

**Minutes of the
Mental Health, Addiction and Recovery Services Board of Lorain County
Meeting held on October 26, 2021
(Resolution #21-11-01)**

Amy H. Levin Learning & Conference Center, 1165 N Ridge Road East, 44055

Board Members Present: David Ashenhurst, Patricia Bell, Kreig Brusnahan, Tim Carrion, Michele Flanagan, Inez James, Pat McGervey, Dr. Hope Moon, Regan Phillips, Sandra Premura, Karen Sutera, Daniel Urbin.

Board Members Absent: Mike Babet, Monica Bauer, Dr. Denise Eacott

Staff Present: Michael Doud, Mark Johnson, Patrice McKinney, Vinaida Reyna, Tonya Birney, Rebecca Jones, Arielle Edwards, Amanda Divis, Andrea Sedlacek

Chair Daniel Urbin called the meeting to order at 6:01pm

Roll Call was taken and quorum was found

Board Minutes: September 28, 2021 (consent agenda item)

- a. Minutes were approved. **RESOLUTION #21-10-01** David Ashenhurst was not in favor of the voice vote. Motioned by Kreig Brusnahan. Seconded by Dr. Hope Moon.

Consent Agenda Approval

- a. Consent Agenda was approved. **RESOLUTION #21-10-01** David Ashenhurst was not in favor of the voice vote. Motioned by Kreig Brusnahan. Seconded by Dr. Hope Moon.

Committee Reports

- a. Executive Committee Report by Dan Urbin (report attached)
- b. Community Planning and Operations Committee Report by James Schaeper (report attached)
- c. Ad Hoc Executive Director Job Description Report by Regan Phillips (position description attached)
- d. Ad Hoc Disparities Committee Report by Regan Phillips (report attached)
- e. Finance Committee Report by Pat McGervey (report attached)
- f. Ad Hoc Levy Committee Report by Dr. Hope Moon (report attached)

MHARS Board Administration Building Addition

- a. Agenda Process Sheet (APS) 10.10 was provided to the Board of Directors at the start of the meeting. A Voice Vote was requested for a motion to reject all current bid proposals due to all bids coming in over budget.
- b. APS 10.10 was approved. **RESOLUTION #21-10-07** Motioned by Tim Carrion. Seconded by Regan Phillips.

Chairperson's Report by Daniel Urbin

- a. Updated the BODs of Regan Phillip's assistance to the Executive Director on the BOD's Retreat scheduled for Saturday, February 5, 2021 from 9-1pm. Location TBA. Agenda items are 1. Parliamentary Training 2. Strategic Plan 3. Open Discussion
- b. Dr. Hope Moon asked if this would qualify as a training requirement to the state. Board Chair replied that the trainings are not requirements but suggested by the state.

Executive Director's Report by Michael Doud (report attached)

Old business

- a. No old business

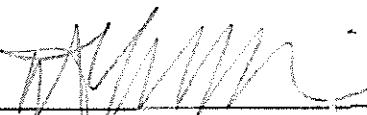
New business

- a. Please note the Governance Committee has been rescheduled to Thursday, November 4, 2021 at 5:00pm due to Tuesday, November 2, 2021 is Election Day.
- b. Please register for the Road to Peace Conference set to happen on Saturday, October 30, 2021
- c. Tim Carrion recently participated in the Actna Run in Cuyahoga. He hopes the board will consider bringing back the Recovery Run for 2022.

Public comment

- a. No public comment

Adjournment at 6:30pm. Motioned by Kreig Brusnahan. Seconded by Pat McGervey.



Board Chair



Board Secretary

Executive Committee Meeting Report

Tuesday, October 5, 2021 at 6:00 p.m., Amy Levin Center

EXECUTIVE COMMITTEE: The Executive Committee shall be composed of the Chair, the Vice Chair, Secretary, Chief Governance Officer, and ALL Chairs of Standing Committees. Between the meetings of the BOD, the Executive Committee, shall have, and may exercise, the authority of the BOD, except as such authority is limited by statute. The Executive Committee shall have only such power and authority of the BOD between meetings of the BOD as shall be necessary to address crisis situations of the Board; any such action taken by the Executive Committee between meetings of the BOD shall be subject to ratification or modification by the BOD at its next regularly scheduled meeting. For the purposes of this section, "crisis situations" shall include the following:

- a. Litigation or claims (pending, threatened, or anticipated); matters requiring BOD action or BOD decision that cannot be delayed;
- b. Public relations matter that cannot be delayed;
- c. Natural disaster issues, (e.g. floods, fire, tornadoes, etc.);
- e. Workplace violence, sabotage, systems security/failures, computer hacking, data destruction or alteration;
- f. Staff/volunteer theft, fraud, or mismanagement;
- g. Financial decisions requiring board action or board decisions that cannot be delayed.

Board Members Attending: Daniel Urbin, Board Chair; Regan Phillips, Vice Chair; Dr. Denise Eacott, Secretary; David Ashenhurst, Chief Governance Officer; Kreig Brusnahan, James Schaeper

Board Members Absent: Pat McGervey

Staff Attending: Michael K. Doud, Executive Director; Nancy Kelsey, Patrice McKinney

The Executive Committee met on Tuesday, October 5, 2021 at 6:00 p.m., and presents with eight informational items and one recommendation:

I. Informational:

- a. **Executive Director's Job Description** – A draft of the job description was reviewed with a sharing of suggested edits. Regan Phillips shared that the Ad Hoc Committee will meet October 14th to review the draft job description.
- b. **Consent Agenda** – Dan Urbin stated that several Board Members do not consider the consent agenda process an effective way of conducting Board meetings due to its poor means of communication. He is looking for more communication at the Committee level. The consent agenda policy was reviewed, its use discussed, with a point of clarification if an item should be removed from the consent agenda if there is a question. There was a suggestion that Dan read the consent agenda aloud, Committee Chairs will be asked to briefly share information from the reports, and if there is a lot of robust discussion and questions during the Board meeting of an agenda item, then that item will be returned to the Committee for discussion at their next meeting. The Board Member asking questions of the agenda item can be invited to that Committee meeting in order to have their questions fully vetted at that time.

- c. **November BODs meeting** – With the end-of-year holidays approaching, there was discussion about a combined meeting of Community Planning and Oversight (CP&O) and Finance Committees. There was concern that doing so would create a quorum of the full Board. It was determined that on November 9, 2021 CP&O would meet at 5:00 p.m. and Finance would meet at 6:00 p.m. Both meetings will be held at the Amy Levin Center. It will be important to ensure a quorum for the Committee meetings. There was a question about participation via Zoom meetings with a response that it is not permissible.
- d. **Lorain County Crisis Receiving Center Project** – Michael shared that the Request for Qualifications (RFQ) has been released. A RFQ Review Committee will be formed and its members will include Michael Doud, Barry Habony, as well as Karen Perkins who works in the Lorain County Facilities Management department. Michael asked that two Board Members also serve on the Committee to which James Schaeper and Kreig Brusnahan volunteered.
- e. **Oberlin Avenue Site** – Dan shared that at the October 17, 2019 Board meeting, resolution #19-10-11 was approved to sell the Oberlin Avenue site, however this has not yet taken place. Michael stated that staff will go through the building to identify any items to be saved with the building sold as is.
- f. **BOD Retreat** – It was shared that the Board of Directors Retreat will take place sometime between January and February 2022. The location is yet to be determined.
- g. **Ad Hoc Levy Committee Recommendations** – Nancy Kelsey shared an Agenda Process Sheet and a strategic communications proposal related to hiring three consultants to assist with an initial brand survey, communications and campaign strategy. More details will be vetted through the Ad Hoc Levy Committee. In the meantime, for added help with the levy Kreig Brusnahan will outreach to LCCC's Tracey Green and Regan Phillips will outreach to the former LCBMH's Public Relations Director Joan Samkow.
- h. **Ohio Attorney General, 1999 Opinions, Opinion No. 99-030** – This item is a point of discussion as a Board Member recently expressed concern that one of their peers was wearing a mask with a political affiliation. The Committee reviewed the Ohio Attorney General's Opinion No. 99-030. It was determined that there will be a conversation with the Board Member.

