

**MINUTES OF THE MENTAL HEALTH, ADDICTION AND  
RECOVERY SERVICES BOARD OF LORAIN COUNTY  
BOARD MEETING HELD SEPTEMBER 24, 2020**

**VIA GOTOMEETING, FACEBOOK LIVE FOR THE PUBLIC, AND AT THE  
MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD  
OF LORAIN COUNTY  
1173 NORTH RIDGE RD. EAST, SUITE 101  
LORAIN, OH 44055**

**Board Members Present:** Dr. Hope Moon, Chair; David Ashenhurst, Tim Carrion, David DiTullio, Dr. Denise Eacott, Dr. Tracey Frierson, Ted Kalo, Karen McIlwaine, Regan Phillips, Sandra Premura, James Schaeper, Karen Sutera, Daniel Urbin, Pamela Waite

**Staff Present:** Elaine Georgas, Interim Executive Director; Barry Habony, Business Operations Director; Shakeer Mokerrom, AmeriCorp Member; Clare Rosser, Communications and Community Relations Director; Patrice McKinney, Human Resources and Special Projects Director

**1. CALL TO ORDER:**

Board Chair Dr. Hope Moon called the meeting to order at 5:30 p.m.

**2. ROLL CALL:**

Roll call was taken and a quorum found.

**3. MINUTES:**

Having heard no corrections, Dr. Moon stated that the 08/27/20 Board meeting minutes would be filed accordingly.

**4. PRESENTATIONS:**

There were presentations by Silver Maple's Nicole Martin (**Attachment 1**) and The Nord Center's Don Schiffbauer and Don Sheldon regarding the Crisis Stabilization Services and cost estimates for services and proposed facility.

**5. COMMITTEE REPORTS:**

a. Finance Committee, reported by James Schaeper:

**Committee Members Present:** Jim Schaeper (Committee Chair), Joseph Hribar, Ted Kalo, Dr. Hope Moon (ex-officio), Karen Sutera and Pam Waite

**Staff Present:** Elaine Georgas and Barry Habony

The Finance Committee met at the Board's Administrative Office Conference Room 118 and via virtual meeting on 09/15/2020 at 5:00 p.m., and reported two (2) informational items and four (4) recommendations.

**Informational Item:**

1. **Calendar Year 2020 Tax Levy Analysis** – The Committee was given a verbal report on the calendar year 2020 tax levy assessments and collections which is summarized in the attached narrative. (**Attachment 2**) Are there any questions? There were no questions.
2. **List of Contracts** – The Committee reviewed the attached list of *Contracts Authorized by the Executive Director on Behalf of the MHARS Board of Directors*, which includes ISP contracts for which the Board is the Fiscal Agent. Are there any questions? Elaine explained that the Mental Health America Contract is to allow a virtual training for our residents and facilitators.

**Recommendations:**

1. **Approval of the Fiscal Year 20 Statement of Revenue and Expenses and Statement of Cash Position** – The Committee reviewed the attached fiscal year 20 Statement of Revenue and Expenses and Statement of Cash Position, along with supporting schedules for the period ended August 2020. The Committee found them to be in order, and **Recommended** approval of the fiscal year 20 financial statements for the period ended August 2020. (**Attachment 3**)

(**Resolution 20-09-01**) Motion by James Schaeper, seconded by Karen McIlwaine that the Board adopted the resolution to approve the fiscal year 20 financial statements for the period ended August 2020.

**Carried.**

**Resolution adopted.**

2. **Approval of the Fiscal Year 21 Statement of Revenue and Expenses and Statement of Cash Position** – The Committee reviewed the attached fiscal year 21 Statement of Revenue and Expenses and Statement of Cash Position, along with supporting schedules for the period ended August 2020. The Committee found them to be in order, and **Recommended** approval of the fiscal year 21 financial statements for the period ended August 2020. (**Attachment 4**)

(**Resolution 20-09-02**) Motion by James Schaeper, seconded by Dr. Tracey Frierson that the Board adopt the resolution to approve of the fiscal year 21 financial statements for the period ended August 2020.

**Carried.**

**Resolution adopted.**

3. **Approval of the MHARS Board Listing of Expenses for August** – The Committee reviewed the attached Listing of Expenses for August totaling \$900,553.70. The Committee

found them to be in order, and **Recommended** approval of the MHARS Board August Listing of Expenses. (**Attachment 5**)

(**Resolution 20-09-03**) Motion by James Schaeper, seconded by Dr. Tracey Frierson that the Board adopt the resolution to approve the MHARS Board August Listing of Expenses.

**Carried.**

**Resolution adopted.**

4. **Approval of Contracts** – The Committee reviewed the attached list of *Contracts to be Authorized by the MHARS Board of Directors* and found them to be in order. (**Attachment 6**)

(**Resolution 20-09-04**) Motion by James Schaeper, seconded by Sandra Premura that the Board adopt the resolution that the Executive Director be authorized to execute the list of *Contracts to be Authorized by the MHARS Board of Directors*.

**Roll Call: (Aye):** Dr. Hope Moon, Chair; David Ashenhurst, Tim Carrion, David DiTullio, Dr. Denise Eacott, Dr. Tracey Frierson, Ted Kalo, Karen McIlwaine, Regan Phillips, Sandra Premura, James Schaeper, Karen Sutera, Daniel Urbin, Pamela Waite

**Carried.**

**Resolution adopted.**

**NEXT COMMITTEE MEETING:** is scheduled for 5:00 p.m. on Tuesday, 10/13/2020 at the Board's Administrative Office Conference Room 118 and via virtual meeting.

- b. Community Review and Plan Committee, reported by David DiTullio:

**Committee Members Present:** David DiTullio (Chair), Dr. Denise Eacott, Dr. Tracey Frierson, Dr. Hope Moon (ex-officio), Regan Phillips, Sandra Premura, Daniel Urbin, Pamela Waite

**Staff Present:** Elaine Georgas, Mark Johnson

**Guest attendees:** Nicole Martin, Executive Director and supported by Jason Coe, Regional Director.

The Community Review and Plan Committee met virtually via the Go to Meeting platform on 09/03/2020 at 5:15 p.m. The meeting was made accessible for the public via Facebook Live. Three informational items were presented. There were no recommendations. A quorum was present.

**I. Informational:**

**A. Provider Agency Presentation: Silver Maple Recovery**

An overview of treatment services, client demographics and outcome data was presented by Nicole Martin, Executive Director and supported by Jason Coe, Regional Director.

They spoke of their collaborative role within the treatment provider network of Lorain County as well as the hospitals and drug court specialty dockets. They are soon opening level 3 Recovery Housing with 30 apartment slots called Silver House in the city of Lorain. Silver Maple will prepare a one-page document for review and present to the full board on September 24<sup>th</sup>. Are there any questions? There were no questions.

**B. FY21 SUD Allocation Priorities**

Elaine reviewed the attached document to summarize the SUD Allocations and again reviewing that we budgeted for a 20% cut from OMHAS, we did not experience this loss of revenue and will be deciding how to allocate funds, keeping in mind that a 4<sup>th</sup> quarter cut could still occur. **(Attachment 7)** The SOR 2.0 (State Opioid Response) funding application is expected to be put out by OMHAS soon with little turnaround time for us to respond. We are meeting with providers to develop a plan for a No Cost Extension request of the estimated \$50 million unspent from the first SOR initiative as well as plans for a portion of the State's estimated \$60 million of new funding. This is a two-year initiative with a one-year reapplication for course correction. SOR 2.0 allows for services geared towards stimulant abuse in addition to opioids. Are there any questions? There were no questions.

**C. Discussion of topics/programs/agency presentations this year**

David DiTullio opened up for discussion topics, programs and agency presentations for the year. Housing (Roads to Hope, New Sunrise Properties) and the Permanent Supportive Housing Initiative, Firelands, Stella Maris, and Applewood were suggested as starting points, with an idea of maintaining a repository of on demand information for board members. Denise Eacott inquired about training or a presentation regarding the American Society of Addiction Medicine (ASAM) criteria for levels of care. Are there any questions? There were no questions.

**II. Recommendations:**

None

**III. Old Business**

**A. Crisis Services Project**

Nord will be attending the 9/24 Board meeting to give an updated presentation on this project. The need for urgency was stressed as well as a need to discuss the issue of redundancy with this project. Funding concepts were reviewed as Phase II of this project needs partners for capital and there is a gap in operations that needs to be supported. Peg's Foundation is advocating for Medicaid changes to support a firehouse model as opposed to a fee for service model that does not sustain a crisis system. Lorain and Franklin Counties are being seen as demonstration projects and we are looking at the whole crisis continuum which extends beyond a Crisis Unit. Are there any questions? There were no questions.

**B. Review of the CR&P Committee name and Mission Statement**

Discussion focused on changes that could help to clarify the identity of this subcommittee. It was titled the Community Plan and Review Committee, and is currently in documents as the Community Relations and Plan and as Community Review and Plan. Examples from the Cuyahoga County ADAMHS Board were discussed and committee members were asked to review that website and consider for discussion for future conversation. Are there any questions? There were no questions.

**IV. New Business**

None

**NEXT COMMITTEE MEETING:** 10/01/2020 at 5:15 p.m.

c. Governance Committee, reported by David Ashenhurst:

**Committee Members present:** David Ashenhurst (Chief Governance Officer), David DiTullio, Inez James, Karen McIlwaine, Dr. Hope Moon (ex-officio)

**Staff present:** Elaine Georgas, Patrice McKinney, Clare Rosser

The Governance Committee met on 09/09/20 at 5:30 p.m. via GoToMeeting and Facebook Live for public viewing. The Committee presented with three informational items and one recommendation.

Informational:

1. **Consent Agenda** – The Committee reviewed consent agendas from the Cuyahoga County ADAMHS Board meetings of 6/24/20, 5/27/20, 6/26/19 that illustrated its use of a consent agenda, and previously members received articles about consent agendas and the Butler County Mental Health and Addiction Recovery Services Board's consent agenda policy. It was observed that the policies generally put the consent agenda as the first item of business after a roll call, but the Cuyahoga County ADAMHS process did not. There was discussion how the Cuyahoga County ADAMHS Board also included their annual contract allocations as consent agenda items along with other procedural items and also included all the full committee details in their board meeting packets allowing all members to have a clear understanding of all items presented including those on the consent agendas. Those familiar with this process observed that with the use of a consent agenda process, any Board Member can request that any specific item be moved from the consent agenda and onto the Board meeting agenda for discussion. The advantage of a Consent Agenda includes efficiency of Board meetings because entire Committee Reports do not have to be read verbatim during Board meetings, although Board members are held to higher responsibility to read the details prior the meeting. Members discussed how the use of a Consent Agenda for certain topics would allow Board Members would have more time to focus on other topics.

As a next step, Elaine Georgas, David DiTullio and Dr. Hope Moon will work on developing a draft Board Consent Agenda Policy and a mock Agenda for a meeting inclusive of a Consent

Agenda format. The draft will be shared at the October Governance Committee meeting. Are there any questions? There were no questions.

2. **Policy Development: Board Member Development and Recognition Policy** – It was clarified the Board Member Development and Recognition Policy was not exactly a policy, but rather a financial line item referenced by the Board Member Reimbursement Policy of the former Lorain County Board of Mental Health. The policy was helpful in creating boundaries on Board Member travel expenses especially to out-of-state meetings and conventions. There was consensus to recommend adoption of the policy after it is adapted to fit the MHARS Board Policy. This will be reviewed by the Governance Committee at their next meeting for final recommendation to the full Board. Are there any questions? There were no questions.
3. **Outreach Committee** – David Ashenhurst asked that Elaine Georgas speak about what she was planning to share at the canceled March Board Retreat about the Faith-Based Outreach Committee. Elaine Georgas stated that the community engagement with faith leaders was actually a staff focused committee that benefited faith-based leaders with an opportunity to have a voice regarding the opioid epidemic. It was later added as a suggested Committee for the MHARS Board, as there were similar (Board focused) Committees in Cuyahoga County. Dr. Moon indicated that at the Ad Hoc Disparities Committee, it was also discussed to include the faith-based leaders.

There was discussion about the purpose and structure of an outreach committee, including not limiting it to faith-based as there is a need to include the LGBTQ community and other marginalized, underserved members of our community. The discussion circled back to naming it a faith-based outreach committee or community outreach advisory committee (that liaises with the Board, but is encompassing of non-Board community members).

Since it is an advisory committee, there was discussion about pausing in developing policy, as it may likely fall under the purview Public Relations portion of the Strategic Plan. There was discussion about not creating new committees, but the Governance Committee reviews suggestions to form new Committees.

At next month's meeting, Clare Rosser would be asked to share about the history and work of Cuyahoga County's Faith-based Outreach Committee and their Community Relations and Advocacy Committees, as she was formerly a participant on these committees. Are there any questions? There were no questions.

#### Recommendation:

1. **Sponsorship Policy** – The Committee reviewed a draft MHARS Board Sponsorship Policies derived from sponsorship policies of other Boards. as well as a draft MHARS Sponsorship Policy. It discussed the value of supporting sponsorships of Network agencies versus non-Network agencies. It also discussed the sponsorship policy should afford the Executive Director the authority to determine how this Board can be supportive of our Network and public partners if not with a sponsorship then in other ways - especially, when the events do not align with the MHARS Board's values, for example, wine tasting events and casino nights.

Sponsorship packages typically include advertising, social media presence, and tickets to an event. Clare Rosser stated that for Board-sponsored events she verbally shares with anyone to whom tickets are given that the Board does not pay for a spouse's or a plus one's ticket. Since it is a sensitive subject, it was determined that this statement should not be written into policy.

There was also discussion that one sponsorship policy included language that the proceeds raised by an agency must be used to serve the goals of the MHARS Board. It was determined that such a statement is too restrictive, and should not be used especially when supporting non-Network agencies.

Also, Clare Rosser shared that when a sponsorship package has a quantity of tickets and not all are used by Board Members and Staff attending, then the remaining tickets should be donated back for the use by community members that would not have been able to attend otherwise. Doing so creates great connections in the community. Further, the same can be done for Network staff when there are professional development opportunities. The importance of ethics as a public Board Member written into the policy was also noted. After including these above-referenced items and making some minor corrections, there was consensus of the Committee to adopt the draft policy. Are there any questions? There were no questions. The Committee **Recommended** that the Board approve the Sponsorship Policy.

