8.** Are there misconceptions or incorrect information among community members about the current efforts? *If yes:* What are these?
- **9.** How do community members learn about the current efforts?
- **10.** Do community members view current efforts as successful?

Probe: What do community members like about these programs? What don't they like?

- 11. What are the obstacles to individuals participating in these efforts?
- **12.** What are the strengths of these efforts?
- **13.** What are the weaknesses of these efforts?
- 14. Are the evaluation results being used to make changes in efforts or to start new ones?
- **15.** What planning for additional efforts to engage in a comprehensive approach to suicide prevention is going on in (*community*)?

Only ask #16 if the respondent answered "No" to #2 or was unsure.

16. Is anyone in (*community*) trying to get something started to engage in a comprehensive approach to suicide prevention? Can you tell me about that?

LEADERSHIP

I'm going to ask you how the leadership in *(community)* perceives *(issue)*. By leadership, we are referring to those who could affect the outcome of this issue and those who have influence in the community and/or who lead the community in helping it achieve its goals.

17.	Using a scale from 1-10, how much of a concern is a comprehensive approach to suicide
	prevention to the leadership of (community), with 1 being "not a concern at all" and 10 being
	"a very great concern"?

Can you tell me why you say it's a____?

17a. How much of a priority is engaging in a comprehensive approach to suicide prevention to leadership?

Can you explain why you say this?

18. I'm going to read a list of ways that leadership might show its support or lack of support for efforts to engage in a comprehensive approach to suicide prevention.

Can you please tell me whether none, a few, some, many or most leaders would or do show support in this way? Also, feel free to explain your responses as we move through the list.

How many leaders...

- At least passively support efforts without necessarily being active in that support?
- Participate in developing, improving or implementing efforts, for example by being a member of a group that is working toward these efforts?
- Support allocating resources to fund community efforts?
- Play a key role as a leader or driving force in planning, developing or implementing efforts? (prompt: How do they do that?)
- Play a key role in ensuring the long-term viability of community efforts, for example by allocating long-term funding?
- 19. Does the leadership in the community support expanded efforts in the community to engage in a comprehensive approach to suicide prevention?

If yes: How do they show this support? For example, by passively supporting, by being involved in developing the efforts, or by being a driving force or key player in achieving these expanded efforts?

- **20.** Who are leaders that are supportive of addressing this issue in your community?
- **21.** Are there leaders who might oppose engaging in a comprehensive approach to suicide prevention? How do they show their opposition?

COMMUNITY CLIMATE

For the following questions, again please answer keeping in mind your perspective of what community members believe and not what you personally believe.

- **22.** How much of a priority is addressing this issue to community members? Can you explain your answer?
- 23. I'm going to read a list of ways that community members might show their support or their lack of support for community efforts to engage in a comprehensive approach to suicide prevention.

Can you please tell me whether none, a few, some, many or most community members would or do show their support in this way? Also, feel free to explain your responses as we move through the list.

How many community members...

• At least passively support community efforts without being active in that support?

- Participate in developing, improving or implementing efforts, for example by attending group meetings that are working toward these efforts?
- Play a key role as a leader or driving force in planning, developing or implementing efforts? (prompt: How do they do that?)
- Are willing to pay more (for example, in taxes) to help fund community efforts?
- **24.** About how many community members would support expanding efforts in the community to engage in a comprehensive approach to suicide prevention that incorporates the seven CDC strategies? Would you say none, a few, some, many or most?

If more than none: How might they show this support? For example, by passively supporting or by being actively involved in developing the efforts?

- **25.** Are there community members who oppose or might oppose engaging in a comprehensive approach to suicide prevention? How do or will they show their opposition?
- **26.** Are there ever any circumstances in which members of (*community*) might think that comprehensive approaches to suicide prevention should not be attempted? Please explain.
- **27.** Describe (*community*).

KNOWLEDGE ABOUT THE ISSUE

28. On a scale of 1 to 10 where a 1 is no knowledge and a 10 is detailed knowledge, how much do community members know about engaging in a comprehensive approach to suicide prevention?

Why do you say it's a ?

- **29.** Would you say that community members know nothing, a little, some or a lot about each of the following as they pertain to engaging in a comprehensive approach to suicide prevention? (*After each item, have them answer.*)
 - Suicide prevention, in general (Prompt as needed with "nothing, a little, some or a lot".)
 - the signs and symptoms
 - the causes
 - the consequences
 - how often suicide occurs locally (or the number of people living with suicidality in your community)
 - what can be done to prevent suicide
 - the effects of suicide on family and friends?

- **30.** What are the misconceptions among community members about suicide, e.g., why it occurs, how much it occurs locally, or what the consequences are?
- **31.** What type of information is available in (*community*) about suicide prevention (e.g. newspaper articles, brochures, posters)?

If they list information, ask: Do community members access and/or use this information?

RESOURCES FOR EFFORTS (time, money, people, space, etc.)

If there are efforts to address the issue locally, begin with question 32. If there are no efforts, go to question 33.

- **32.** How are current efforts funded? Is this funding likely to continue into the future?
- **33.** I'm now going to read you a list of resources that could be used to engage in a comprehensive approach to suicide prevention in your community. For each of these, please indicate whether there is none, a little, some or a lot of that resource available in your community that could be used to address suicide prevention?
 - Volunteers?
 - Financial donations from organizations and/or businesses?
 - Grant funding?
 - Experts?
 - Space?
- **34.** Would community members and leadership support using these resources to address suicide prevention? Please explain.
- **35.** On a scale of 1 to 5, where 1 is no effort and 5 is a great effort, how much effort are community members and/or leadership putting into doing each of the following things to increase the resources going toward engaging in a comprehensive approach to suicide prevention in your community?
 - Seeking volunteers for current or future efforts to engage in a comprehensive approach to suicide prevention in the community.
 - Soliciting donations from businesses or other organizations to fund current or expanded community efforts.
 - Writing grant proposals to obtain funding to support engaging in a comprehensive approach to suicide prevention in the community.
 - Training community members to become experts.
 - Recruiting experts to the community.

	re you aware of any proposals or action plans that have been submitted for funding to gage in a comprehensive approach to suicide prevention in (<i>community</i>)?
If	Yes: Please explain.
Additional	policy-related questions:
co. po	hat formal or informal policies, practices and laws related to this issue are in place in your mmunity? (<i>Prompt</i> : An example of —formal would be established policies of schools, lice, or courts. An example of —informal would be similar to the police not responding to lls from a particular part of town.)
	re there segments of the community for which these policies, practices and laws may at apply, for example, due to socioeconomic status, ethnicity, age?
	there a need to expand these policies, practices and laws? If so, are there plans to pand them? Please explain.
40. Ho	ow does the community view these policies, practices and laws?
Demograp	hics of respondent (optional)
1. Gender:	
2. What is	your work title?

1. Gender:	
2. What is your work title?	_
3. What is your race or ethnicity? Anglo African American	
Hispanic/Latino/Chicano American Indian/Alaska Native	
Asian/Pacific IslanderOther	
4. What is your age range? 19-2425-34	
35-4445-54	
55-6465 and above	
5. Do you live in (community)? YES NO If no: What community?	
6. How long have you lived in your community?	
7. Do you work in (community)? YES NO If no: What community?	
8. Do you live in (community)? YES NO If no: What community?	

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