II. Recommendation

Juneteenth 2022 – There is a request to align Board staff policy with the newly-added Federal Juneteenth holiday. There was a motion by Regan Phillips, seconded by Dr. Denise Eacott to recommend the full Board adopt a resolution affirming Juneteenth a holiday for MHARS Board staff effective June 2022. Resolution 21-10-02 The Committee **Recommends** the Board adopt Juneteenth as a holiday effective June 2022. Since the holiday in 2022 falls on a Sunday, the office will be closed Monday, June 20, 2022.

III. Old Business

None.

IV. New Business

- a. **Recommendations in Committee Reports** – James Schaeper commented that although there is a new reporting process, any recommendations should come from the Board Chairs rather than Board staff.
- b. **Tours** – Dr. Eacott asked if there could be facility tours for the three remaining offsite Board meetings to which Dan Urbin agreed. The tours will be modified to be mindful of any private spaces.

V. Determination of Consent Agenda – The Committee determined that all items would be added to the consent agenda.

The meeting adjourned at 7:42 p.m.

Next Meeting: Schedule as necessary



POSITION DESCRIPTION

| | | | |
|------------------------------|----------------------------|--------------------|---|
| Classification Title: | Executive Director | | |
| Employment Status: | Full-Time | Reports To: | Board of Directors |
| FLSA Status: | Exempt | Supervises: | Intersystem Program Director – (dotted line authority); |
| Exemption Type: | Executive | | Administrative Services Director; |
| Civil Service Status: | Unclassified 124.11 [A] 18 | | Communications & Community Relations Director; Chief, Business Operations; Chief Behavioral Health Services; Co-Supervises Executive Assistant (with Administrative Service Director) |

POSITION SUMMARY

ESSENTIAL DUTIES AND RESPONSIBILITIES

To perform this job successfully, an individual must be able to satisfactorily perform each essential duty listed below. Reasonable accommodations will be made for persons covered by the Americans with Disabilities Act, in accordance with its requirements.

- Serves as the Chief Executive and serve at the will of the Board of Directors. Responsible to the Board in providing leadership to realize the MHARS Board's mission, vision and strategic direction as set by the Board.
- Assures strict adherence to all local, state, and federal laws and rules pertaining to MHARS Board operations and functions.
- Assures through planning, funding and evaluation that mental health, and alcohol and drug rehabilitation services, delivered by contract providers, are accessible, of high quality, cost effective and accountable.
- Encourages the development and expansion of preventive, treatment, rehabilitative, and consultative programs in the field of behavioral health with emphasis on continuity of care.
- Assures that there are adequate resources available to meet reasonable levels of service demand by promoting the acquisition of public and private funds through advocacy for local levy, state, federal and other resources.
- Assures that Board resources meet the highest accountability standards and are managed within budget guidelines established by the Board of Directors.
- Provides timely, accurate, and appropriate information to the Board of Directors that enables the Board to meet its statutory obligations and mission, vision and strategic directions.
- Employs, trains, supervises, evaluates and disciplines, including termination, employees and consultants as may be necessary to carry out the work of the Board. Sets compensation within the limits set by the salary schedule and the budget.
- Develops and maintains key relationships with governmental, business, community, legislative, and other behavioral health and human services leaders to further the mission, vision and strategic direction of the Board.
- Promotes cultural competence in the provision and administration of services funded by the Board and within the Board itself.
- Interacts effectively with individuals of different cultures.
- Ensures that open and productive lines of communication are developed and maintained with persons seeking or receiving addiction services, mental health services, or recovery supports, with families and with



POSITION DESCRIPTION

other behavioral health and human services care providing systems, county and state departments, community, and other Board Executive Directors.

- Develops operational policies and procedures consistent with the intent of Board decisions. Implements and administer policies and procedures that achieve accountability indicators.
- Maintains ultimate responsibility for procuring, proper disposition and accountability for all funds managed by the Board. Manages the operations of the Board office within the Board approved budget. Authorizes County Auditor to issue warrants for payment of Board approved obligations as authorized by Board of Directors.
- Recommends changes in policies and procedures that are needed to assure that the Board's mission, vision and strategic direction are realized.
- Develops and negotiates, subject to Board approval, purchase arrangements with service and facility providers and vendors in conformity with the Ohio Revised Code.
- Engages and advocates for persons seeking or receiving addiction services, mental health services, or recovery supports.
- Prepares an annual report required by the Ohio Revised Code for Board approval.
- Performs all duties required by the Ohio Revised Code and other such duties as may be directed by the Board of Directors.

BEHAVIORS & CHARACTERISTICS

- **Leadership:** possesses breadth, presence, vision; has ability to manage, motivate and inspire others.
- **Communication:** can effectively communicate both up and down the organization and to external audiences; excellent verbal and written communication skills and presentation skills; active listener.
- **Collaborative:** demonstrates a willingness and ability to work with and through others.
- **Integrity:** personally possesses the highest ethical and moral standards.
- **Interpersonal skills:** personable; can relate to people of diverse social, economic, and cultural backgrounds.
- **Diplomat:** tactful, gracious, smooth style.
- **Team player:** management style which supports and encourages the efforts of staff.
- **Straightforward:** ability to provide direct feedback and information; transparent; candid.
- **Organizational skills:** results oriented; meets established goals and objectives.
- **Change agent:** anticipates, facilitates and manages change.
- **Executive presence:** professional demeanor and style.
- **Self-starter:** displays a passion for "getting the job done"; strong personal work ethic.
- **Visibility:** highly visible to staff and key stakeholders; active in the community.
- **Decision making process:** demonstrates good judgment and firmness in decision-making; carefully assesses facts of a situation and weighs alternatives but is decisive.
- **Multitask/focus:** able to manage and carry out multiple and complex assignments.
- **Credible:** able to build confidence with and command respect from staff, Board members and community representatives.
- **Persuasive:** can synthesize viewpoints and mobilize internal and external support for objectives and plans.
- **Negotiation:** able to effectively negotiate and seek "win-win" solutions to issues and conflicts.
- **Disposition:** demonstrates balance in his/her life; gracious; able to maintain a sense of humor.

KNOWLEDGE, SKILLS & ABILITIES

- **Administration:** strong background in administrative leadership of a complex organization possessing at least 5+ years of upper management experience.
- **Community-based background:** experience with community-oriented mental health, AOD and dual diagnosis programs and services.
- **Fiscal management:** experience in developing, managing, and dealing with operating and allocation budgets.