**(Resolution 20-09-05)** Motion by David Ashenhurst, seconded by Pamela Waite that the Board adopt the resolution to approve the Sponsorship Policy.

**Carried.**

**Resolution adopted.**

**NEXT COMMITTEE MEETING:** 10/14/20 at 5:30 p.m.

d. Membership Committee, reported by Tim Carrion:

**REPORT #1:**

**Committee Members Present:** Tim Carrion (Committee Chair), Karen McIlwaine, Sandra Premura, Karen Sutera, Dr. Hope Moon (ex-officio)

**Staff Present:** Elaine Georgas, Patrice McKinney

The Committee met on 09/10/20 at 5:00 p.m. via GoToMeeting and Facebook Live for public viewing of the meeting. The Committee presented with three informational items:

**Informational:**

1. **Board Member Attendance** – The Committee reviewed the updated Board Member attendance report and found no areas of concern. Are there any questions? There were no questions.

2. **Board Member Demographics** – The Committee reviewed the Board Member demographics in terms of city of residence, race/ethnicity, gender, representation (consumer, family member/clinician) professional background, education, military service, hobbies/interests and other community service. Members noted a need to have representation from the southern part of the county. Are there any questions? There were no questions.
3. **Old Business**
  - a. **Community Representatives or Outreach/Community Committee** – This agenda item will be developed by the Governance Committee with input by the Membership Committee.
  - b. **Developing Processes** – The Committee developed processes for filling vacancies, interviewing candidates for Board membership, orientation, and mentoring of new Board Members.
  - c. **Interviewing Candidates** – Currently, there are nine Board Member applications on file. Also, we have heard from another Lorain County citizen who is interested in becoming a Board Member. The Committee is mindful that the two vacancies must be filled by an individual who self identifies as a) a consumer receiving addiction services, and b) a family member of an individual receiving addiction services. After reviewing applications of those who meet the requirements, the Committee will interview four candidates on September 22<sup>nd</sup> at 5:00 p.m. Members will update the interview questions that have been used previously for candidates (The report of that meeting was provided as a handout at the September Board meeting, and follows this first report).

## **REPORT #2**

**Committee Members Present:** Tim Carrion (Committee Chair), Karen McIlwaine, Regan Phillips, Sandra Premura, Karen Sutera

**Staff Present:** Patrice McKinney

The Membership Committee's second meeting was held on Tuesday, 09/22/20 at 5:00 p.m. via GoToMeeting and Facebook Live, and they presented with two informational items and one recommendation:

### **Informational:**

1. **Facebook Live Viewing of the Meeting** – Based upon a legal opinion requested of Assistant Prosecuting Attorney Gerald Innes, interviews were conducted in executive session in accordance with Ohio Revised Code 121.22 (G) (1): "...to consider the appointment...of a public official..." The rest of the meeting was viewable to the public via Facebook Live. Are there any questions? There were no questions.
2. **Representation from Southern Part of the County** – The Committee discussed the absence of representation from the southern areas of the county. Staff will draft a letter to be sent to Township Trustees on behalf of the Membership Committee to inform them of the



committee's desire to ensure representation from all areas of Lorain County and ask them to refer potential Board members. Are there any questions? There was brief discussion about additional ways in which the Committee could reach out across Lorain County to recruit for vacancies in particular this current vacancy being a person who has or is receiving services for alcohol, drug addiction or problem gambling.

Recommendation:

1. **Interviewing for Board Membership** – Originally, there were four interviews scheduled, however, one individual withdrew their application due to personal reasons and another individual failed to keep their appointment.

Of the two remaining interviewees, one self-identified as a consumer receiving or having previously received addiction services. The second self-identified as a family member whose loved one receives or previously received addiction services as well as mental health services. Further, this individual is a registered nurse and an addiction and mental health services clinician. The Committee **Recommended** that Brandon Bobbitt's application be submitted to the Ohio Addiction and Mental Health Services to fill the partial-term, family member position that expires on June 30, 2021.

**(Resolution 20-09-06)** Motion by Tim Carrion, seconded by Karen Sutera that the Board adopt the resolution that Brandon Bobbitt's application be submitted to the Ohio Addiction and Mental Health Services for their consideration to appoint Mr. Bobbitt to fill the partial-term, family member position that expires on June 30, 2021.

Lengthy discussion ensued, and it determined that the Board needed to go into Executive Session.

(At approximately 7:00 p.m., David DiTullio excused himself from the Board meeting).

**EXECUTIVE SESSION:**

**(Resolution 20-09-07)** Motion by Tim Carrion, seconded by Karen McIlwaine that Board Members and Patrice McKinney go into Executive Session in accordance with Ohio Revised Code 121.22 (G) (1) for the purpose of considering the appointment of a public official.

**Roll Call: (Aye):** Dr. Hope Moon, Chair; David Ashenhurst, Tim Carrion, Dr. Denise Eacott, Dr. Tracey Frierson, Ted Kalo, Karen McIlwaine, Regan Phillips, Sandra Premura, James Schaeper, Karen Sutera, Daniel Urbin, Pamela Waite

**Carried.**

**Resolution adopted.**

**RECONVENE THE BOARD MEETING:**

With the end of Executive session, Facebook Live was restarted.

**(Resolution 20-09-08)** Motion by Tim Carrion, seconded by Sandra Premura to end Executive Session and reconvene the Board meeting.

**Carried.**

**Resolution adopted.**

Regarding **(Resolution 20-09-06)** the Board adopted the resolution that Brandon Bobbitt's application be submitted to the Ohio Addiction and Mental Health Services for their consideration to appoint Mr. Bobbitt to fill the partial-term, family member position that expires on June 30, 2021.

**Carried.**

**Resolution adopted.**

**NEXT COMMITTEE MEETING:** 10/07/20 at 5:00 p.m.

e. Ad Hoc Disparities Committee, reported by Regan Phillips:

**Committee Members present:** Regan Phillips (Chair) (Chief Governance Officer), Dr. Tracey Frierson, Inez James, Dr. Hope Moon (ex-officio)

**Staff present:** Elaine Georgas

The Ad Hoc Disparities Committee met on 09/10/20 at 6:13 p.m. via GoToMeeting and Facebook Live for public viewing. The Committee presented with three informational items and one recommendation.

**Informational:**

1. **Additional BH Data** – Elaine Georgas shared behavioral health client data demographics from 2019 for mental health and substance use disorder services processed through the Board reported by gender, race and ethnicity for youth and adults. Regan Phillips spoke to the county's health commissioner and described that it is difficult to gather data for any particular socio-economic group for health disparities. Dr. Frierson also indicated that there were inconsistencies as to how provider agencies completed the race/ethnic details in the annual provider application documents. Regan Phillips and Dr. Moon mentioned reaching out to the Urban League and Health Policy Institute Ohio to determine if they have relevant data. Are there any questions? There were no questions.

2. **Refine Goals** – Members agreed that there is urgency for the committee’s work to move ahead however there was consensus to wait until the Strategic Planning Retreat scheduled on 9/12/20 could provide additional details for this work.

Inez James brought up the need to address the workforce disparities in the behavioral health system and the necessity to engage students in high school or earlier about the behavioral health field. Regan Phillips and Dr. Moon shared details about Mercy’s Rising Stars Program with Lorain City Schools. Members expressed interest in talking to Mercy and the Lorain City Schools team about this program to see if behavioral health could be included in this. Are there any questions? There were no questions.

3. **Partnerships to Improve Behavioral Health Disparities** – Dr. Moon reported that her discussions with The Nord Center indicated they are working on improving disparities and offered their partnership. Elaine Georgas mentioned that the County Health Improvement Steering Committee, of which MHARS is included, has recently committed to work together to improve health disparities. Dr. Moon also mentioned that Lorain County Health and Dentistry indicated their willingness to work together to improve health disparities. Regan Phillips and Elaine Georgas mentioned that the Community Foundation, Nord Family Foundation, and the Urban League could also be valuable partners to work with. Members again reiterated to wait until the Strategic Plan as it would help articulate the focus for partnerships. Are there any questions? There were no questions.

Recommendation:

4. **Ohio’s Minority Strikeforce Blueprint** – Regan Phillips opened dialogue regarding the recently published Ohio’s Minority Strikeforce Blueprint. (**Attachment 8**) General consensus was to review the recommendation (particularly from pages 14-16 of the Blueprint) and where feasible, align it with the Committee’s charge to address behavioral health disparities. Are there any questions? There were no questions. The Committee **Recommended** that the Board approve the inclusion of relevant recommendations from Ohio’s Minority Strikeforce Blueprint to support the Ad Hoc Disparities Committee’s charge to address behavioral health disparities.

(**Resolution 20-09-06**) Motion by Regan Phillips, seconded by Karen McIlwaine that the Board adopt the resolution to approve the inclusion of relevant recommendations from Ohio’s Minority Strikeforce Blueprint to support the Ad Hoc Disparities Committee’s charge to address behavioral health disparities.

Carried.

Resolution adopted.

**NEXT COMMITTEE MEETING:** 10/8/20 at 6:00 p.m.

f. Ad Hoc Executive Director Search Committee, reported by Tim Carrion:

**Committee Members Present:** Tim Carrion (Committee Chair), David DiTullio, Dr. Tracey Frierson, Karen Sutera, Pamela Waite, Dr. Hope Moon (ex-officio)

**Staff Present:** Patrice McKinney

The Ad Hoc Search Committee met on Wednesday, 09/23/20, and presented with one informational item:

Informational:

1. **Executive Director Search** – New members were provided with an update of the Committee’s previous work. When asked by Tim Carrion, it was determined that the Committee would move forward with the work already done versus starting over – and with definitive deadlines. The following was discussed:
  - a. Possible assistance from the Board Association (OACBHA) to advertise the job posting (using their national connections) and to screen applications. If this option is chosen, the Committee discussed further screening of the applications with the remainder of the work to be done by the selected search firm as a way to curb costs.
  - b. Karen Sutera and Tim Carrion agreed to reach out to the consultants to ask if their previously-submitted proposals could be still be considered.
  - c. Dr. Tracey Frierson and Patrice McKinney will research to find any additional search firms.
  - d. The Committee will review proposals at their next meeting.

Are there any questions? There were no questions.

**NEXT COMMITTEE MEETING:** 10/14/20 at 5:00 p.m.

6. **CHAIRPERSON’S REPORT:**

None.

7. **INTERIM EXECUTIVE DIRECTOR’S REPORT:**

The Substance Abuse and Mental Health Services Administration has released the 2019 National Survey on Drug Use and Health (NSDUH). The annual survey is the nation’s primary resource for data on mental health and substance use among Americans. As the NSDUH demonstrates, substance misuse and mental illness continue to be major problems for Americans. These issues demand continued attention and focus across all American communities. The data also reflect impressive progress on the nation’s opioid crisis. Click [HERE](#) to watch a video presentation of the

report findings from Assistant Secretary for Mental Health and Substance Use, Dr. Elinore F. McCance-Katz, MD, PhD.

The Ohio Department of Insurance has published a series of Mental Health and Substance Use Disorder Parity resources on their website. Their updated toolkit, videos, and other resources are available at - <https://insurance.ohio.gov/wps/portal/gov/odi/about-us/divisions/consumer-services/health/mental-health-substance-use-disorder-benefits-toolkit-2>

In July, OhioMHAS released a Guide to Financial Literacy and Education Resources in response to a request from Ohio's behavioral health provider community. As Ohioans continue to feel the effects of the global coronavirus pandemic, the Department would like to take this opportunity to remind our partners of the availability of these resources. The document contains links to information, coaching sessions, and training on a variety of topics, including: budgeting, money management, financial planning, understanding benefits, credit counseling, debt reduction, and more.

OhioMHAS has recently drafted a Behavioral Health Surge Response Plan that we are looking at how we can expand our efforts locally for our residents who may need connection to our system's services due to the current Pandemic and other impact issues families may be facing. Our providers are ready to see additional clients either in a virtual (telehealth) or scheduling safe face to face connections. Support groups are opening to be face to face on smaller scale at this time. A critical component is outreach to communities, which we wrote into our FEMA grant. We are still awaiting response from OhioMHAS and FEMA on this application. In the meantime, specific mailers and targeted messaging on our social media sites continue to engage our residents to seek help.

School based personnel in our system are currently working with each school district to ensure that students and families who can benefit are connected to services based on how each district has aligned their student's attendance.

Lorain County hosted Chief Justice Evelyn Stratton with our Stepping Up meeting – Over 65 participants from Lorain County's and Ohio's justice systems participated in this virtual meeting on 09/10/20. The updated Jail dashboard was shared and is attached to this report. **(Attachment 9)** This report was shared when our Board had their December meeting at the Lorain County jail. Arielle Edwards our System Improvement officer serves as co-chair of Lorain County's Stepping Up initiative.

We are in the second posting/interviewing for our Board's Treatment and Recovery Director's Position. Second interviews were recently held for candidates for the Child and Adolescent Services Director position. Sixteen individuals have started the Peer Supporter weekend training in our community so we look forward to building this capacity.

We recently reached out to all the school districts now that school is in session to reengaged them to move ahead with their K-12 planning and development processes. Most districts have responded positively that they will complete their self assessments and plans of action to address prevention needs for their students and families.

First Responder Appreciation Week – September 20-26 – appreciations including thank you notes from persons in recovery and local students would be distributed to police (and their K-9's), fire, EMS, dispatchers, emergency departments, children services to offer our community's thank you for their unconditional work to everyday. Proclamations were received from the Lorain County Commissioners, City of Lorain, City of Avon Lake and others are still forthcoming. Elaine Georgas asked Board Members to check out the MHARS Board's Facebook page for more regular updates. Lt. Deena Baker (Elyria PD) and Elaine Georgas accepted the Lorain County Commissioners' proclamation at the meeting of 09/16/20. We are pleased to bring in Steven Click, First Responder Liaison from OhioMHAS for our monthly training series "Crisis Awareness training" for first responders.

We are continuing to work with our providers to determine their technical assistance needs for their work addressing diversity and inclusion – they are all at various stages of work – some have hired consultants and others are revising their policies and procedures. Here is a great article illuminating our need to [Take Steps to Address Health Inequity and Other Social Justice Issues](#).