POSITION DESCRIPTION

- **Executive management:** has managed and motivated strong staff members; team-oriented management style.
- **Planning:** has worked with staff and Board to develop and implement successful strategic and tactical plans.
- **Board relationships:** significant involvement with governance issues and Board of Directors interactions; Board development and training experience.
- **Government regulation:** familiar with organizations governed by the Ohio Revised Code or related legal requirements if from outside Ohio.
- **Levy funding:** experience with successful local or county levy campaigns.
- **Diversity:** experience working with diverse groups; multi-culturally competent to diverse needs of individuals receiving mental health, substance use disorder and/or dual diagnosis services.
- **Behavioral health or human service management experience:** a high degree of behavioral healthcare administration knowledge with special understanding of the problems and techniques of urban and multi-cultural healthcare delivery; brings a mental health and substance use disorder recovery orientation.
- **External relationships:** developed effective relationships with other community leaders including elected officials, nonprofit organizations, educators, churches, government, and other provider organizations.
- **Community relationships:** active in other community-based organizations to advocate for adults, youth and children with mental illness and substance use disorders and their family members.
- **Resource maximization:** ability to recognize/seek out grants and other sources of funding to support operations.
- **Media relations:** experienced as an organizational spokesperson; has interacted with members of print and broadcast media.
- **Political acumen:** demonstrated ability to strategically navigate among community, statewide and federal leaders.
- **Technology:** understands technology and uses it in assembling and assessing data.

QUALIFICATIONS

Education:

A Bachelor's degree is required; an advanced degree in Business Administration, Counseling, Law, Clinical Psychology Health Care Administration, Public Administration, Social Service, Social Work, or related field is required. Exceptions to the education requirement may be made based upon professional experience.

Professional Qualifications:

Possesses a vision and an ability to function as a strategic leader. Experience as an executive of a publicly funded, comparably sized mental health or substance use disorder organization or a merged board or nonprofit. Alternative experience may include an executive position in a health care specific or social service nonprofit organization or related state, county, or municipal agency with an emphasis on community health issues. Demonstrated knowledge of best practices in the areas of managed behavioral healthcare. Demonstrated knowledge of best practices in the areas of behavioral healthcare planning, funding, evaluation, and accountability.

LICENSURE OR CERTIFICATION REQUIREMENTS

State Motor Vehicle Operator's License or demonstrable ability to gain access to worksite.



EMPLOYEE UNDERSTANDING & AGREEMENT

I UNDERSTAND AND WILL EFFECTIVELY PERFORM THE DUTIES AND REQUIREMENTS SPECIFIED IN THIS POSITION DESCRIPTION.

Executive Director Signature

Date

Management Approval:

Board Chair

Date

Mental Health, Addiction and Recovery Services Board of Lorain County

Consent Agenda Policy

Approved 10/22/20; revised 04/22/21

Purpose

Consent agendas are commonly used by Boards to enable them to focus their time and energies against strategic issues of the organization by preventing smaller and routine, but still necessary issues from interfering with the opportunity to explore more strategic issues. It acknowledges that all items brought before the Board are important to address, but not all are expected to require the same amount of time and attention. As such, consent agendas combine several smaller and self-explanatory needs into one motion with an opportunity for limited discussion, if needed, with but with minimal discussion expected.

Policy

The MHARS Board strives to uphold its fiduciary responsibility of being transparent for all matters that come before them. This can be achieved in a manner that is both efficient and effective, incorporating a consent agenda for matters that move routine items along quickly. Items that will appear on the consent agenda can include: minutes, financial reports, staff reports, committee reports, committee appointments, final approval of recommendations for funding that have been thoroughly discussed previously, and dates of future meetings. Any MHARS Board committee can recommend item(s) that may go onto a consent agenda for the Board, provided the committee affirms such by a majority vote.

Responsibility

All documentation associated with consent items will be provided to meeting participants in advance so that they can still make an informed vote on all grouped items. Board members *must* review the documentation before the meeting to ensure that they are informed of the issues that are to be passed as part of the consent group.

Board members will be given an opportunity to ask associated questions—and have them answered—before the vote. Questions and answers should be shared with all meeting participants. Simple questions, clarifications, or short amounts of dialogue relative to a consent item may be discussed after the motion, but before approval. Consent items will not be removed entirely from the consent agenda for the sole purpose of answering a simple question. If the board member does not receive sufficient information to maintain the agenda item on the consent agenda, they may move it be moved to the regular agenda.

At the board meeting, the consent item(s) will be included as a separate agenda item.

At the beginning of the meeting, the chair will ask the meeting attendees if anyone wants to discuss any of the items listed on the consent agenda.

If it is determined that an item on the consent agenda requires discussion it must be removed from the consent portion and moved to the regular agenda and addressed individually. For future

meetings in which there is no question or concern over the item, it may be placed back into the consent portion of the agenda.

The chair will read aloud the remaining consent items and may move to adopt the consent agenda as a whole. It is not necessary for a vote to be taken on the consent agenda. Instead, the items may be approved, pending the absence of any objections.

Meeting minutes will include full text of all resolutions and reports that were approved as part of the consent group.



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MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES
BOARD OF LORAIN COUNTY

BOARD OF DIRECTORS MEETING AGENDA PROCESS SHEET DATE: OCTOBER 5, 2021

☒ EXECUTIVE COMMITTEE

☐ COMMUNITY PLANNING & OVERSIGHT

☐ FINANCE COMMITTEE

☐ GENERAL MEETING

☒ NEW PROGRAM/CONTRACT

☐ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

Subject: CY2022 Levy Planning

Contract Entities: Fallon Research & Associates, Roetzel & Associates and JS Strategies

Contract Term: TBD

Funding Source: Levy Funds

Contract Amount: Fallon: \$15,500 for initial brand survey, Roetzel and JS Strategies: \$10,000 monthly for levy campaign and communications strategy

Project Description:

- Consultants will provide guidance to the Mental Health, Addiction and Recovery Services Board in the following three areas related to planning for 2022 levy: surveying, communications and campaign strategy
- They have each presented proposal outlining their recommendations. (See attached)
 - *Surveying:* A telephone survey comprised of a series of 300 telephone interviews (+/- 5.65 percent overall estimated margin of sampling error) among registered voters.
 - *Communications and campaign strategy:* This would include research and leader engagement, analyzing and enhancing existing communications and strategizing for effective community engagement and outreach.

Related Facts:

- The MHARS Board levy is up for renewal at .6 mill/5-year levy, last renewed in May 2018. It expires Dec. 31, 2022. There are three chances to renew/replace/renew with additional: Nov. 2022, May 2023, Nov. 2023.
- 1.2 mill/10-year, last renewed Nov. 2014 expires Dec. 31, 2024. There are three chances to renew/replace/renew with additional: Nov. 2024, May 2025, Nov. 2025.
- This will be the first mental health renewal since the boards have merged. Ballot language will need review to reflect use under merged board.
- Recovery One issue previously rejected by voters in Lorain County in 2018.
 - Data collected during that period reflects that stigma about addiction played a role in outcome

- In 2017, Fallon Research contracted with the Lorain County Board of Mental Health for surveying in the amount of \$13,000 for the period from December 7, 2017 to June 1, 2018 for the May 2018 election
- Also, for the May 2018 election, the mental health board contracted with JS Strategies for the sum of \$10,000

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| Metrics <i>(How will goals be measured)</i> | <ul style="list-style-type: none"> • Create metrics guide to be updated on regular basis with data including: <ul style="list-style-type: none"> - Number of people surveyed - Gauge of sentiment - Number of outreach events - Number of community leaders engaged - Social media metrics such as paid and organic reach across platforms - Estimated ad reach |
|---|---|

Recommendation to Board of Directors from Board Staff:

- Recommendation to the full Board of Directors to accept & approve board staff recommendation to contract with Fallon Research & Associates, Roetzel & Associates and JS Strategies to work on the CY2022 levy campaign. Consultants will present their proposal(s) virtually at next full board meeting in October.

OPINION NO. 99-030

Syllabus:

A board of alcohol, drug addiction, and mental health services is permitted under the terms of R.C. 340.03(A)(5) and R.C. 340.033(A)(12) to expend public funds to promote the approval by the electorate of a tax levy for mental health programs or alcohol and drug addiction programs, provided that the board has public funds available that may lawfully be expended for that purpose. (1979 Op. Att'y Gen. No. 79-022, approved and followed. 1994 Op. Att'y Gen. No. 94-041; 1992 Op. Att'y Gen. No. 92-029; 1968 Op. Att'y Gen. No. 68-124; 1937 Op. Att'y Gen. No. 1245, vol. III, p. 2142; 1920 Op. Att'y Gen. No. 1532, vol. II, p. 915, distinguished.)

To: Tim Oliver, Warren County Prosecuting Attorney, Lebanon, Ohio
By: Betty D. Montgomery, Attorney General, April 14, 1999

We are in receipt of your request asking whether the Warren County Board of Alcohol, Drug Addiction, and Mental Health Services may use public dollars to promote its levy campaign. You have asked that we consider the conclusions reached in 1979 Op. Att'y Gen. No. 79-022 and determine if they are still applicable. That opinion considered statutory language authorizing a community mental health and retardation board to "[r]ecruit and promote local financial support for mental health and retardation programs from private and public sources," then appearing in R.C. 340.03(I), and concluded that the board was authorized to expend public funds to promote the approval of a tax levy by the electorate.

Statutory language analogous to that at issue in 1979 Op. Att'y Gen. No. 79-022 now appears in R.C. 340.03(A)(5) and relates to the funding of mental health programs by a board of alcohol, drug addiction, and mental health services (ADAMH board). Corresponding language relating to financial support for alcohol and drug addiction programs appears in R.C. 340.033(A)(12).¹

To address your request, let us first consider the organization and authority of ADAMH boards. Alcohol, drug addiction, and mental health service districts and joint-county districts are established pursuant to R.C. 340.01(B) and are given a variety of duties concerning the evaluation, development, coordination, and funding of programs relating to alcohol, drug addiction, and mental health services. *See* R.C. 340.03; R.C. 340.033. They are governed by ADAMH boards. *See* R.C. 340.02; note 1, *supra*.

ADAMH boards receive some state funds and may also request money from any participating county. R.C. 340.07-.09; R.C. 5119.62. With the approval of the voters, property taxes may be levied by a board of county commissioners under R.C. 5705.19, R.C. 5705.191, or R.C. 5705.221, or by the ADAMH board of a joint-county district under R.C.

¹ Where community mental health boards established under former R.C. 340.02 continue to function, they have all the powers, duties, and obligations of ADAMH boards with regard to mental health services. R.C. 340.021(A). Similarly, alcohol and drug addiction services boards have those powers, duties, and obligations with regard to alcohol and drug addiction services. *Id.* Statutory references to ADAMH boards include those other boards. *Id.* Accordingly, for purposes of this opinion, references to ADAMH boards also include community mental health boards and alcohol and drug addiction services boards.

5705.19 or R.C. 5705.191. See R.C. 5705.01(A), (C), (I); R.C. 5705.03; 1981 Op. Att'y Gen. No. 81-044; 1979 Op. Att'y Gen. No. 79-022; 1975 Op. Att'y Gen. No. 75-089.²

1979 Op. Att'y Gen. No. 79-022 noted that several earlier opinions had concluded that there was no authority for a statutorily-created governmental entity to expend public funds to promote the approval of a tax levy by the electorate. See 1968 Op. Att'y Gen. No. 68-124 (syllabus) (finding regional water district "without authority to expend public funds to conduct an educational campaign, the ultimate goal of which is to insure passage" of a bond issue); 1937 Op. Att'y Gen. No. 1245, vol. III, p. 2142 (finding board of county commissioners without authority to expend public funds for advertisements showing voters the necessity of a tax levy); 1920 Op. Att'y Gen. No. 1532, vol. II, p. 915 (syllabus) (finding board of education "without authority to expend public funds in printing and mailing to each taxpayer literature and advertising matter in favor of any proposition to be voted upon by the electors at an election called by such board of education"). The 1979 opinion approved those earlier opinions but distinguished them because of the language of the relevant statutes. The 1979 opinion found a different conclusion appropriate in the matter there at issue on the grounds that "*the terms of R.C. 340.03 specifically place upon a community mental health and mental retardation board the duty of actively seeking both public and private financial support for its programs.*" 1979 Op. Att'y Gen. No. 79-022, at 2-79 (emphasis added).

Subsequent opinions have also concluded that public entities are not permitted to expend public funds to promote the approval of a tax levy by the voters. See 1994 Op. Att'y Gen. No. 94-041 (finding board of trustees of county tuberculosis hospital without authority to expend public moneys to promote the approval of a tax levy by the electorate); 1992 Op. Att'y Gen. No. 92-029 (finding county children services board or county department of human services without authority to expend public funds to promote the approval of a tax levy for children services). Again, the conclusions were based on the statutory language under consideration in each opinion, which differed from that appearing in R.C. 340.03. Therefore, those opinions can readily be distinguished from the matter here at issue.

As noted in the earlier opinions, it is well established that the authority for a public entity to act in financial transactions must be clearly granted, and any doubt must be resolved against a proposed expenditure. See *State ex rel. Locher v. Menning*, 95 Ohio St. 97, 99, 115 N.E. 571, 572 (1916). A general grant of authority to carry out statutory functions is not sufficient to authorize an expenditure for the promotion of a tax levy. See 1994 Op. Att'y Gen. No. 94-041; 1992 Op. Att'y Gen. No. 92-029; 1979 Op. Att'y Gen. No. 79-022.

It has been determined that the language here under consideration is sufficiently specific to authorize the expenditure of public funds to attempt to persuade voters to approve a tax levy. The language currently appearing in R.C. 340.03 states plainly that, subject to rules issued by the Director of Mental Health after consultation with relevant constituencies, "the board of alcohol, drug addiction, and mental health services shall ... (5) Recruit and promote local financial support for mental health programs from private and public sources." R.C. 340.03.(A). The corresponding language of R.C. 340.033 states that, in accordance with procedures and guidelines established by the Department of Alcohol and Drug Addiction Services, an ADAMH board "shall ... (12) Recruit and promote local finan-

² A board of county commissioners is not required to provide resources beyond those set forth in a community mental health plan developed and submitted under R.C. 340.03 or a plan for alcohol and drug addiction services prepared and submitted under R.C. 340.033 and R.C. 3793.05. R.C. 340.011(B).

cial support, from private and public sources, for alcohol and drug addiction programs." R.C. 340.033(A). The word "shall" is ordinarily construed to be mandatory. *See Dorrian v. Scioto Conservancy Dist.*, 27 Ohio St. 2d 102, 271 N.E.2d 834 (1971) (syllabus, paragraph 1). Thus, an ADAMH board is given the duty of promoting local financial support, from private and public sources, for mental health programs and for alcohol and drug addiction programs. A levy, which is a public source of dollars, has been consistently construed to fall within the contemplation of this statutory language.