Board staff participated on a webinar for the future OhioRISE (Resilience through Integrated Systems and Excellence) specialized managed care program which aims to better serve children and adolescents with complex behavioral health needs. More details will be forthcoming for how this will apply in our community.

In anticipation of replying to OhioMHAS' State Opioid Response new grant, we met with treatment and recovery providers, criminal justice providers and the two newly opened Opioid Treatment Providers (OTP) (Elyria Treatment Center and Medmark) that offer Methadone as a Medication Assisted Treatment option for clients. The OTP providers discussed the need for us to assist with connecting their clients to wrap around services, including primary health services and safe housing. All partners discussed the need to ensure care management, coordination and recovery supports as critical components to write into the project for our county.

Silver Maple Recovery opened their 30-bed apartment for Level 3 Recovery Housing this week - which is a 24/7 supervised facility.

Gerald Innes from the Lorain County Prosecutor's office is finalizing the loan documents for the BridgePointe project, and we have finalized the details to transfer our properties into our new name with his guidance.

Elaine Georgas also shared about two addition items regarding the Lorain Municipal Recovery Court receiving their Ohio Supreme Court Certification and the notice of award for the FEMA Grant.

Are there any questions? There were no questions.

**8. UNFINISHED BUSINESS:**

None.

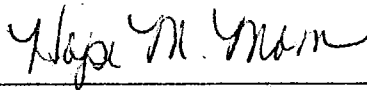
9. **NEW BUSINESS:**

Tim Carrion requested that the Community Review and Plan Committee consider limiting presenters to one to present at Board meetings. Dr. Moon indicated she requested the presentation for the Crisis Center for the Board this month to update all members. There was also a suggestion that all presenters share their information with Board Members in advance of Board meetings.

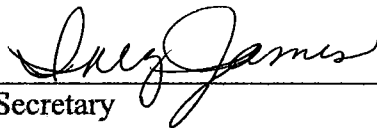
There was a question regarding any upcoming Lorain County Recovery events due to September as Recovery Month, and Elaine Georgas shared that the 5K annual run was cancelled due to COVID-19 but Let's Get Real's facebook page is continuing to post recovery stories.

10. **ADJOURNMENT:**

The meeting adjourned at 7:30 p.m.



Chair



Secretary



**Mission:** To help clients restore hope and break the cycle of addiction by taking steps toward a healthy life in recovery. We are committed to providing high quality and full-continuum substance use disorder care.

#### SILVER MAPLE RECOVERY-BY THE NUMBERS

- Opened 4/2019
- 35 FTE's
- Over 1100 total admissions; 700 unique clients
- 400 Detox only admissions
- 60% of served clients are residents of Lorain County
- Over 90% of served population is Medicaid
- 60% Success Rate for Detox; 75% Success rate for Short Term Residential
- Provided \$60K in reimbursable care (payor source ended but discharge would be clinically inappropriate)

**Approach to Care:** We are an abstinence based, 12 step oriented program but will utilize other cognitive behavioral based approaches based on client receptiveness. We offer MAT (Vivitrol, Suboxone, Sublocade) within highly structured and monitored programs.

#### STAFFING AND EXPERTISE

- Medical Director is addiction certified physician
- 24/7 RN care
- All clinical staff are licensed; many dually licensed in SUD and MH
- Staff with lived experience and peer support work
- Psychiatry and primary care medical services
- Case management services with specific focused on obtaining benefits

**Silver Maple Recovery and External Partnerships:** We are committed to working closely with other area service providers and community stakeholder to remove barriers and to expedite access to care. We are the inpatient treatment provider for Lorain Municipal Recovery Court and we work closely with Let's Get Real and other Lorain County outpatient providers. Additionally we work closely with Lorain County Health & Dentistry for community based MAT services.

#### Services:

Inpatient Services	Outpatient Services	Recovery Apartments
<ul style="list-style-type: none"> <li>• 41 beds</li> <li>• Sub-Acute Detox and Short Term Residential Treatment</li> <li>• 40+ Hours of treatment and structured programming</li> <li>• Weekly in house AA/NA meetings</li> <li>• Individual/Group/Family counseling/MAT</li> </ul>	<ul style="list-style-type: none"> <li>• PHP; IOP; Non-Intensive</li> <li>• MAT and Psychiatric follow up available</li> <li>• Hybrid Zoom/in person</li> </ul>	<ul style="list-style-type: none"> <li>• September 2020</li> <li>• 30 person capacity</li> <li>• Seeking Level 3 Recovery House certification from Ohio Recovery Housing</li> <li>• Structured programming requirements including: 12 step, outpatient treatment, employment</li> <li>• Accepts Vivitrol and Sublocade</li> </ul>



## Calendar Year 2020 Tax Levy Analysis Narrative

The Board received their 2<sup>nd</sup> half tax settlement in August to complete the calendar year 2020 collections. The total certified assessed value by the Lorain County Auditor's Office was \$11,449,250. This amount includes an estimated 4% delinquency rate. Total collections were \$11,396,881 which is \$52,369 less than estimated collections. It appears the variance was primarily due to the fact that Nexus Gas Transmission LLC made their tax payments on an appealed tax valuation instead of their original tax valuation. Information we have as of July 29, 2020 is the Tax Commissioner affirmed their original valuation and there is a 60-day period for Nexus to again appeal.

Calendar Year	Lorain County Auditor Certified Tax Assessment	Actual Collections	Variance	Delinquent Taxes Collected
2020	11,449,250	11,396,881	(52,369)	320,476
2019	11,080,516	11,190,650	110,134	322,014
2018	10,911,519	10,972,665	61,146	446,074

September 15, 2020

Consultants - Vendors	Service Provided	Amount Paid
Luken Solutions	Provide housing and HUD Grant consulting services @ \$132/hour and @ \$63.00/hour time spent in transit	NTE \$17,902 for 7/1/20 - 6/30/21
Brian-Kyles	Snow and ice agreement for parking lot and walkways at quoted rates	NTE \$10,000 for 8/1/20 - 4/30/21
Mental Health America of Northern Kentucky and Southwest Ohio	Provide Mental Health First Aid training @ \$600/face class	NTE \$3,600 for 7/1/20 - 6/30/21
*The Bair Foundation	ISP Foster Care, Residential and Crisis Services @ contracted per diem rates	NTE \$800,000 in total as budgeted for Placement Costs for 7/1/20 - 6/30/21
*The Bair Foundation	ISP Respite Services @ contracted per diem rates	NTE \$15,000 in total as budgeted for Ancillary Placement Costs for 7/1/20 - 6/30/21
* ISP Contract for which the Board is the Fiscal Agent. Contract authorized by the Executive Director per MHARS Board of Director's By-Laws Article IX Section 3.A.1. and the Ohio Revised Code Section 340.041 as an emergency contract for clinical services.		

**STATEMENT OF REVENUES AND EXPENSES FY20**

**JULY 1, 2019 TO AUGUST 31, 2020**

Unaudited

	BUDGET		ACTUAL			VARIANCE	% OF VARIANCE
	AMENDED FY20 BUDGET	YEAR TO DATE BUDGET	YEAR TO DATE ACTUAL	AUGUST 2020			
REVENUES							
Levy 0.6 mill 5-year renewal expires 12/31/22	\$ 3,675,778	\$ 3,675,778	\$ 3,715,564	\$ -	\$ 39,786	1.1%	
Levy 1.2 mill 10-year renewal expires 12/31/24	7,672,198	7,672,198	7,969,239	-	297,041	3.9%	
Local Grants	24,316	24,316	24,316	-	-	0.0%	
State Allocations & Grants	3,959,438	3,959,438	3,922,228	13,419	(37,210)	-0.9%	
Federal Allocations & Grants	4,165,964	4,165,964	3,887,506	116,161	(278,458)	-6.7%	
Pass-Through Grants	400,502	400,502	400,502	-	-	0.0%	
Integrated Services Partnership	1,676,380	1,676,380	1,698,961	34,826	22,581	1.3%	
Miscellaneous	187,400	187,400	369,685	57,398	182,285	97.3%	
TOTAL REVENUES	\$ 21,761,976	\$ 21,761,976	\$ 21,988,001	\$ 221,804	\$ 226,025	1.0%	
EXPENSES							
Personnel - Salary & Benefits	\$ 1,886,421	\$ 1,886,421	\$ 1,703,646	\$ -	\$ 182,775	9.7%	
Operating	648,667	648,667	555,979	8,667	92,688	14.3%	
Board Development & Recognition	5,000	5,000	130	-	4,870	97.4%	
Auditor & Treasurer Fees - Levy	197,355	197,355	196,964	-	391	0.2%	
Integrated Services Partnership	1,762,702	1,762,702	1,110,083	53,642	652,619	37.0%	
Pass-Through Grants	400,502	400,502	400,542	-	(40)	0.0%	
Agency & Community	4,711,514	4,711,514	1,482,735	76,131	3,228,779	68.5%	
Network Agency Contracts	16,520,551	16,520,551	14,965,003	252,150	1,555,548	9.4%	
TOTAL EXPENSES	\$ 26,132,712	\$ 26,132,712	\$ 20,415,082	\$ 390,590	\$ 5,717,630	21.9%	
REVENUES - EXPENSES (NET)	\$ (4,370,736)	\$ (4,370,736)	\$ 1,572,919	\$ (168,786)	\$ (5,491,605)		

Payroll FY21	97,010
Report of Expenses	900,554
Less Expenses FY21	(606,974)
	<u>390,590</u>

## STATEMENT OF CASH POSITION FY20

Unaudited

JULY 1, 2019 TO AUGUST 31, 2020

	AMENDED FY20 BUDGET	YEAR TO DATE ACTUAL
Board Levy Cash Balance - Beginning of Period	\$16,548,673	\$16,548,673
Board Levy Cash Balance - End of Period	\$12,197,762	\$14,136,404
Board Unrestricted Cash Balance - Beginning of Period	\$129,644	\$129,644
Board Unrestricted Cash Balance - End of Period	\$141,794	\$137,614
Board Allocations & Grants Cash Balance - Beginning of Period	\$140,745	\$140,745
Board Allocations & Grants Cash Balance - End of Period	\$195,092	\$3,529,085
ISP Cash Balance - Beginning of Period	\$2,238,183	\$2,238,183
ISP Cash Balance - End of Period	\$2,151,861	\$2,827,061
Total Cash Balance - Beginning of Period	\$19,057,245	\$19,057,245
Total Cash Balance - End of Period	\$14,686,509	\$20,630,164
Net Difference	(\$4,370,736)	\$1,572,919

Allocations & Grants Supporting Schedule

	FY20 BUDGET	FY20 RECEIVED
Local Grants:		
Addiction Treatment Program for Indigent Residents in Sober Homes	10,000	10,000.00
CIT Peer Review - NAMI Ohio	1,000	1,000.00
CIT Training Grant - NAMI Ohio	1,000	1,000.00
Crisis Text Line - OACBHA	82	81.34
Indians Ticket Sales Allocation - Cleveland Indians Baseball	5,500	5,500.00
Lorain County Suicide Prevention Coalition - OSPF	1,250	1,250.00
Parent Coach Training Stipend - National Center on Addiction and Substance Abuse	4,484	4,484.00
Vicarious Trauma Training Grant - Community Foundation of Lorain County	24,316	24,315.34
State Allocations & Grants:		
Access Success II Program	9,393	9,393.00
Addiction Services Partnership with Courts - Community Transition Program (CTP Court)	100,000	100,000.00
Community Innovations - Community Medication (Psychotropic Drug)	69,285	32,076.00
Continuum of Care - Additional Community Investment	65,885	65,885.00
Continuum of Care - Additional Community Investment	14,489	14,489.00
Continuum of Care - Community Investments (Board Elected)	65,456	65,456.00
Continuum of Care - Community Investments (Central Pharmacy)	343,700	343,699.91
Continuum of Care - Community Investments (MH Portion)	889,208	889,208.00
Continuum of Care - Community Investments (SUD Portion)	139,646	139,646.00
Continuum of Care - NEO Collaborative Care Coordination	44,624	44,623.16
Criminal Justice Services - Addiction Treatment Program (ATP)	325,000	325,000.00
Criminal Justice Services - Community Transition Program (CTP)	50,000	50,000.00
Criminal Justice Services - Forensic Monitoring	11,434	11,434.00
Lorain Crisis Stabilization - Crisis Services (Operating)	1,000,000	1,000,000.00
Prevention & Wellness - Prevention Services Evidence Based Practice (EBP)	24,800	24,800.00
Prevention & Wellness - Primary Prevention	22,685	22,685.00
Problem Casino/Gambling Addiction - SUD Gambling Addiction Prevention	87,419	87,419.00
Problem Casino/Gambling Addiction - SUD Gambling Addiction Treatment	11,528	11,528.00
Recovery Housing Operating Allocation	45,900	45,900.00
Statewide Treatment & Prevention - K-12 Prevention Education	433,986	433,986.00
Subsidized Docket Support - Specialized Docket Payroll Subsidy Project	205,000	205,000.00
	3,951,630	3,922,228.07
Federal Allocations & Grants:		
First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Jul-Sep FFY19)	125,000	268,139.31
First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Oct-Jun FFY20)	375,000	225,339.68
Housing and Urban Development (HUD) Grant - Shelter + Care	425,479	425,479.00
Lorain County Offender Recovery Court Grant (Jul-Sep FFY19)	81,335	179,512.06
Mental Health Block Grant	172,144	172,144.00
Projects for Assistance in Transition from Homelessness (PATH) Grant	93,683	91,629.65
Sober Truth on Preventing Underage Drinking Act (STOP) Grant (Jul-Sep FFY19)	47,145	13,789.98
Sober Truth on Preventing Underage Drinking Act (STOP) Grant (Oct-Jun FFY20)	37,500	8,612.36
State opioid Response (SOR) Family Recovery Housing (Jul-Sep FFY20)	112,500	98,097.66
State opioid Response (SOR) Family Recovery Housing (Oct-Jun FFY20)	112,500	-
State opioid Response (SOR) Grant - Local Project Treatment and Recovery (Jul-Sep FFY19)	551,603	142,788.12
State opioid Response (SOR) Grant - Local Project Treatment and Recovery (Oct-Jun FFY20)	528,750	754,157.28
State opioid Response (SOR) Persons in Recovery Housing (Jul-Sep FFY19)	37,500	94,745.66
State opioid Response (SOR) Persons in Recovery Housing (Oct-Jun FFY20)	112,500	-
Substance Abuse Block Grant (SABG) - Adolescent Treatment Services	276,573	224,481.26
Substance Abuse Prevention and Treatment (SAPT) Block Grant - Prevention	295,762	295,762.00
Substance Abuse Prevention and Treatment (SAPT) Block Grant - Treatment	743,682	743,682.00
Title XX Grant	149,808	149,145.00
	841,114	3,887,505.02
Pass-Through Grants:		
Lorain County Domestic Relations Family and Juvenile Drug Court	82,616	82,616.00
Substance Abuse Block Grant (SABG) - Circle for Recovery	75,354	75,354.00
Women's Treatment & Recovery	242,532	242,532.00
	400,502	400,502.00