In 1979, the Ohio Attorney General construed the language of R.C. 340.03 as authorizing the expenditure of public funds to promote the approval of a tax levy by the electorate. That construction has been adopted and followed for nearly twenty years. In 1989 the General Assembly elected to include the language at issue—then applicable to mental health programs—in the statutory provisions of R.C. 340.033 governing alcohol and drug addiction programs. *See* 1989-1990 Ohio Laws, Part III, 4170, 4203 (Am. Sub. H.B. 317, eff. Oct. 10, 1989). The General Assembly's use of this language following the issuance of 1979 Op. Att'y Gen. No. 79-022 suggests that the General Assembly concurred in the interpretation set forth in that opinion.

More recently, the General Assembly has enacted additional legislation, again indicating a legislative intent that ADAMH boards have statutory authority to expend public funds to promote tax levies. R.C. 9.03, enacted by the General Assembly in Am. Sub. S.B. 201, 122nd Gen. A. (1998) (eff. Dec. 21, 1998), provides general authority for the governing body of a political subdivision³ to "use public funds to publish and distribute newsletters, or to use any other means, to communicate information about the plans, policies, and operations of the political subdivision to members of the public within the political subdivision and to other persons who may be affected by the political subdivision." R.C. 9.03(B).

The statute contains certain exceptions to this grant of authority to communicate information, as follows:

(C) *Except as otherwise provided in division (A)(5) of section 340.03 or division (A)(12) of section 340.033 [340.03.3] of the Revised Code, no governing body of a political subdivision shall use public funds to do any of the following:*

(1) Publish, distribute, or otherwise communicate information that does any of the following:

- (a) Contains defamatory, libelous, or obscene matter;
- (b) Promotes alcoholic beverages, cigarettes or other tobacco products, or any illegal product, service, or activity;
- (c) Promotes illegal discrimination on the basis of race, color, religion, national origin, handicap, age, or ancestry;

³ By definition, a political subdivision is a body corporate and politic (except a charter municipal corporation or a charter county) that is responsible for governmental activities in a geographic area smaller than the state and is subject to the sovereign immunity of the state. R.C. 9.03(A); *see* Ohio Const. art. I, § 16; *see also* R.C. 2743.01(B); R.C. 2744.01(F).

(d) Supports or opposes any labor organization or any action by, on behalf of, or against any labor organization;

(e) *Supports or opposes* the nomination or election of a candidate for public office, the investigation, prosecution, or recall of a public official, or *the passage of a levy or bond issue*.

(2) Compensate any employee of the political subdivision for time spent on any activity to influence the outcome of an election for any of the purposes described in division (C)(1)(e) of this section. Division (C)(2) of this section does not prohibit the use of public funds to compensate an employee of a political subdivision for attending a public meeting to present information about the political subdivision's finances, activities, and governmental actions in a manner that is not designed to influence the outcome of an election or the passage of a levy or bond issue, even though the election, levy, or bond issue is discussed or debated at the meeting.

R.C. 9.03 (emphasis added). Thus, in general, a political subdivision is permitted to expend public funds to communicate information but is not permitted to expend public funds to support or oppose the passage of a levy or bond issue.⁴ However, the statute recognizes the exceptions provided in R.C. 340.03(A)(5) and R.C. 340.033(A)(12), thereby acknowledging that those statutes authorize expenditures that would otherwise be prohibited—namely, expenditures to support the passage of a tax levy. This recent legislative enactment provides additional support for the conclusion that ADAMH boards are permitted to expend public funds to support the passage of tax levies. Therefore, we approve and follow 1979 Op. Att'y Gen. No. 79-022 on that point.⁵

⁴ A provision pertaining specifically to boards of education appears in R.C. 3315.07(C)(1) and states: "Except as otherwise provided in [R.C. 3315.07(C)(2), authorizing the presentation of information about school finances and activities and board actions], no board of education shall use public funds to support or oppose the passage of a school levy or bond issue." See 1981-1982 Ohio Laws, Part I, 1557, 1558 (Am. Sub. H.B. 72, eff. Sept. 28, 1981); see also 1991 Op. Att'y Gen. No. 91-064.

There may be some question as to the distinction between merely disseminating information and conducting a campaign to promote a particular ballot issue. See 1968 Op. Att'y Gen. No. 68-124; see also *Stanson v. Mott*, 17 Cal. 3d 206, 551 P.2d 1 (1976); *Putter v. Montpelier Pub. Sch. Sys.*, 166 Vt. 463, 697 A.2d 354 (1997). Thus, it may be necessary to consider questions involving specific facts on a case-by-case basis.

⁵ It is generally accepted that the dissemination of information is a proper function of a public body and that public money may be expended for that purpose. See *State ex rel. Corrigan v. Seminatore*, 66 Ohio St. 2d 459, 423 N.E.2d 105 (1981); 1994 Op. Att'y Gen. No. 94-041, at 2-210 n.1; 1992 Op. Att'y Gen. No. 92-029, at 2-110 n.3. Accordingly, even without express statutory authority, public officials and public offices may be permitted to inform the public of the consequences that are expected to follow from the passage or defeat of a particular tax levy. For example, if a tax levy will provide funds for a particular program, or if the defeat of a tax levy will result in the inability to fund a particular program, public officials may so inform the public, either orally or in print. In addition, public officials may express their own views regarding the merits of a particular ballot issue. The general authority to expend funds and administer public programs, however, does not permit a public body or a public official to expend public funds specifically to attempt to persuade

Of course, an ADAMH board may expend for the promotion of a tax levy only moneys that are available for that purpose. Certain funding sources may prohibit the expenditure of funds for purposes of promoting a levy or may require that all funds be spent for some other specific purpose. *See, e.g.*, Ohio Const. art. XII, § 5 (proceeds of a tax levy may be expended only for the purpose for which the tax was levied); R.C. 340.07; R.C. 340.09; R.C. 5119.62. The language that permits an ADAMH board to expend public funds to promote its levies does not provide funds, but merely allows the board to expend for that purpose such funds as the board may have that may lawfully and appropriately be expended for that purpose. Thus, an ADAMH board is permitted under the terms of R.C. 340.03(A)(5) and R.C. 340.033(A)(12) to expend public funds to promote the approval by the electorate of a tax levy for mental health programs or alcohol and drug addiction programs, provided that the board has public funds available that may lawfully be expended for that purpose.

We are aware that various arguments have been made that the expenditure of public funds to promote voter approval of a tax levy is unconstitutional. *See, e.g.*, 1994 Op. Att'y Gen. No. 94-041, at 2-210 n.2 ("[t]here may also be constitutional impediments to the enactment of a statutory provision authorizing the expenditure of public moneys by the board of trustees of a county tuberculosis hospital for the purpose of advocating voter approval of a tax levy"); 1992 Op. Att'y Gen. No. 92-029, at 2-111 n.4 ("[t]here is significant question whether a legislative enactment authorizing the use of public funds to promote or oppose passage of a tax levy would be constitutional. *See generally* Note, *The Constitutionality of Municipal Advocacy in Statewide Referendum Campaigns*, 93 Harv. L. Rev. 535 (1980). Thus, if the statutory scheme in Op. No. 79-022 were not distinguishable from that at issue in your inquiry, the propriety of the result in that opinion would need to be reconsidered").⁶

Some recent cases discuss potential constitutional arguments on this point. *See, e.g.*, *Carter v. City of Las Cruces*, 121 N.M. 580, 915 P.2d 336 (N.M. Ct. App. 1996); *see also Burt v. Blumenauer*, 299 Or. 55, 699 P.2d 168 (1985); *Putter v. Montpelier Pub. Sch. Sys.*, 166 Vt. 463, 697 A.2d 354 (1997). Our research has disclosed, however, that many of the cases prohibiting the expenditure of public funds to promote the passage of a tax levy find that the relevant statutory language does not authorize the expenditure. *See, e.g.*, *Stanson v. Mott*, 17 Cal. 3d 206, 551 P.2d 1 (1976); *Mines v. Del Valle*, 201 Cal. 273, 257 P. 530 (1927), *overruled in part on other grounds by Stanson v. Mott*, 17 Cal. 3d 206, 551 P.2d 1 (1976); *Burt v. Blumenauer*.

Judicial language suggesting the unconstitutionality of public expenditures to promote ballot issues is generally dictum. It usually includes exceptions for statutes that plainly authorize particular expenditures. *See, e.g.*, *Stanson v. Mott*, 17 Cal. 3d at 209-210, 551 P.2d at 3 ("at least in the absence of clear and explicit legislative authorization, a public agency may not expend public funds to promote a partisan position in an election campaign"); *Mines v. Del Valle*, 201 Cal. at 287, 257 P. at 537 ("[t]o use ... public funds to advocate the adoption of a proposition [bond issue] which was opposed by a large number of ... electors

people to vote a particular way on a ballot issue—that is, to say "Vote Yes on Issue X." Authority to expend public money for that purpose must be specifically granted.

⁶ The authority cited for the constitutional question concerns municipal corporations that seek to take positions on statewide referendum issues. *See* Note, *The Constitutionality of Municipal Advocacy in Statewide Referendum Campaigns*, 93 Harv. L. Rev. 535 (1980). That issue is distinguishable from the issue whether a public entity may promote passage of its own tax levy. *See Alabama Libertarian Party v. City of Birmingham*, 694 F. Supp. 814 (N.D. Ala. 1988).

would be manifestly unfair and unjust to the rights of said ... electors and the action of the board of public service commissioners in so doing cannot be sustained unless the power to do so is given to said board in clear and unmistakable language"); *Anderson v. City of Boston*, 376 Mass. 178, 187 n.10, 380 N.E.2d 628, 634 n.10 (1978) ("there may well be situations in which a public purpose would be served by municipal advocacy. We would give, of course, considerable deference to legislative findings concerning the existence of a public purpose in such situations"); *Citizens to Protect Public Funds v. Board of Educ.*, 13 N.J. 172, 181, 98 A.2d 673, 677 (1953) (an expenditure to advocate only one side of a bond issue "is ... not within the implied power and is not lawful in the absence of express authority from the Legislature").⁷

A frequently-quoted statement was made in 1953 by Justice William J. Brennan, Jr., then of the Supreme Court of New Jersey and subsequently of the United States Supreme Court, as follows: "The public funds entrusted to the board belong equally to the proponents and opponents of the proposition, and the use of the funds to finance not the presentation of facts merely but also arguments to persuade the voters that only one side has merit, gives the dissenters just cause for complaint." *Citizens to Protect Public Funds v. Board of Educ.*, 13 N.J. at 181, 98 A.2d at 677. The New Jersey case, however, was decided on the grounds that the issues concerning promotion of a ballot question were moot. *Id.* at 178, 98 A.2d at 676. The argument that public funds should not be expended to promote the passage of a tax levy has been expressed in various contexts, *see, e.g., Palm Beach County v. Hudspeth*, 540 So. 2d 147, 154 (Fla. Ct. App. 1989) ("[t]he appropriate function of government in connection with an issue placed before the electorate is to enlighten, NOT to proselytize"), but it has not been firmly adopted as a principle of law, *see, e.g., Stanson v. Mott; Putter v. Montpelier Pub. Sch. Sys.*⁸

⁷ The proposition that funds may be expended to promote tax levies if clear statutory authority is provided was expressed in an early opinion of the Ohio Attorney General as follows:

There is no question but that a reasonable expenditure of public funds to advertise the necessity of a tax levy in certain cases would be perhaps a proper and in some instances even a laudable purpose, but, as has been stated by this office, it is a lawful rather than a laudable purpose that justifies the expenditure of the taxpayers' money. The remedy in the instant case is obviously with the legislature.

1937 Op. Att'y Gen. No. 1245, vol. III, p. 2142, at 2143. 1979 Op. Att'y Gen. No. 79-022 adopted and applied this analysis, finding clear statutory authority for the expenditure of public funds to promote a tax levy.

⁸ The argument that public funds should not be expended to promote the passage of a tax levy was expressed in 1920 Op. Att'y Gen. No. 1532, vol. II, p. 915, at 917, as follows:

[A] board of education has no authority to issue propaganda matter favorable to some particular side of a question to all the electors and then have the school funds, which belong to all the electors, used for the payment of such advertising and propaganda. In other words, it would be using the funds in which one portion of the electors had equal rights with another group for the benefit of one group; that is, using one's funds against himself.

To the contrary, at least one federal court has expressly allowed the expenditure of public money to promote the passage of a tax levy. *Alabama Libertarian Party v. City of Birmingham* concerned a special election to impose a property tax for library enhancement and to levy a charge on telephone subscribers for enhanced 911 emergency telephone service, and another special election to approve a bond issue. *Alabama Libertarian Party v. City of Birmingham*, 694 F. Supp. 814 (N.D. Ala. 1988). The city used public funds to pay for advertising and brochures to promote passage of the propositions. The court upheld the city's expenditures against a challenge that they violated the First Amendment rights of dissenting citizens, stating, in part:

The City and its officials not only have the right, but the duty, to determine the needs of its citizens and to provide funds to service those needs. The funds must come from some source. The City officials are charged with the responsibility of providing those funds by some means. If they cannot directly tax through ordinance, they have the incidental right to solicit the votes of citizens to provide those means

...The City in effect made a finding that the funds were needed and that it should seek the support of its citizens in acquiring these funds. This is clearly a public function.

...While defendants might be forbidden to spend funds to support candidates, oppose initiative proposals, etc., they are not forbidden to publicize and seek public support for their own governmental proposals ...

Alabama Libertarian Party v. City of Birmingham, 694 F. Supp. at 817-18. This analysis appears to be applicable to the matter here under consideration.

Thus, while the issue whether public funds may be expended to promote the passage of various types of ballot issues is one of controversy and one on which legal experts may differ, *see, e.g., Putter v. Montpelier Pub. Sch. Sys.*, there is judicial authority that would permit the expenditure of public funds to promote the passage of a tax levy for the purposes of the board proposing the levy, when there is statutory authority for such expenditure, *see Alabama Libertarian Party v. City of Birmingham*. It would be possible to give R.C. 340.03(A)(5) and R.C. 340.033(A)(12) a more narrow reading than that adopted in 1979 Op. Att'y Gen. No. 79-022, to permit an ADAMH board to recruit and promote local financial support only through means other than attempting to persuade the electorate to pass a levy. *See Stanson v. Mott*, 17 Cal. 3d at 218, 551 P. 2d at 20-21 (distinguishing between legislative lobbying and election campaigning). In light of the history of the existing language and the recent legislation enacted by the General Assembly, however, we deem it appropriate to retain the established interpretation of that language, absent legislative amendment or clear direction from the courts.