Network Agency Contracts Supporting Schedule

	Mental Health	Addiction & Recovery Services	TOTAL FY20 BUDGET	Allocation/Grant FY20 Expense	Levy FY20 Expense	Other FY20 Expense	TOTAL FY20 EXPENSE
Applewood	\$ 708,518	\$ -	708,518	76,283.67	528,705.96	-	604,989.63
Beech Brook	42,000	-	42,000	-	29,346.50	-	29,346.50
Bellefleur JCB	662,000	-	662,000	17,500.00	361,706.60	-	379,206.60
Big Brothers Big Sisters	60,000	79,800	139,800	85,244.00	60,000.00	-	145,244.00
El Centro	310,563	-	310,563	-	301,709.35	-	301,709.35
Far West	148,151	-	148,151	7,226.10	137,737.97	-	144,964.07
Firelands	713,465	250,789	964,254	480,715.44	402,456.81	4,744.80	887,917.05
Gathering Hope House	483,994	-	483,994	-	463,452.00	-	463,452.00
Let's Get Real	25,000	265,646	290,646	290,770.75	-	-	290,770.75
Lorain Urban Minority Alcoholism and Drug Abuse Outreach Program (UMADAOP)	-	95,000	95,000	75,605.56	-	-	75,605.56
Lucy Idol	105,000	-	105,000	-	105,000.00	-	105,000.00
Lutheran Metropolitan Ministry - Guardianship Services	56,661	-	56,661	-	46,123.70	-	46,123.70
NAMI	139,983	-	139,983	-	139,983.00	-	139,983.00
New Directions	-	85,000	85,000	73,615.82	-	-	73,615.82
New Sunrise	761,597	-	761,597	425,479.00	300,404.87	-	725,883.87
Ohio Guidestone	602,000	-	602,000	-	542,574.01	-	542,574.01
Pathways	102,000	-	102,000	-	87,641.17	11,000.00	98,641.17
Safe Harbor/Genesis House	150,000	-	150,000	-	150,000.00	-	150,000.00
Silver Maple Recovery	-	478,259	478,259	202,864.50	-	-	202,864.50
Stella Maris	-	83,759	83,759	82,283.96	-	-	82,283.96
The LCADA Way	-	1,006,108	1,006,108	961,842.35	-	13,200.00	975,042.35
The Nord Center	8,658,631	-	8,658,631	339,559.87	7,811,763.45	2,499.35	8,153,822.67
The Road to Hope House	-	444,854	444,854	345,962.58	-	-	345,962.58
<b>Expansion Pool</b>	<b>13,729,563</b>	<b>2,789,215</b>	<b>16,518,778</b>	<b>3,464,953.60</b>	<b>11,468,605.39</b>	<b>31,444.15</b>	<b>14,965,003.14</b>
	<b>\$ 1,773</b>	<b>\$ -</b>	<b>\$ 1,773</b>				
	<b>\$ 13,731,336</b>	<b>\$ 2,789,215</b>	<b>\$ 16,520,551</b>				

	Grant FY20 Expense
Pass-Through Grants:	
Lorain County Domestic Relations Family and Juvenile Drug Court	82,616
Lorain UMADAOP - Substance Abuse Block Grant (SABG) - Circle for Recovery	75,354
The LCADA Way - Womens' Treatment & Recovery	242,532
	400,502

**Variance Analysis  
August 2020**

**REVENUES:**

**Levy – \$39,786 & 1.1% and \$297,041 & 3.9%**

- We have received all of our tax levy funds for our FY20. We received \$336,827 more than estimated, primarily due to an increase in delinquent payments.

**Local Grants – No Variance**

**State Allocations & Grants – (\$37,210) & (0.9%)**

- Comprised Psychotropic Drug reimbursement requested but not yet received.

**Federal Allocations & Grants – (\$278,458) & (6.7%)**

- Federal funding continues to be reconciled against actual amounts with unused funding being requested for carryover into the next fiscal year.

**Pass-Through Grants – No Variance**

**Integrated Services Partnership – 22,581 & 1.3%**

- Variance due to child support monies received that were unbudgeted.

**Miscellaneous – \$182,285 & 97.3%**

- Variance primarily due to reimbursements that have been identified that were not previously budgeted.

**Variance Analysis  
August 2020**

**EXPENSES:**

**Personnel-Salary & Benefits – \$182,775 & 9.7%**

- Personnel expenses are lower due to current vacant positions and turnover throughout the fiscal year.

**Operating – \$92,688 & 14.3%**

- Operating expenses were under budget for the fiscal year.

**Board Development & Recognition – \$4,870 & 97.4%**

- Minimal activity has taken place to date.

**Auditor & Treasurer Fees-Levy – \$391 & 0.2%**

- Variance deemed immaterial.

**Integrated Services Partnership – \$652,619 & 37.0%**

- This variance resulted from less children in care per budgeted.

**Pass-Through Grants – (\$40) & (0.0%)**

- Overpayment to Agency, we are currently awaiting return of funds.

**Agency & Community – \$3,228,779 & 68.5%**

- Comprised of \$1,000,000 Crisis Operating, \$433,986 K-12 Prevention allocations and \$250,000 PIRHL PSH gap funding to be carried over into next fiscal year. \$750,000 unspent capital allocation originally budgeted for Mercy. \$303,784 unspent due to COVID. Remaining grant and allocation amounts will either be carried over into the next fiscal year or reclassified from other line items.

**Network Agency Contracts – \$1,555,548 & 9.4%**

- Current estimates project an overall variance of \$985,147 at the end of the current fiscal year in levy funds with additional carryover of non-levy funds into next fiscal year.



**STATEMENT OF REVENUES AND EXPENSES FY21**

Unaudited

**JULY 1, 2020 TO AUGUST 31, 2020**

	BUDGET		ACTUAL			VARIANCE	% OF VARIANCE
	AMENDED FY21 BUDGET	YEAR TO DATE BUDGET	YEAR TO DATE ACTUAL	AUGUST 2020			
REVENUES							
Levy 0.6 mill 5-year renewal expires 12/31/22	\$ 3,641,207	\$ 1,733,207	\$ 1,755,483	\$ 1,755,483	\$ 22,276	1.3%	
Levy 1.2 mill 10-year renewal expires 12/31/24	7,805,773	3,713,773	3,764,619	3,764,619	50,846	1.4%	
Local Grants	5,000	1,500	1,500	-	-	0.0%	
State Allocations & Grants	2,573,282	343,132	343,133	343,133	1	0.0%	
Federal Allocations & Grants	2,763,960	12,890	12,890	-	-	0.0%	
Pass-Through Grants	605,502	265,633	265,633	265,633	-	0.0%	
Integrated Services Partnership	895,231	-	-	-	-	0.0%	
Miscellaneous	455,372	15,125	-	-	(15,125)	-100.0%	
TOTAL REVENUES	\$ 18,745,327	\$ 6,085,260	\$ 6,143,258	\$ 6,128,868	\$ 57,998	1.0%	
EXPENSES							
Personnel - Salary & Benefits	\$ 1,901,954	\$ 237,744	\$ 139,630	\$ 97,010	\$ 98,114	41.3%	
Operating	440,900	73,484	50,074	24,561	23,410	31.9%	
Printing & Advertising	80,000	13,333	10,737	10,487	2,596	19.5%	
Board Development & Recognition	5,000	519	519	519	-	0.0%	
Capital Outlay	350,000	-	-	-	-	0.0%	
Auditor & Treasurer Fees - Levy	198,000	88,000	76,422	76,422	11,578	13.2%	
Integrated Services Partnership	1,619,683	237,280	12,263	11,883	225,017	94.8%	
Pass-Through Grants	605,502	265,633	-	-	265,633	100.0%	
Agency & Community	1,945,114	265,528	3,127	2,827	262,401	98.8%	
Network Agency Contracts	17,470,215	2,911,703	383,600	383,265	2,528,103	86.8%	
TOTAL EXPENSES	\$ 24,616,368	\$ 4,093,224	\$ 676,372	\$ 606,974	\$ 3,416,852	83.5%	

Payroll FY21	97,010
Report of Expenses	900,554
Less Expenses FY20	(390,590)
	606,974

STATEMENT OF CASH POSITION FY21

Unaudited

JULY 1, 2020 TO AUGUST 31, 2020

	AMENDED FY21 BUDGET	YEAR TO DATE ACTUAL
Board Levy Cash Balance - Beginning of Period	\$14,918,739	\$14,136,404
Board Levy Cash Balance - End of Period	\$11,101,136	\$19,123,297
Board Unrestricted Cash Balance - Beginning of Period	\$129,644	\$137,614
Board Unrestricted Cash Balance - End of Period	\$129,644	\$137,614
Board Allocations & Grants Cash Balance - Beginning of Period	\$1,328,986	\$3,529,085
Board Allocations & Grants Cash Balance - End of Period	\$0	\$3,755,708
Pass-Through Cash Balance - Beginning of Period	\$0	\$0
Pass-Through Cash Balance - End of Period	\$0	\$265,633
ISP Cash Balance - Beginning of Period	\$2,770,440	\$2,827,061
ISP Cash Balance - End of Period	\$2,045,988	\$2,814,798
Total Cash Balance - Beginning of Period	\$19,147,809	\$20,630,164
Total Cash Balance - End of Period	\$13,276,768	\$26,097,050
Net Difference	(\$5,871,041)	\$5,466,886

# Allocations & Grants Supporting Schedule

	FY21 BUDGET	FY21 RECEIVED
Local Grants:		
Local Grants	3,500	-
OACBHA Week of Appreciation Mini-Grant	1,500	1,500.00
	5,000	1,500.00
State Allocations & Grants:		
Addiction Services Partnership with Courts - Community Transition Program (CTP Court)	25,000	-
Community Innovations - Community Medication (Psychotropic Drug)	66,000	-
Continuum of Care - Additional Community Investment	51,200	-
Continuum of Care - Community Investments (Board Elected)	130,202	-
Continuum of Care - Community Investments (Central Pharmacy)	258,982	29,702.58
Continuum of Care - Community Investments (MH Portion)	889,208	222,302.00
Continuum of Care - Community Investments (SUD Portion)	139,646	34,911.50
Continuum of Care - NEO Collaborative Care Coordination	25,000	-
Criminal Justice Services - Addiction Treatment Program (ATP)	325,000	-
Criminal Justice Services - Community Transition Program (CTP)	50,000	-
Criminal Justice Services - Forensic Monitoring	11,434	2,858.50
Lorain Crisis Stabilization - Crisis Services (Operating)	250,000	-
Prevention & Wellness - Prevention Services Evidence Based Practice (EBP)	24,800	-
Problem Casino/Gambling Addiction - SUD Gambling Addiction Prevention	22,685	5,671.25
Problem Casino/Gambling Addiction - SUD Gambling Addiction Treatment	87,419	21,854.75
Recovery Housing Operating Allocation	11,528	2,882.00
Substance Abuse Stabilization Centers - Crisis Services (Infrastructure)	45,900	22,950.00
	159,278	-
	2,573,282	343,132.58
Federal Allocations & Grants:		
Continuum of Care - NEO Collaborative Emergency COVID-19	51,564	12,890.95
First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Jul-Sep FFY20)	241,147	-
First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Oct-Jun FFY21)	-	-
Housing and Urban Development (HUD) Grant - Shelter + Care	433,387	-
Mental Health Block Grant	172,144	-
Projects for Assistance in Transition from Homelessness (PATH) Grant	94,363	-
Sober Truth on Preventing Underage Drinking Act (STOP) Grant (Jul-Sep FFY20)	11,786	-
State Opioid Response (SOR) Grant - Local Project Treatment and Recovery (Jul-Sep FFY20) (SOR T/R)	251,250	-
State Opioid Response (SOR) Grant - Local Project Treatment and Recovery (Oct-Jun FFY21) (SOR T/R)	-	-
State Opioid Response (SOR) Grant - Medication Assisted Treatment (MAT) (Jul-Sep FFY21)	43,038	-
Substance Abuse Block Grant (SABG) - Adolescent Treatment Services	276,573	-
Substance Abuse Prevention and Treatment (SAPT) Block Grant - Prevention	295,762	-
Substance Abuse Prevention and Treatment (SAPT) Block Grant - Treatment	743,682	-
Title XX Grant	149,264	-
	2,763,960	12,890.95
Pass-Through Grants:		
Lorain County Domestic Relations Family and Juvenile Drug Court	82,616	-
Subsidized Docket Support - Specialized Docket Payroll Subsidy Project	205,000	205,000.00
Substance Abuse Block Grant (SABG) - Circle for Recovery	75,354	-
Women's Treatment & Recovery	242,532	60,633.00
	605,502	265,633.00