It is important to note that, as with any expenditure of public funds, the ADAMH board is bound by the requirement that it exercise its discretion in a reasonable manner and is subject to judicial review for an abuse of discretion. *See, e.g., State ex rel. Corrigan v. Seminatore*, 66 Ohio St. 2d 459, 423 N.E.2d 105 (1981); 1989 Op. Att'y Gen. No. 89-068; 1986 Op. Att'y Gen. No. 86-086. This opinion does not constitute a finding that any particular expenditure is reasonable or properly authorized.

For these reasons, it is my opinion, and you are hereby advised, that a board of alcohol, drug addiction, and mental health services is permitted under the terms of R.C.

June 1999

340.03(A)(5) and R.C. 340.033(A)(12) to expend public funds to promote the approval by the electorate of a tax levy for mental health programs or alcohol and drug addiction programs, provided that the board has public funds available that may lawfully be expended for that purpose. (1979 Op. Att'y Gen. No. 79-022, approved and followed. 1994 Op. Att'y Gen. No. 94-041; 1992 Op. Att'y Gen. No. 92-029; 1968 Op. Att'y Gen. No. 68-124; 1937 Op. Att'y Gen. No. 1245, vol. III, p. 2142; 1920 Op. Att'y Gen. No. 1532, vol. II, p. 915, distinguished.)

Community Planning and Oversight Committee Report

October 12, 2021 6:00 p.m. at Amy H. Levin Center

COMMUNITY PLANNING AND OVERSIGHT COMMITTEE: The Community Planning and Oversight Committee shall evaluate new programs and determine service gaps and unmet needs in the community. The Committee shall also set standards for evaluating service providers funded by the Board with respect to meeting the service terms of contracts, programs, goals and objectives, and the quality of service, and periodically monitor and review provider status. The Committee shall facilitate the development of a schedule of regular presentations to the BOD pertaining to current programming and emerging needs in the community.

Board Members Present: James Schaeper - Committee Chair, Patricia Bell, Dr. Denise Eacott; Pat McGervey, Sandra Premura, Dan Urbin (ex officio), Regan Phillips

Staff Present: Tonya Birney, Amanda Divis, Michael Doud, Mark Johnson, Rebecca Jones, Vinaida Reyna

I. Informational:

- A. 6 Year Community Capital Plan FY23-FY28 – Michael Doud Agenda Process Sheet (APS) 10.1

II. Recommendations:

- | | |
|--|--------------------------|
| A. Allocation Increase FY21 – Amanda Divis | APS 10.2 |
| Mental Health Point of Service funding | |
| The Far West Center | \$7,678.35 |
| | |
| B. Allocation Increase FY22 and Program Expansion FY22 – Amanda Divis | APS 10.3 |
| Projects for Assistance in Transition from Homelessness (PATH) Program | |
| Neighborhood Alliance | |
| Contract increase with Carry Over FY21 | \$16,575.96 |
| SUD Outreach Program | <u>\$55,305.00</u> |
| | Total \$71,880.96 |
| | |
| C. SOR 2.0 FFY22 (State Opioid Response) Contract Allocations – Amanda Divis | APS 10.4 –10.9 |
| | |
| Lorain County Sheriff's Office (LCSO) | \$29,859.82 |
| MedMark Treatment Centers, BayMark Health Services | \$89,874.93 |
| Northern Ohio Recovery Association (NORA) | \$41,827.87 |
| A Place 2 Recover | \$65,863.72 |
| Lorain County Health and Dentistry (LCH&D) | \$70,892.11 |
| Psych and Psych | \$96,339.42 |

III. Old Business

- a. Community Response to Trauma Update – Mark Johnson and Regan Phillips
- Existing crisis responses are accessed or offered to individuals, families and even schools. The community impact of trauma, including tragic deaths by shooting, house fires, domestic violence, car accident, etc., is a more difficult response, so we would like to look at some evidence-based practices and partnerships to address this area of trauma that effects our community in a more global way.

IV. New Business

- a. No New Business

V. Determination of Consent Agenda

- a. All items approved for consent agenda

Following Meeting:

Due to the holiday, CP&O will meet on November 9th earlier at 5:00pm at the Amy Levin Center

Ad Hoc Executive Director Job Description Committee

Committee Members: Regan Phillips, Chairperson, Dr. Denise Eacott, Karen Sutera, Daniel Urbin

Staff: Patrice McKinney

Informational:

1. Review and edits of the Executive Director's Job Description

Item Approved for Consent Agenda



POSITION DESCRIPTION

| | | | |
|------------------------------|----------------------------|--------------------|---|
| Classification Title: | Executive Director | | |
| Employment Status: | Full-Time | Reports To: | Board of Directors |
| FLSA Status: | Exempt | Supervises: | Intersystem Program Director – (dotted line authority); |
| Exemption Type: | Executive | | Administrative Services Director; |
| Civil Service Status: | Unclassified 124.11 [A] 18 | | Communications & Community Relations Director; Chief, Business Operations; Chief Behavioral Health Services; Co-Supervises Executive Assistant (with Administrative Service Director) |

POSITION SUMMARY

ESSENTIAL DUTIES AND RESPONSIBILITIES

To perform this job successfully, an individual must be able to satisfactorily perform each essential duty listed below. Reasonable accommodations will be made for persons covered by the Americans with Disabilities Act, in accordance with its requirements.

- Serves as the Chief Executive and serve at the will of the Board of Directors. Responsible to the Board in providing leadership to realize the MHARS Board's mission, vision and strategic direction as set by the Board.
- Assures strict adherence to all local, state, and federal laws and rules pertaining to MHARS Board operations and functions.
- Develop and negotiate, purchase arrangements with service and facility providers and vendors in conformity with Chapter 340 of the Ohio Revised code.
- Prepare an annual report required by Chapter 34 of the Ohio Revised Code.
- Perform all duties of the Ohio Revised Code and such other duties as may be directed by the Board of Directors.
- Assures through planning, funding and evaluation that mental health, and alcohol and drug rehabilitation services, delivered by contract providers, are accessible, of high quality, cost effective and accountable.
- Encourages the development and expansion of preventive, treatment, rehabilitative, and consultative programs in the field of behavioral health with emphasis on continuity of care.
- Assures that there are adequate resources available to meet reasonable levels of service demand by promoting the acquisition of public and private funds through advocacy for local levy, state, federal and other resources.
- Assures that Board resources meet the highest accountability standards and are managed within budget guidelines established by the Board of Directors.
- Provides timely, accurate, and appropriate information to the Board of Directors that enables the Board to meet its statutory obligations and mission, vision and strategic directions.
- Employs, trains, supervises, evaluates and disciplines, ~~including termination~~, employees and consultants as may be necessary to carry out the work of the Board. Sets- Determines compensation within the limits set by the salary schedule and the budget.
- Develops and maintains key relationships with governmental, business, community, legislative, and other behavioral health and human services leaders to further the mission, vision and strategic direction of the Board.