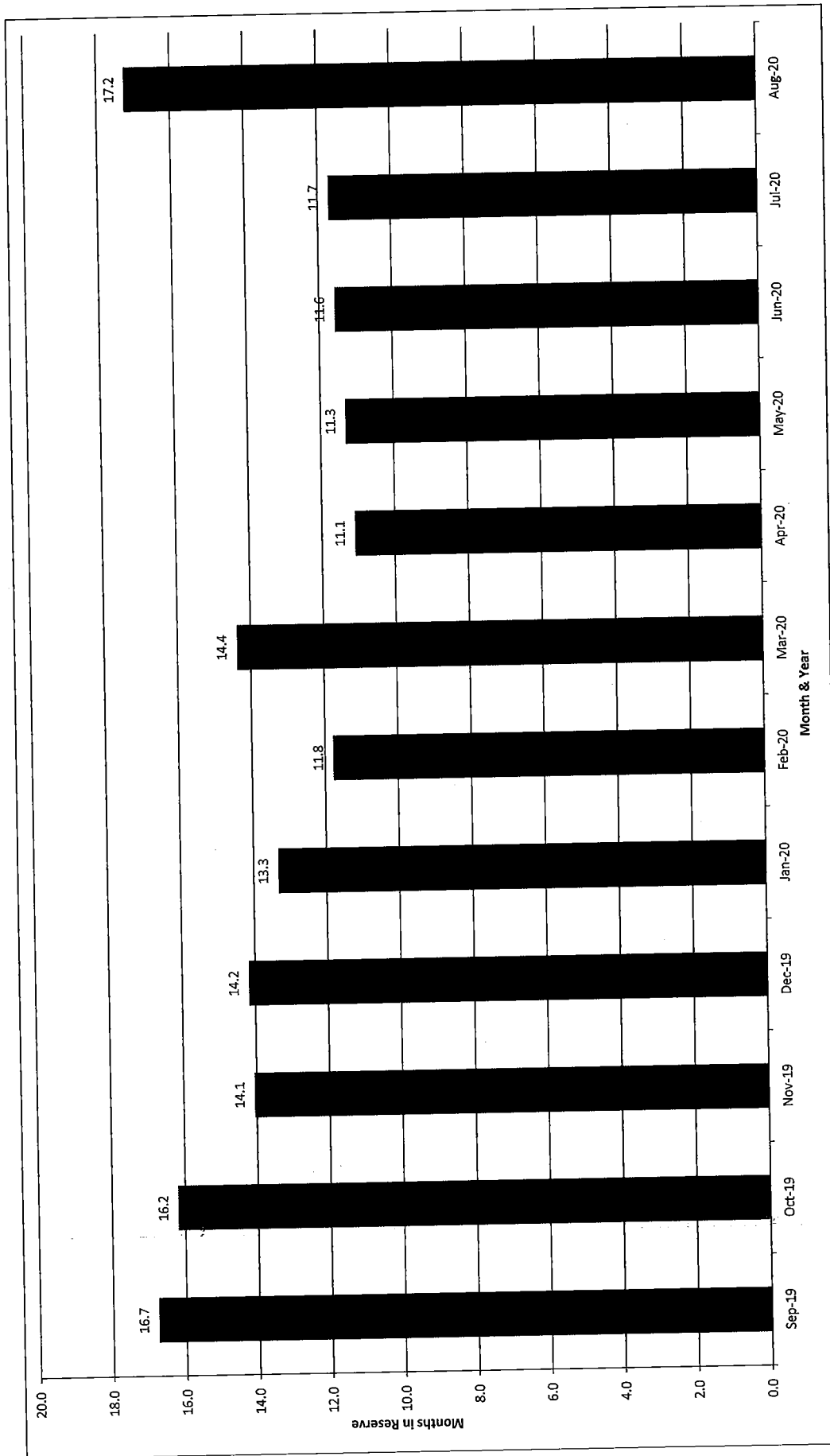
# Agency & Community Supporting Schedule

	Allocation/Grant FY21 Budget	Lewy FY21 Budget	TOTAL FY21 BUDGET	Allocation/Grant FY21 Expense	Lewy FY21 Expense	TOTAL FY21 EXPENSE
Supplies/Materials	-	15,000	15,000	-	-	-
Contractual/Purchased Services (Trainings, Consultations, etc.)	-	150,000	150,000	-	300.00	300.00
Transport Services - LifeCare	-	75,000	75,000	-	1,549.85	1,549.85
Adult Inpatient Local Bed Days (Mercy)	-	350,000	350,000	-	-	-
Youth Inpatient Local Bed Days (Various)	-	15,000	15,000	-	-	-
Respite (Blessing House)	-	15,000	15,000	-	-	-
Youth Led Suicide "You Belong" Initiative	-	40,000	40,000	-	-	-
Integrated Services Partnership Contribution	-	158,500	158,500	-	-	-
Other Miscellaneous Expenses	-	30,000	30,000	-	-	-
PIRHL Gap Funding	-	250,000	250,000	-	-	-
Local Grants	3,500	-	3,500	-	-	-
Week of Appreciation Mini-Grant - OACBHA	1,500	-	1,500	-	-	-
Lorain County Suicide Prevention Coalition - OSPF	5,500	-	5,500	-	-	-
Parent Coach Training Stipend - NCASA	1,250	-	1,250	-	-	-
BWC Substance Use Recovery and Workplace Safety Program	55,590	-	55,590	-	-	-
Addiction Treatment Program (ATP)	149,162	-	149,162	-	-	-
Prevention & Wellness	29,497	-	29,497	-	-	-
Psychotropic Drug Program	66,000	-	66,000	-	-	-
K-12 Prevention Education	433,986	-	433,986	-	-	-
NEO Collaborative Emergency COVID-19	3,305	-	3,305	-	-	-
NC-CARA (FFY20)	38,750	-	38,750	1,277.00	-	1,277.00
SOR (FFY20)	3,750	-	3,750	-	-	-
SOR MAT (FFY20)	43,038	-	43,038	-	-	-
STOP (FFY20)	11,786	-	11,786	-	-	-
	846,614	1,098,500	1,945,114	1,277.00	1,849.85	3,126.85

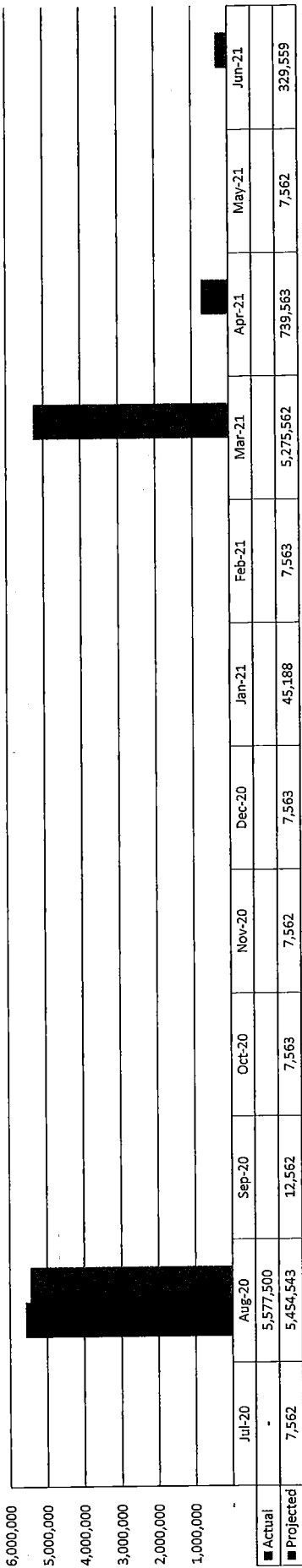
Network Agency Contracts Supporting Schedule

	Allocation/Grant FY21 Budget	Levy FY21 Budget	TOTAL FY21 BUDGET	Allocation/Grant FY21 Expense	Levy FY21 Expense	TOTAL FY21 EXPENSE
Applewood	-	616,412	616,412	-	199.56	199.56
Beech Brook	-	34,000	34,000	-	1,417.50	1,417.50
Bellefairs JCB	-	437,363	437,363	-	-	-
Big Brothers Big Sisters	79,800	60,000	139,800	-	-	-
El Centro	20,000	307,225	327,225	467.62	4,468.97	4,936.59
Far West	8,000	134,000	142,000	28,455.01	7,817.96	36,272.97
Firelands	334,626	431,335	765,961	-	115,123.00	115,123.00
Gathering Hope House	-	470,492	470,492	10,229.00	-	10,229.00
Let's Get Real	185,628	-	185,628	23,797.00	-	23,797.00
Lorain Urban Minority Alcoholism and Drug Abuse Outreach Program (UMADAOP)	95,188	-	95,188	-	-	-
Lucy Idol	-	105,000	105,000	-	-	-
Lutheran Metropolitan Ministry - Guardianship Services	-	51,600	51,600	-	11,295.53	11,295.53
NAMI	-	137,632	137,632	-	34,408.00	34,408.00
Neighborhood Alliance	94,363	57,454	151,817	-	-	-
New Directions	75,000	-	75,000	-	-	-
New Sunrise	433,387	341,343	774,730	65,895.00	11,876.00	77,771.00
Ohio Guidestone	8,000	550,800	558,800	-	25,406.47	25,406.47
Pathways	-	95,000	95,000	-	4,462.89	4,462.89
Safe Harbor/Genesis House	-	150,000	150,000	-	37,500.00	37,500.00
Silver Maple Recovery	102,571	-	102,571	-	-	-
Stella Maris	92,400	-	92,400	-	-	-
The LCADA Way	983,038	-	983,038	-	-	-
The Nord Center	502,840	7,688,160	8,191,000	779.95	-	779.95
The Road to Hope House	349,211	-	349,211	-	-	-
Service Pool/Unbudgeted	3,364,052	11,667,816	15,031,868	129,623.58	253,975.88	383,599.46
	2,384,257	54,090	2,438,347	-	-	-
	5,748,309	11,721,906	17,470,215	-	-	-
Pass-Through Grants:						
Lorain County Domestic Relations Family and Juvenile Drug Court			82,616	-	-	-
Subsidized Docket Support - Specialized Docket Payroll Subsidy Project			205,000	-	-	-
Lorain UMADAOP - Substance Abuse Block Grant (SABG) - Circle for Recovery			75,354	-	-	-
The LCADA Way - Women's Treatment & Recovery			242,532	-	-	-
			605,502			

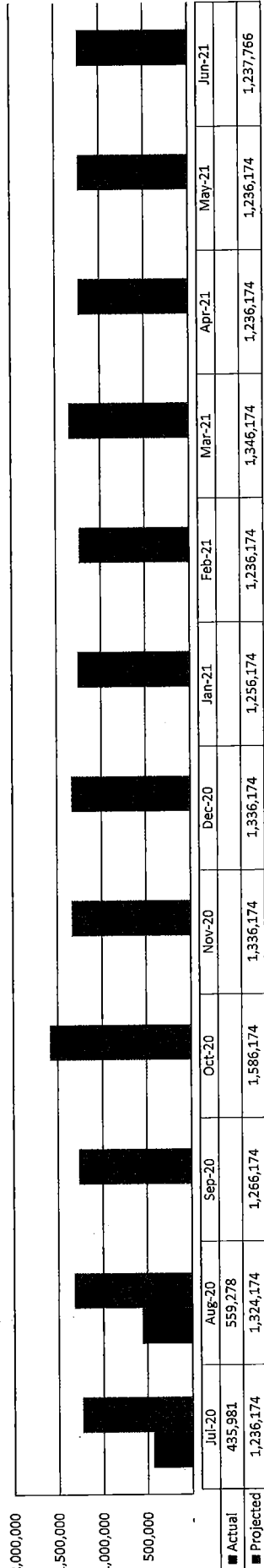
Levy Funds - Months in Reserve (Last 12 Months) - Supporting Table



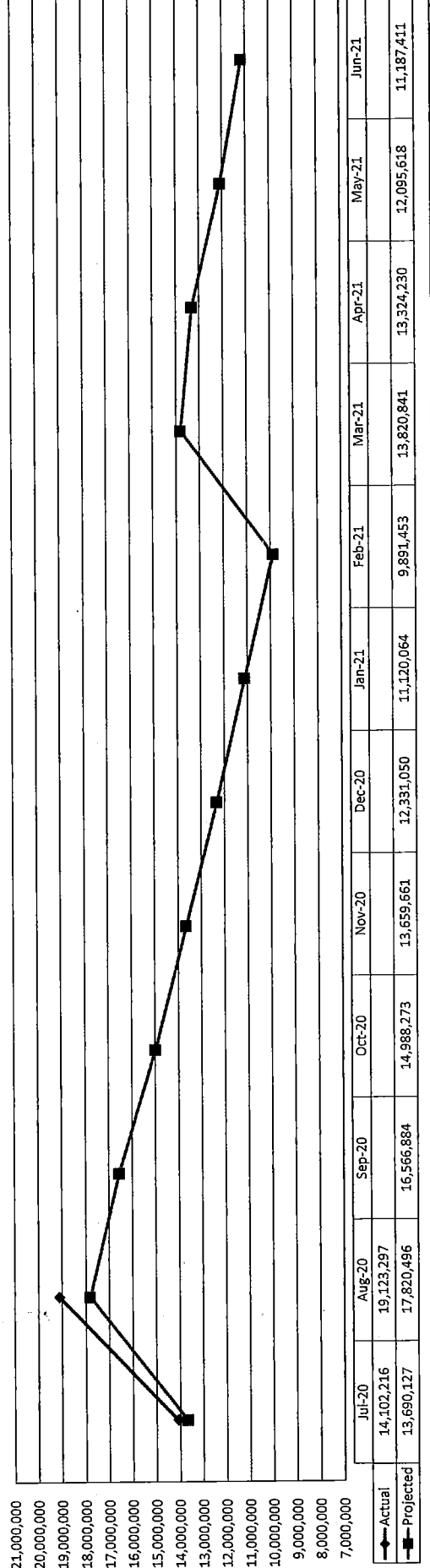
## REVENUES



## EXPENSES



## CASH FLOW



**Variance Analysis  
August 2020**

**REVENUES:**

**Levy – \$22,276 & 1.3% and \$50,846 & 1.4%**

- We received a slightly higher amount from the 2<sup>nd</sup> half settlement than what was budgeted, primarily due to an increase in delinquent payments.

**Local Grants – No Variance**

**State Allocations & Grants – Rounding Variance**

**Federal Allocations & Grants – No Variance**

**Pass-Through Grants – No Variance**

**Integrated Services Partnership – No Variance**

**Miscellaneous – (\$15,125) & (100.0%)**

- Variance due to the inconsistency of the receipt of Medicaid retro funds.



**Variance Analysis  
August 2020**

**EXPENSES:**

**Personnel-Salary & Benefits – \$98,114 & 41.3%**

- Personnel expenses are lower due to current vacant positions.

**Operating – \$23,410 & 31.9%**

- Operating expenses are under budget and are being monitored continuously by the Business Operations Director.

**Printing & Advertising - \$2,596 & 19.5%**

- Variance due to the timing of billings at the beginning of the fiscal year.

**Board Development & Recognition – No Variance**

**Capital Outlay – No Variance**

**Auditor & Treasurer Fees-Levy – \$11,578 & 13.2%**

- Fees associated with the 2<sup>nd</sup> half tax settlement are under budget.

**Integrated Services Partnership – \$225,017 & 94.8%**

- This variance results from the timing of billings from service providers and the number of children in care.

**Pass-Through Grants – \$265,633 & 100.0%**

- This variance results from the receipt of pass-through funding that has not yet been sent to the providers due to unsigned contracts and processing of payment timing.

**Agency & Community – \$262,401 & 98.8%**

- Variance due to the timing of billings at the beginning of the fiscal year.

**Network Agency Contracts – \$2,528,103 & 86.8%**

- Variance due to unsigned contracts and the timing of billings at the beginning of the fiscal year.

LISTING OF EXPENSES AUGUST 2020

Warrant#	Chk Date	Inv Date	Journal Description/Payee Name	Amount
<b>OPERATING</b>				
4888816	06-AUG-20	24-JUL-20	CDW LLC DBA CDW GOVERNMENT:COMPUTER CABLES, SWITCH	90.60
4890210	17-AUG-20	05-AUG-20	FRIENDS SERVICE CO INC DBA FRIENDSOFFICE:MAGAZINE RACK SUPPLIES	123.04
4890216	17-AUG-20	20-JUL-20	SYNCHRONY BANK:TEMP GUAGE SERVER ROOM	34.29
4890222	17-AUG-20	18-FEB-19	YOUNG INVESTMENTS INC:KEYS MADE	43.00
4891025	25-AUG-20	18-AUG-20	US BANK NATIONAL ASSOCIATION:COPIER LEASE 8/12/20-9/12/20 SUPPLIES	5.59
4891026	25-AUG-20	11-AUG-20	WHITE HOUSE ARTESIAN SPRINGS:WATER SERVICE	14.50
4891176	25-AUG-20	12-AUG-20	US BANK NATIONAL ASSOCIATION:COPER LEASE OBERLIN AVE SITE 8/12/20-9/12/20	12.43
			<b>SUPPLIES/MATERIALS</b>	<b>323.45</b>
4889515	11-AUG-20	30-JUN-20	TELETRONICS SERVICES INC:PHONE LICENSE & SUPPORT & NEW PHONES	786.00
4890362	18-AUG-20	10-AUG-20	HABONY, BARRY J:MHARS 3340 (GoToMyPC Subscription)	88.60
4891009	25-AUG-20	15-AUG-20	LORAIN COUNTY MENTAL HEALTH BOARD:GO TO MEETING MONTHLY CHARGE	19.00
			<b>COMPUTER SYSTEM SOFTWARE</b>	<b>893.60</b>
4889515	11-AUG-20	30-JUN-20	TELETRONICS SERVICES INC:PHONE LICENSE & SUPPORT & NEW PHONES	2,294.00
4890210	17-AUG-20	05-AUG-20	FRIENDS SERVICE CO INC DBA FRIENDSOFFICE:MAGAZINE RACK SUPPLIES	273.97
4890214	17-AUG-20	20-JUL-20	SYNCHRONY BANK:NETWORK CARD	265.00
4890215	17-AUG-20	05-AUG-20	SYNCHRONY BANK:WEB CAMERAS	390.00
			<b>EQUIPMENT</b>	<b>3,222.97</b>
4891025	25-AUG-20	18-AUG-20	US BANK NATIONAL ASSOCIATION:COPIER LEASE 8/12/20-9/12/20 SUPPLIES	473.15
4891176	25-AUG-20	12-AUG-20	US BANK NATIONAL ASSOCIATION:COPER LEASE OBERLIN AVE SITE 8/12/20-9/12/20	229.00
			<b>EQUIPMENT LEASE</b>	<b>702.15</b>
4889073	06-AUG-20	31-JUL-20	HINKLE, JEANETTE:MHARS 3340	25.30
4889073	06-AUG-20	31-JUL-20	HINKLE, JEANETTE:MHARS 3340	31.63
			<b>GAS MILEAGE REIMBURSEMENT</b>	<b>56.93</b>
4888820	06-AUG-20	29-JUL-20	FAUTH, RICHARD JR:IT SUPPORT JUNE 2020	458.15
4888821	06-AUG-20	31-JUL-20	GREAT LAKES COMPUTER CORP:BACKUP SERVICES JULY 2020	650.00
4890987	24-AUG-20	31-JUL-20	GREAT LAKES COMPUTER CORP:IT SERVICES FOR MERGED BOARD JULY 2020	2,090.00
4891020	25-AUG-20	31-JUL-20	RETRIEVEX INC DBA ACCESS/ACCESS INFORMATION PROTECTED:OFFSITE STORAGE AUG 2020	148.54
4891021	25-AUG-20	15-AUG-20	STERICYCLE INC DBA SHRED IT:SHREDDING SERVICES 8/11/2020	159.71
			<b>CONTRACTUAL/PURCHASED SERVICES</b>	<b>3,506.40</b>
4890209	17-AUG-20	27-JUL-20	FRIEDMAN, PAUL M:OUT-OF-COUNTY PROBATES FOR CLIENTS	100.00
			<b>PROFESSIONAL SERVICES</b>	<b>100.00</b>
4888817	06-AUG-20	19-JUL-20	CENTURYTEL OF OHIO INC DBA CENTURYLINK:FAX DSL & ELEVATOR PHONE 7/19-8/18/2020	335.19
4890207	17-AUG-20	26-JUL-20	CHARTER COMMUNICATIONS HOLDINGS LLC DBA SPECTRUM:INTERNET SVC OBERLIN AVE SITE 7/25/20-	254.94
4888818	06-AUG-20	23-JUL-20	CHARTER COMMUNICATIONS HOLDINGS LLC DBA SPECTRUM:PHONES 7/22/20-8/21/20	353.74
4889506	11-AUG-20	01-AUG-20	CITY OF LORAIN UTILITIES DEPARTMENT:WATER SVC OBERLIN AVE SITE 6/10-7/10/2020	304.22
4891002	25-AUG-20	04-AUG-20	COLUMBIA GAS OF OHIO INC:GAS SVC OBERLIN AVE SITE JULY 2020	35.98
4888819	06-AUG-20	17-JUL-20	ELYRIA PUBLIC UTILITIES:WATER SERVICE MAIN BLDG 6/12/20-7/14/20	93.19
4890208	17-AUG-20	06-AUG-20	ELYRIA PUBLIC UTILITIES:WATER SERVICE MAIN BLDG 6/30-7/31/20	18.53
4889493	11-AUG-20	31-MAY-20	FAIRFIELD INFORMATION SERVICES & ASSOC LLC DBA AMERICAN COURT & DRUG TESTING SERVICES:ATP-	3,000.00
4891017	25-AUG-20	12-AUG-20	OHIO EDISON:ELECTRIC SVC ALC 7/10/20-8/10/20	214.69
4891014	25-AUG-20	12-AUG-20	OHIO EDISON:ELECTRIC SVC MAIN BLDG 7/10/20-8/10/20	1,196.97
4891015	25-AUG-20	22-JUL-20	OHIO EDISON:ELECTRIC SVC OBERLIN AVE SITE 6/17/20-7/20/20	211.92
4891016	25-AUG-20	12-AUG-20	OHIO EDISON:ELECTRIC SVC SIGN 7/10/20-8/10/20	82.68
4890213	17-AUG-20	25-JUL-20	REPUBLIC SERVICES INC:TRASH REMOVAL OBERLIN SITE JULY 2020	154.31
4889514	11-AUG-20	30-JUN-20	SPRINT SPECTRUM LP DBA SPRINT:CELL PHONE 6/27/20-7/26/20	215.99
			<b>UTILITIES</b>	<b>6,472.35</b>
4888815	06-AUG-20	09-JUL-20	BURNETTE, HOLLY:JANITORIAL CLEANING OBERLIN AVE SITE 7/9 7/22/20	130.00
4888822	06-AUG-20	01-AUG-20	JFS CORPORATION DBA ANAGO OF CLEVELAND:JANITORIAL SERVICE AUG 2020	550.00
4890218	17-AUG-20	02-AUG-20	TREASURER STATE OF OHIO:ELEVATOR CERTIFICATION 10/1/20-9/30/2021	334.25
4890968	24-AUG-20	17-JUL-20	IRVIN'S INC:SAPT TX MOW LAWN JUNE 2020	125.00
4891003	25-AUG-20	12-AUG-20	IRVIN'S INC:LAWN SVC OBERLIN AVE SITE JULY 2020	75.00
4891156	25-AUG-20	02-JUN-20	BRIAN KYLES CONSTRUCTION INC:LAWN CARE JUNE 2020	1,696.00
4891160	25-AUG-20	21-AUG-20	JFS CORPORATION DBA ANAGO OF CLEVELAND:JANITORIAL SVC SEPT 2020	550.00
			<b>MAINTENANCE</b>	<b>3,460.25</b>
4889517	11-AUG-20	30-JUL-20	THE NORD CENTER:TREE REMOVAL MEN'S MICA BLDG	2,465.00
4890211	17-AUG-20	07-AUG-20	GUNDLACH SHEET METAL WORKS INC:HVAC REPAIR	459.43
			<b>REPAIR</b>	<b>2,924.43</b>
4889511	11-AUG-20	23-JUL-20	LORAIN COUNTY COMMISSIONERS:CORSA COVERAGE 2020-2021	2,324.55
4890217	17-AUG-20	07-AUG-20	THE CINCINNATI INSURANCE COMPANY:BUILDING INSURANCE 8/7/20-8/7/2021	7,501.00
			<b>INSURANCE</b>	<b>9,825.55</b>

**LISTING OF EXPENSES AUGUST 2020**

Warrant#	Chk Date	Inv Date	Journal Description/Payee Name	Amount
4888824	06-AUG-20	01-JUL-20	MENTAL HEALTH & ADDICTION ADVOCACY COALITION:FY2021 MEM DUES	1,500.00
4890977	24-AUG-20	20-JUL-20	LORAIN POSTMASTER:FR-CARA GRANT-BRM PERMIT	240.00
			<b>OTHER EXPENSES</b>	<b>1,740.00</b>
			<b>TOTAL OPERATING</b>	<b>33,228.08</b>
4888823	06-AUG-20	20-JUL-20	LAMAR TEXAS LIMITED PARTNERSHIP DBA THE LAMAR COMPANIES:BILLBOARD ADS	200.00
4888830	06-AUG-20	28-JUL-20	THE SUPERPRINTER INC:FAMILY TOOLKIT POSTCARDS	156.00
4888832	06-AUG-20	29-JUL-20	YOURMEMBERSHIP.COM INC:JOB POSTINGS	598.00
4889509	11-AUG-20	25-JUL-20	LAMAR TEXAS LIMITED PARTNERSHIP DBA THE LAMAR COMPANIES:BILLBOARD AD	400.00
4889510	11-AUG-20	27-JUL-20	LAMAR TEXAS LIMITED PARTNERSHIP DBA THE LAMAR COMPANIES:BILLBOARD AD	600.00
4890212	17-AUG-20	03-AUG-20	LAMAR TEXAS LIMITED PARTNERSHIP DBA THE LAMAR COMPANIES:BILLBOARD AD	600.00
4890220	17-AUG-20	31-JUL-20	WDLW RADIO INC:RADIO AD JULY 2020	1,500.00
4890221	17-AUG-20	31-JUL-20	WOBL RADIO INC:RADIO AD JULY 2020	1,500.00
4890362	18-AUG-20	10-AUG-20	HABONY, BARRY J:MHARS 3340 (Facebook Advertising and Job Postings for Open Positions)	1,070.74
4890992	24-AUG-20	30-JUL-20	MARXAN SOLUTIONS:MINORITY MENTAL HEALTH MONTH AD JULY 2020	1,000.00
4891023	25-AUG-20	13-AUG-20	THE SUPERPRINTER INC:WORK POSTCARDS	85.00
4891024	25-AUG-20	02-JUL-20	THE SUPERPRINTER INC:MH GUIDE BOOKLET	551.00
4891159	25-AUG-20	12-AUG-20	IMAGE BUILDERS MARKETING INC:3/4 PAGE AD	1,995.00
4891175	25-AUG-20	17-AUG-20	THE RURAL-URBAN RECORD:MENTAL HEALTH AD	231.00
			<b>TOTAL PRINTING/ADVERTISING</b>	<b>10,486.74</b>
<b>BOARD DEVELOPMENT &amp; RECOGNITION</b>				
4891006	25-AUG-20	04-AUG-20	LORAIN COUNTY COMMUNITY COLLEGE:BOARD RETREAT MTG ROOM COSTS	519.00
			<b>TOTAL BOARD DEVELOPMENT &amp; RECOGNITION</b>	<b>519.00</b>
<b>AUDITOR &amp; TREASURER FEES - LEVY</b>				
	11-AUG-20		AUG 2020 DRETAC LAND BANK RE/PU SETTLMNT	3,792.77
	11-AUG-20		DRETAC FEES	3,792.77
	11-AUG-20		AUDITOR FEES	9,801.88
	11-AUG-20		REAL ESTATE ASSESSMENT FEES	44,802.60
	11-AUG-20		TREASURER FEES	11,997.96
	25-AUG-20		TREASURER FEES	177.94
	25-AUG-20		DRETAC FEES	31.84
	25-AUG-20		NOV 2020 DRETAC LAND BANK MOBILE HOME SETT	31.84
	25-AUG-20		RE ASSESSMENT FEES	355.88
	25-AUG-20		AUDITOR FEES	355.88
	31-AUG-20		AUG 2020 LBCC/FCC EXPENSE RE/PU SETTLEMENT	1,281.05
			<b>TOTAL AUDITOR &amp; TREASURER FEES - LEVY</b>	<b>76,422.41</b>
<b>INTEGRATED SERVICES PARTNERSHIP</b>				
4889500	11-AUG-20	25-JUL-20	BALSER & BLUM BEHAVIOR SUPPORT CONSULTANTS LLC:CLIENT ANCILLARY SERVICES JUNE 2020	595.00
4889504	11-AUG-20	05-AUG-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA213 JUNE 2020	2,100.00
4890982	24-AUG-20	05-AUG-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:4TH QTR FY20 BHJJ GRANT APRIL-JUNE 2020	27,833.00
4889505	11-AUG-20	11-JUL-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:CLIENT PLACEMENT JUNE 2020	14,482.43
4889505	11-AUG-20	11-JUL-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:CLIENT PLACEMENT JUNE 2020	1,119.97
4887537	27-JUL-20	17-JUL-20	CATHOLIC CHARITIES CORPORATION:12765-RA199 JUNE 2020	(2,364.99)
4890983	24-AUG-20	12-AUG-20	CATHOLIC CHARITIES CORPORATION:4TH QTR FY20 BHJJ GRANT APRIL-JUNE 2020	6,500.00
4891103	25-AUG-20	17-JUL-20	CATHOLIC CHARITIES CORPORATION:MHARS 2020001208	2,634.99
4891158	25-AUG-20	31-JUL-20	HITTLE HOUSE LLC:CLIENT PLACEMENT 7/1/20-7/9/20	2,000.00
4891004	25-AUG-20	04-AUG-20	LET'S GET REAL INC:4TH QTR FY20 BHJJ GRANT APR-JUNE 2020	345.00
4891007	25-AUG-20	14-AUG-20	LORAIN COUNTY MENTAL HEALTH BOARD:ASSIST CLIENT W CLOTHING APPROVE 8/11/2020	200.00
4891008	25-AUG-20	13-AUG-20	LORAIN COUNTY MENTAL HEALTH BOARD:ASSIST CLIENTS WITH CLOTHING APPROVE 8/11/20	800.00
4891011	25-AUG-20	11-AUG-20	MARGOLIS, DONALD J DBA AMHERST OUTLET:ASSIST CLIENT W FURNITURE APPROVE 8/11/20	300.00
4891012	25-AUG-20	10-AUG-20	NEW LEVEL PROPERTIES LLC:ASSIST CLIENT W PAST RENT APPROVE 8/11/20	661.64
4888825	06-AUG-20	29-JUN-20	OHIO EDISON:ASSIST CLIENT W PAST UTILITIES APPROVE 7/29/20	957.74
4890994	24-AUG-20	05-AUG-20	OHIOGUIDESTONE:CLIENT PLACEMENT JULY 2020	6,600.00
4889516	11-AUG-20	09-JUL-20	THE CLOTHING LOFT LLC:V#12086-12089 ASSIST CLIENT W CLOTHES APPROVE 6/29/20	396.10
4888831	06-AUG-20	10-JUL-20	WILES, LUCINDA M:ISP CRISIS PLACEMENT SERVICE 7/10/20	363.68
			<b>TOTAL INTEGRATED SERVICES PARTNERSHIP</b>	<b>65,524.56</b>
<b>AGENCY &amp; COMMUNITY</b>				
4889491	11-AUG-20	08-JUL-20	AMSTERDAM PRINTING & LITHO:KERNELS FOR LIFE-PAX TOOL KITS	2,000.00
4890978	24-AUG-20	11-AUG-20	MARXAN SOLUTIONS:FR-CARA GRANT OVERDOSE AWARENESS AUG 2020	1,000.00
			<b>PRINTING/ADVERTISING</b>	<b>3,000.00</b>
4889507	11-AUG-20	16-JUL-20	COMMUNITY HEALTH PARTNERS REGIONAL MEDICAL CENTER DBA MERCY REGIONAL MEDICAL	28,420.00
4891005	25-AUG-20	19-DEC-19	LIFECARE AMBULANCE:CLIENT TRANSPORT 12/25/2019	545.53
4891161	25-AUG-20	14-JUL-20	LIFECARE AMBULANCE:CLIENT TRANSPORT JULY 2020	1,549.85
4890988	24-AUG-20	09-JUN-20	LIFECARE AMBULANCE:CLIENT TRANSPORTS FY20 FEB-JUNE 2020	4,064.67

LISTING OF EXPENSES AUGUST 2020

Warrant#	Chk Date	Inv Date	Journal Description/Payee Name	Amount
4890976	24-AUG-20	30-JUL-20	LORAIN COUNTY SHERIFF:SOR LOCAL PROJECT T-R MEDICATIONS IN JAIL APR-JUNE 2020	996.12
4890975	24-AUG-20	27-APR-20	LORAIN COUNTY SHERIFF:SOR LOCAL PROJECT TR-MEDICATIONS IN JAIL JAN-MARCH 2020	12,880.54
4890974	24-AUG-20	27-APR-20	LORAIN COUNTY SHERIFF:SOR LOCAL PROJECT TR-MEDICATIONS IN JAIL OCT-DEC 2019	7,472.94
4889512	11-AUG-20	27-JUL-20	NEIGHBORHOOD ALLIANCE:4TH QTR FY20 PATH & LOCAL MATCH	5,797.50
4889512	11-AUG-20	27-JUL-20	NEIGHBORHOOD ALLIANCE:4TH QTR FY20 PATH & LOCAL MATCH	11,416.66
4888828	06-AUG-20	21-JUL-20	THE NORD CENTER:TELEHEALTH SVC FOR AGENCY COVID 19	2,537.00
CONTRACTUAL/PURCHASED SERVICES				75,680.81
4890980	24-AUG-20	07-AUG-20	ULINE INC:FR-CARA GRANT OVERDOSE AWARENESS FLAGS	277.35
SUPPLIES/MATERIALS				277.35
TOTAL AGENCY & COMMUNITY				78,958.16
NETWORK AGENCY CONTRACTS				
4890203	17-AUG-20	05-AUG-20	APPLEWOOD CENTERS INC:10363-RA199 JUNE 2020	7,561.27
4889499	11-AUG-20	31-JUL-20	APPLEWOOD CENTERS INC:10363-RA213	934.51
4889499	11-AUG-20	31-JUL-20	APPLEWOOD CENTERS INC:10363-RA213	17,455.84
4890981	24-AUG-20	14-AUG-20	APPLEWOOD CENTERS INC:10363-RA226 JUNE 2020	1,722.40
4890204	17-AUG-20	30-JUN-20	APPLEWOOD CENTERS INC:CRISIS LIAISON DEFICIT JAN-JUNE 2020	33,500.00
4890205	17-AUG-20	30-JUN-20	APPLEWOOD CENTERS INC:CRISIS LIAISON DEFICIT JULY-DEC 2019	33,500.00
4889498	11-AUG-20	31-JUL-20	APPLEWOOD CENTERS INC:IHBT INCENTIVE (KE) FY20	1,000.00
4891000	25-AUG-20	23-JUL-20	BEECH BROOK:10205-RA205 JULY 2020	121.50
4891001	25-AUG-20	31-JUL-20	BEECH BROOK:10205-RA213	135.00
4890999	25-AUG-20	13-AUG-20	BEECH BROOK:10205-RA226	180.00
4891155	25-AUG-20	21-AUG-20	BEECH BROOK:10205-RA234	846.00
4880855	21-MAY-20	01-MAY-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA121	(1,896.00)
4880856	21-MAY-20	12-MAY-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA133	(50.00)
4889151	07-AUG-20	12-MAY-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA133	50.00
4889501	11-AUG-20	05-AUG-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA213 JUNE 2020	2,984.55
4890206	17-AUG-20	27-JUL-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:4TH QTR FY20 IHBT INCENTIVE APR-JUNE 2020	17,500.00
4889503	11-AUG-20	03-AUG-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:IHBT INCENTIVE FY20 (TR CP)	2,000.00
4889502	11-AUG-20	31-JUL-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:IHBT INCENTIVE FY20 JUNE 2020	2,250.00
4889150	07-AUG-20	01-MAY-20	BELLEFAIRE JEWISH CHILDRENS BUREAU:MHARS 2020001855	1,896.00
4889492	11-AUG-20	23-JUL-20	BIG BROTHERS/BIG SISTERS OF LORAIN COUNTY:SAPT PREVENTION TREATMENT CLAIMS 6/1/20-6/16/20	2,094.34
4890984	24-AUG-20	23-JUL-20	FAR WEST CENTER:10460-RA205	2,381.06
4890985	24-AUG-20	31-JUL-20	FAR WEST CENTER:10460-RA213	2,087.91
4889508	11-AUG-20	31-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:12848-RA213	3.00
4891157	25-AUG-20	21-AUG-20	FIRELANDS REGIONAL MEDICAL CENTER:12848-RA234	7,817.96
4890966	24-AUG-20	31-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:ATP RECOVERY COURT TREATMENT SVC MAR-JUNE 2020	3,534.56
4890965	24-AUG-20	20-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:ATP RECOVERY COURT TREATMENT SVC MAY-JUNE 2020	7,871.64
4890967	24-AUG-20	31-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:ATP-RECOVERY COURT TREATMENT SVC DEC 2019	195.40
4890964	24-AUG-20	30-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:ATP-RECOVERY COURT TREATMENT SVC JUNE 2020	520.00
4890963	24-AUG-20	24-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:FR-CARA GRANT QUICK RESPONSE TEAM JUNE 2020	1,494.17
4889494	11-AUG-20	23-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:SAPT TX TREATMENT CLAIMS 2/25/20-6/30/20	1,540.83
4889495	11-AUG-20	22-JUL-20	FIRELANDS REGIONAL MEDICAL CENTER:TRANSPORTATION AOD MAY-JUNE 2020	1,015.21
4890986	24-AUG-20	09-JUL-20	GATHERING HOPE HOUSE:1ST QTR FY21 NON-CLINICAL AGENCY ALLOC	115,123.00
4890969	24-AUG-20	11-AUG-20	LET'S GET REAL INC:SOR LOCAL PROJECT T-R JULY 2020	10,229.00
4890970	24-AUG-20	27-JUL-20	LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:FR-CARA QUICK RESPONSE	4,602.63
4890971	24-AUG-20	27-JUL-20	LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:PROBLEM GAMBLING	1,723.62
4890972	24-AUG-20	27-JUL-20	LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:PROBLEM GAMBLING	2,822.74
4889496	11-AUG-20	16-JUL-20	LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:SAPT PR PREVENTION	40,527.60
4889497	11-AUG-20	20-JUL-20	LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:SAPT TX SUBOXONE	499.26
4890973	24-AUG-20	01-JUL-20	LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:SYSTEM OF CARE PROJECT	616.40
4890989	24-AUG-20	09-JUL-20	LORAIN COUNTY SAFE HARBOR DBA GENESIS HOUSE:1ST QTR FY21 NON-CLINICAL AGENCY ALLOC JULY-	37,500.00
4890990	24-AUG-20	11-AUG-20	LORAIN UMADAOP:1ST QTR FY21 JULY-SEPT 2020 SAPT PREVENTION	23,797.00
4890991	24-AUG-20	11-AUG-20	LUTHERAN METROPOLITAN MINISTRY:1ST QTR FY21 NON-CLINICAL AGENCY ALLOC JULY-SEPT 2020	11,250.00
4891010	25-AUG-20	10-AUG-20	LUTHERAN METROPOLITAN MINISTRY:GUARDIANSHIP UNDER 45 JULY 2020	45.53
4890993	24-AUG-20	09-JUL-20	NAMI LORAIN COUNTY:1ST QTR FY21 NON-CLINICAL AGENCY ALLOC JULY-SEPT 2020	34,408.00
4891162	25-AUG-20	31-JUL-20	NEW SUNRISE PROPERTIES:11235-RA213	5,966.00
4891163	25-AUG-20	13-AUG-20	NEW SUNRISE PROPERTIES:11235-RA226	5,910.00
4891164	25-AUG-20	31-JUL-20	NEW SUNRISE PROPERTIES:HUD GRANT ADM JULY 2020	1,900.00
4891165	25-AUG-20	20-JUL-20	NEW SUNRISE PROPERTIES:HUD GRANT RENT & UTILITIES AUG 2020 ADD'L JULY 2020	1,121.00
4891165	25-AUG-20	20-JUL-20	NEW SUNRISE PROPERTIES:HUD GRANT RENT & UTILITIES AUG 2020 ADD'L JULY 2020	31,825.00
4891013	25-AUG-20	01-JUL-20	NEW SUNRISE PROPERTIES:HUD GRANT RENT & UTILITIES JULY 2020	1,016.00
4891013	25-AUG-20	01-JUL-20	NEW SUNRISE PROPERTIES:HUD GRANT RENT & UTILITIES JULY 2020	31,049.00
4891168	25-AUG-20	17-JUL-20	OHIUGUIDESTONE:06871-RA199	4,448.92
4891169	25-AUG-20	23-JUL-20	OHIUGUIDESTONE:06871-RA205	3,643.46
4891170	25-AUG-20	31-JUL-20	OHIUGUIDESTONE:06871-RA213	10,315.58
4891018	25-AUG-20	19-AUG-20	OHIUGUIDESTONE:06871-RA226 JUNE 2020	582.89
4891167	25-AUG-20	21-AUG-20	OHIUGUIDESTONE:06871-RA234	5,215.96
4891166	25-AUG-20	21-AUG-20	OHIUGUIDESTONE:06871-RA234 JUNE 2020	609.21
4891171	25-AUG-20	31-JUL-20	OHIUGUIDESTONE:ECMH SERVICES JULY 2020	1,782.55
4888827	06-AUG-20	30-JUN-20	OHIUGUIDESTONE:ECMH SERVICES JUNE 2020	2,078.86
4888826	06-AUG-20	30-JUN-20	OHIUGUIDESTONE:IHBT INCENTIVE APR-JUNE 2020	16,750.00
ON BEHALF	04-AUG-20		ON BEHALF PAYMENT (CENTRAL PHARMACY)	13,418.90

LISTING OF EXPENSES AUGUST 2020

Warrant#	Chk Date	Inv Date	Journal Description/Payee Name	Amount
ON BEHALF	27-AUG-20		ON BEHALF PAYMENT (CENTRAL PHARMACY)	29,702.58
4890998	24-AUG-20	17-JUL-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA199	1,341.51
4890997	24-AUG-20	23-JUL-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA205	852.91
4890996	24-AUG-20	31-JUL-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA213	852.97
4889513	11-AUG-20	31-JUL-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA213 JUNE 2020	102.31
4890995	24-AUG-20	13-AUG-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA225	306.93
4891019	25-AUG-20	13-AUG-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA226 JUNE 2020	204.62
4891172	25-AUG-20	21-AUG-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA234	1,108.57
4891173	25-AUG-20	21-AUG-20	PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA234 JUNE 2020	137.69
4890979	24-AUG-20	29-JUN-20	ROAD TO HOPE INC:RECOVERY HOUSING OPERATIONS JUNE 2020	10,350.71
4891022	25-AUG-20	13-AUG-20	THE NORD CENTER:01147-RA226 JUNE 2020	58.62
4888829	06-AUG-20	01-JUL-20	THE NORD CENTER:HOUSING COORDINATOR (PAYNE) JUNE 2020	3,606.50
4891174	25-AUG-20	20-JUL-20	THE NORD CENTER:TRANSPORTATION JUNE 2020	198.52
4890219	17-AUG-20	30-JUN-20	TREASURER STATE OF OHIO:CENTRAL PHARMACY OVERAGE JUNE 2020	13,565.05
TOTAL NETWORK AGENCY CONTRACTS				635,414.75
TOTAL MHARS BOARD EXPENSES - AUGUST 2020				900,553.70

APPROVED BY EXECUTIVE DIRECTOR:

**Contracts to be Authorized by the MHARS Board of Directors**

**September 15, 2020**

<b>Consultants - Vendors</b>	<b>Service Provided</b>	<b>Amount Paid</b>
Lorain County Sheriff's Office: Jail Operations	Provide and coordinate services for the Jail Inmate Medication Assisted Treatment Program at the Lorain County Jail	NTE \$43,037.50 for the period 8/1/20 - 9/30/20
Lorain County Public Health	Provide personnel to train and equip first responders, including police personnel, community clinics not funded otherwise and other community sectors on Nasal Naloxone and providing for an efficient data sharing format of such training, equipping and use of Nasal Naloxone.	NTE \$85,000.00 for the period 9/30/20 - 9/29/21

**Mental Health, Addiction and Recovery Services Board of Lorain county  
Priorities for SFY 21 Funding (Substance Use Providers)**

MHARS Staff reviewed and analyzed providers/programs who were funded in SFY 2020 and recommended were continuation of programming into SFY 2021. Providers will report regular programmatic outcomes in SFY 2021. Funding levels were estimated with a 20% reduction based on initial Ohio MHAS Guidance for providers. While the final allocations came back at 100% - determinations of bringing providers to whole vs. waiting until more clarity on Ohio's revenues through December needs to be made.

The Addiction Treatment Program allocations have been updated in SFY 21 to have a portion of the funding to two treatment providers (LCADA Way and Firelands) along with two recovery support providers (Let's Get Real and Road to Hope House) of the board. This change was effected since these four providers have previously utilized ATP funding in all of the eligible specialty dockets. A portion of the ATP funds was not allocated to allow for client choice of providers if they are not MHARS contracted providers.

Programs that are continued for SFY 2021:

1. Prevention

- a. Mentoring Big Brothers Big Sisters
- b. Reconnecting Youth (mentoring) – Lorain UMADAOP
- c. Prevention Programming including Botvin's Lifeskills, Eduvention (court connected youth) – LCADA Way
- d. Ongoing funding for Communities That Care (Board is fiscal agent) for Drug Free Communities Coalition
- e. Problem Gambling Prevention– LCADA Way

2. Treatment and Recovery

- a. Recovery Housing – Road to Hope House
- b. Peer Support Services – Let's Get Real
- c. Withdrawal Management, Partial Hospitalization, Recovery Housing (limited) – Stella Maris
- d. Withdrawal Management (Ambulatory), Partial Hospitalization, Outpatient (including Intensive Outpatient) – Adults – LCADA Way; (Women's Residential Treatment is supported via Pass Through funding)
- e. Screening and Treatment for Problem Gambling – LCADA Way
- f. Partial Hospitalization, Outpatient (including Intensive Outpatient) – Adults – Firelands Counseling
- g. Residential Treatment, Recovery Housing (limited) – New Directions
- h. Outpatient (Including Intensive Outpatient), School Based Clinician, Project AMP and Transportation – Adolescents – LCADA Way

3. Additional SUD funding was made to two providers in SFY 2021: El Centro (expanding the Navigator line) and Ohio Guidestone (expanding for PAX Tools).

For programs funded by federal grants: State Opioid Response (SOR) and FR CARA (First Responder – Comprehensive Addiction and Recovery Act) funding was allocated based on the final quarter to providers (July – September (i.e. ¼) based on funding estimates for this timeframe in the grant award. *Possible reallocations may occur across providers based on utility once the final reconciliations are made and only if funding is available for each grant.* The SOR funding expires and we are awaiting guidance from OhioMHAS for SOR 2.0 which would cover October, 2020 – September, 2021. Additionally, OhioMHAS has indicated that they have requested a no cost extension of the for current SOR grant and based on our local allocation and final reconciliation, we may be in a position to extend current SOR funding. Ohio MHAS has not heard approval on SOR 2.0 or the no cost extension at this time.

**SOR initiatives (expanded services continuation) funded for ¼ (July – September):**

- Opioid Case Managers (LCADA Way and Firelands Counseling) – to coordinate care for Medication Assisted Treatment (MAT) Induction from local Emergency rooms; also coordinating opioid clients in system
- Recovery Housing (Women/children, MAT – Women, Recovery Housing – Road to Hope House)
- Peer Support services (Let’s Get Real)
- Withdrawal Management (Silver Maple – also expanded to include Partial Hospitalization and Recovery Housing in 2021)
- Partial Hospitalization/Recovery Housing (LCADA Way and Firelands Counseling)
- MAT in Jail (LCADA Way/Lorain County Jail) – although services are reduced due to COVID-19
- Harm Reduction – Engagement including Peer Supports (Nord Center/Let’s Get Real)

**FR CARA initiatives (funded for ¼ (July – September) (and will be continued with grant renewal):**

- Quick Response Teams (Clinician time through LCADA Way and Firelands); MOU with Avon Lake PD, Avon PD, Elyria PD, Lorain PD, Lorain County Sheriff’s office
- MOU with Lorain County Public Health for Naloxone – training and dissemination – not an allocation award but an MOU



## Our recommendations

### Dismantling Racism to Advance Health Equity

- **1. Acknowledge racism as a public health crisis and commit to swift action to dismantle racism, which is a driving force of the social determinants of health.**

State and local government leadership, publicly funded entities, and community partners across sectors — including health care, education, employment, housing, food, and criminal justice — should acknowledge racism as a public health crisis and dismantle racism and other forms of discrimination through a review of internal and external policies and procedures. This includes a review of administrative policies; leadership appointments; hiring and other human resource practices; vendor selection and contracting; and grant management, funding and other resource allocations.

- **2. Apply a health equity lens to policy.**

State and local government leaders and cross-sector partners should apply a health equity lens to evaluate and inform policy, including legislation, rules, codes, and organizational policies and procedures. This could include (1) prioritizing equitable outcomes in policy agendas for communities of color, (2) conducting impact assessments of proposed policy to ensure equitable outcomes for communities of color, (3) tailoring policies to meet the needs of communities of color, and (4) strategically allocating resources and funds to advance equity.

- **3. Ensure equitable representation of Ohioans of color in government and private sector leadership.**

State and local government and private sector leadership should develop and implement plans to ensure equitable representation of Ohioans of color in leadership positions across all branches of government as well as for-profit and nonprofit organizations, including governing and advisory boards and C-suites.

- **4. Develop community understanding, health literacy, and trust.**

State government leaders should work with influential leaders and members of communities of color to develop a cross-agency and sector outreach campaign to increase health literacy and educate all Ohioans on (1) the multiple factors that shape health (social drivers of health); (2) the impact of historical and contemporary racism, trauma, and other forms of discrimination on communities of color; (3) the severity of racial and ethnic inequities and disparities; (4) steps that can be taken individually to improve health; and (5) actions that can be taken by public and private entities to build and develop trust and partnership with communities of color through authentic engagement.

- **5. Require cross-sector cultural and linguistic competency and implicit bias trainings.**

State and local government leadership and Ohio's professional licensing boards should require trainings for policymakers and licensed professionals on cultural and linguistic competency, cultural humility, and implicit bias. This includes, but is not limited to, elected officials, government leadership and staff, and licensed professionals. Trainings should be considered as part of licensed professional continuing education requirements and should be aligned with National Standards for Culturally and Linguistically Appropriate Services (CLAS) or other national standards in health and health care. Trainings and CLAS alignment should also be considered for other cross-sector partners including Ohio's health care and public workforce, (i.e., hospitals, health systems, service providers and contract tracers), education, corrections, and other health and human service organizations.

- **6. Develop cultural competency and language access plans.**

State government leadership should work closely with leadership from state agencies, boards, and commissions and community partners to develop and implement cultural competency and language access plans to deliver multilingual and community-tailored delivery of programs, services, and resources. This could include quality interpretation, translation, visual aids, print materials in multiple languages, public service announcements, and social media content.

- **7. Develop a plan for future emergency response efforts.**

State government leadership should work with influential leaders and members of communities of color to develop a plan to ensure equity is considered in all aspects of emergency response efforts for future public health emergencies and disaster responses. The plan should ensure the rapid mobilization of communities of color during emergency responses to mitigate the adverse and disparate impact on Ohioans of color.

# Health Care and Public Health

The following recommendations provide initial steps to remove the historical and contemporary obstacles that communities of color face in accessing high-quality health care and public health services.

## Our recommendations

### Reduce discrimination and increase diversity in the health workforce

- 8. Recruit and retain people of color in health professions.

The state of Ohio should support the recruitment and retention of an equitable representation of Ohioans of color in health care and public health professions in all established workforce development programs. This could include providing academic and financial support, connecting with health and career preparation programs, professional experiences, and mentoring opportunities for high school, college, or post-baccalaureate students. The plan should also focus on retention, advancement, and education opportunities, including providing guidance and upper management (c-suite) training for Ohioans of color currently in the health care workforce.

- 9. Consider internal reviews as a tool to address racism and other discrimination in health care.

State government leadership should work with, and consider requiring, all health care organizations, including hospitals, behavioral health providers, long-term care facilities, and others, to collect complete and accurate patient demographic data (i.e., race, ethnicity, language, disability) through electronic medical records to track differences in outcomes among their patient populations and develop a plan to mitigate any disparities, including performing internal reviews of the provider organization's policies and practices.

- 10. Expand opportunities for Ohioans to receive trauma-informed interventions by enhancing efforts for practitioners, facilities, and agencies to become competent in trauma-informed practices.

State and local government leadership should continue, and expand the reach of, trauma-informed care practices and evidenced-based trauma interventions, including collaboration across provider disciplines and streamlined referral pathways when caring for patients who have experienced trauma.

- 11. Consider and seek out sustainable funding sources to community-based health initiatives.

State agencies, including the Ohio Department of Health, along with philanthropy and other private-sector partners, should increase, or find sustainable funding for, evidence-based and promising community-based health initiatives that employ, and are overseen by, individuals who are representative of, and trusted by, communities of color, including community navigators and coordinators.

### Increase access to health care

- 12. Bolster health insurance enrollment support.

State government leadership should increase and enhance health insurance enrollment outreach and support programs to assist Ohioans of color who do not have access to affordable employer-sponsored health insurance.

- 13. Integrate behavioral health into primary care

In order to increase access to mental health and addiction services for communities of color, state agencies including the Ohio Departments of Mental Health & Addiction Services, Medicaid, Insurance, Health, and Rehabilitation and Corrections should work together and with local communities to increase culturally meaningful screening, early intervention, and linkage to treatment in primary health care, community settings, and Ohio's institutions.

### Increase access to COVID-19 testing, treatment, personal protective equipment (PPE), and a vaccine (when available)

*Note: Recommendations to increase culturally appropriate and accessible testing and treatment for COVID-19, including the availability of adequate PPE, are provided in the "COVID-19 Minority Health Strike Force Interim Report." (See recommendations 2, 3, 4 and 5 of the interim report.)*

## Social and Economic Environment

Because health disparities are shaped by community conditions, improvements to the social and economic environment are critical to achieve equity. Historical divestment and residential segregation, higher poverty and unemployment rates, mass incarceration, employment in jobs with fewer benefits and telecommuting opportunities, and inequities in the criminal justice and education systems have kept many Ohioans of color from reaching their full potential.

### Our recommendations

#### Improve access to high-quality education

##### ■ 14. Strengthen early childhood education.

State and local policymakers and private philanthropy should look for ways to increase the number of Ohio children served by high-quality childcare and preschool/pre-K and review funding for early learning programs.

##### ■ 15. Ensure K-12 chronic absenteeism reduction efforts meet the needs of children of color.

State government leadership should tailor efforts to decrease K-12 chronic absenteeism and increase graduation rates to meet the needs of students of color and students with disabilities and consider providing support to local school districts to ensure that future online learning successfully engages all Ohio families.

##### ■ 16. Build pathways to higher education.

State government leadership and private philanthropy should consider investments in initiatives that increase the number of Ohioans of color who attend and obtain degrees in higher education, such as pipeline programs that transition K-12 students into college and retention interventions to help first-generation college students complete their degrees.

#### Reduce poverty and increase investment and employment

##### ■ 17. Consider the implementation of one or more of the poverty-reduction strategies from the 2020-2022 State Health Improvement Plan (SHIP)

State and local leaders should consider the implementation of the evidence-based poverty reduction strategies in the SHIP, such as adult employment and high school equivalency programs. In addition, state government leadership should work together to identify additional strategies to decrease poverty and increase investment in communities of color.

##### ■ 18. Encourage nonprofit hospitals in high-poverty communities to make "place-based" investments and implement inclusive local hiring, purchasing, and vendor contracting practices.

State and local policymakers should consider encouraging tax-exempt hospitals and others to review models like [Healthcare Anchor Network](#); request that hospitals include specific documentation regarding local hiring, purchasing, vendor contracting, and place-based investment in communities of color as part of their annual reporting of community benefit to the Ohio Department of Health; and, publicly report this information, showcasing examples of hospitals that make measurable changes to investments and practices.

#### Improve working conditions

##### ■ 19. Enhance job connections and workplace protections for essential workers by linking people of color to job training and other employment supports.

Employers should work with state and local governments to set standards that improve and ensure workplace safety. The standards should consider the provision of supplies for personal protection and cleaning, the possibility of hazard pay or paid leave, and the availability of career advancement training and job placement support to alleviate the impact of existing inequities.