POSITION DESCRIPTION

- Promotes cultural competence in the provision and administration of services funded by the Board and within the Board itself.
- Interacts effectively with individuals of different cultures.
- Ensures that open and productive lines of communication are developed and maintained with persons seeking or receiving addiction services, mental health services, or recovery supports, with families and with other behavioral health and human services care providing systems, county and state departments, community, and other Board Executive Directors.
- Develops operational policies and procedures consistent with the intent of Board decisions. Implements and administers policies and procedures that achieve accountability indicators.
- Maintains ultimate responsibility for procuring, proper disposition and accountability for all funds managed by the Board. Manages the operations of the Board office within the Board approved budget. Authorizes County Auditor to issue warrants for payment of Board approved obligations as authorized by Board of Directors.
- Recommends changes in policies and procedures that are needed to assure that the Board's mission, vision and strategic direction are realized.
- ~~Develops and negotiates, subject to Board approval, purchase arrangements with service and facility providers and vendors in conformity with the Ohio Revised Code.~~
- Engages and advocates for persons seeking or receiving addiction services, mental health services, or recovery supports.
- Prepares an annual report required by the Ohio Revised Code for Board approval.
- Performs all duties required by the Ohio Revised Code and other such duties as may be directed by the Board of Directors.
- Travel requirements at conference and other event to acquire and maintain fulfilling the duties and responsibility of this role.

BEHAVIORS & CHARACTERISTICS

- **Leadership:** possesses breadth, presence, vision; has ability to manage, motivate and inspire others.
- **Communication:** can effectively communicate both up and down the organization and to external audiences; excellent verbal and written communication skills and presentation skills; active listener.
- **Collaborative:** demonstrates a willingness and ability to work with and through others.
- **Integrity:** personally possesses the highest ethical and moral standards.
- **Interpersonal skills:** personable; can relate to people of diverse social, economic, and cultural backgrounds.
- **Diplomat:** tactful, gracious, smooth style.
- **Team player:** management style which supports and encourages the efforts of staff.
- **Straightforward:** ability to provide direct feedback and information; transparent; candid.
- **Organizational skills:** results oriented; meets established goals and objectives.
- **Change agent:** anticipates, facilitates and manages change.
- **Executive presence:** professional demeanor and style.
- **Self-starter:** displays a passion for "getting the job done"; strong personal work ethic.
- **Visibility:** highly visible to staff and key stakeholders; active in the community.
- **Decision making process:** demonstrates good judgment and firmness in decision-making; carefully assesses facts of a situation and weighs alternatives but is decisive.
- **Multitask/focus:** able to manage and carry out multiple and complex assignments.
- **Credible:** able to build confidence with and command respect from staff, Board members and community representatives.
- **Persuasive:** can synthesize viewpoints and mobilize internal and external support for objectives and plans.
- **Negotiation:** able to effectively negotiate and seek "win-win" solutions to issues and conflicts.
- **Disposition:** demonstrates balance in his/her life; gracious; able to maintain a sense of humor.



POSITION DESCRIPTION

KNOWLEDGE, SKILLS & ABILITIES

- **Administration:** strong background in administrative leadership of a complex organization possessing at least 5+ years of upper management experience.
- **Community-based background:** ~~experience~~ works with community-oriented mental health, AOD and dual diagnosis programs and services.
- **Fiscal management:** ~~experience~~ works in developing, managing, and dealing with operating and allocation budgets.
- **Executive management:** ~~has managed~~ manages and ~~motivated~~ motivates strong staff members; team-oriented management style.
- **Planning:** ~~has worked~~ works with staff and Board to develop and implement successful strategic and tactical plans.
- **Board relationships:** significant involvement with governance issues and Board of Directors interactions; Board development and training experience.
- **Government regulation:** familiar with organizations governed by the Ohio Revised Code or related legal requirements if from outside Ohio.
- **Levy funding:** ~~experience~~ works with successful local or county levy campaigns.
- **Diversity:** ~~experience working~~ works with diverse groups; multi-culturally competent to diverse needs of individuals receiving mental health, substance use disorder and/or dual diagnosis services.
- **Behavioral health or human service management experience:** a high degree of behavioral healthcare administration knowledge with special understanding of the problems and techniques of urban and multi-cultural healthcare delivery; brings a mental health and substance use disorder recovery orientation.
- **External relationships:** ~~developed~~ develops effective relationships with other community leaders including elected officials, nonprofit organizations, educators, churches, government, and other provider organizations.
- **Community relationships:** active in other community-based organizations to advocate for adults, youth and children with mental illness and substance use disorders and their family members.
- **Resource maximization:** ~~ability to~~ recognizes/seek out grants and other sources of funding to support operations.
- **Media relations:** ~~experienced as an organizational spokesperson; has interacted~~ interacts with members of print and broadcast media.
- **Political acumen:** demonstrated-s ability to strategically navigate among community, statewide and federal leaders.
- **Technology:** understands technology and uses it in assembling and assessing data.

QUALIFICATIONS

Education:

A Bachelor's degree is required; an advanced degree in Business Administration, Counseling, Law, Clinical Psychology Health Care Administration, Public Administration, Social Service, Social Work, or related field is required. Exceptions to the education requirement may be made based upon professional experience.

Professional Qualifications:

Possesses a vision and an ability to function as a strategic leader. Experience as an executive of a publicly funded, comparably sized mental health or substance use disorder organization or a merged board or nonprofit. Alternative experience may include an executive position in a health care specific or social service nonprofit organization or related state, county, or municipal agency with an emphasis on community health issues. Demonstrated knowledge of best practices in the areas of managed behavioral healthcare. Demonstrated knowledge of best practices in the areas of behavioral healthcare planning, funding, evaluation, and accountability.



POSITION DESCRIPTION

LICENSURE OR CERTIFICATION REQUIREMENTS

State Motor Vehicle Operator's License or demonstrable ability to gain access to worksite.

EMPLOYEE UNDERSTANDING & AGREEMENT

*I UNDERSTAND AND WILL EFFECTIVELY PERFORM THE DUTIES AND REQUIREMENTS SPECIFIED IN THIS
POSITION DESCRIPTION.*

Executive Director Signature

Date

Management Approval:

Board Chair

Date

Ad Hoc Disparities Committee Report

Thursday, October 14, 2021 6:00 PM at Amy H. Levin Center

Committee Members Present: Regan Phillips (Committee Chair), Monica Bauer, Kreig Brusnahan, Inez James, Karen Sutera

Not in attendance: Michele Flanagan

Staff Present: Mark Johnson, Tonya Birney, Rebecca Jones, Michael Doud

Meeting was called to order at 6:11 with a quorum present.

I. Review of Proposal – Sharing Hope: Share from the Chair – Attachment A

Regan Phillips discussed the Sharing of Hope event proposed in collaboration with the National Council of Negro Women and the Elyria YWCA. Discussion of further efforts to provide materials to promote behavioral health among people of color through collaboration and community partnerships were discussed such as “Share from the Chair” (barbershops and beauty salons). A CoSponsorship was suggested for the Sharing of Hope event in the amount of \$1,500 was passed following a motion from Karen Sutera and a second from Monica Bauer.

II. Old Business

Finalize Action Plan Attachment B

Aspects of the action plan were discussed during item I above but time did not allow for further work. It was agreed that the staff would move forward with edits to the plan and bring to the Ad Hoc Committee for final edits and approval.

III. New Business

There will be a community event this Sunday at 3pm on the square of Elyria to recognize the losses that the community has experienced. MHARS will be present as a speaker.

All items approved for Consent Agenda

Next Meeting: TBD as Thursday 11/11/21 **CONFLICTS with Veteran’s Day and Tuesday 11/9 conflicts with CP&O



ncnw

commitment | unity | self reliance

P.O. BOX 98

LORAIN, OH 44052

SHARING HOPE: SHARE FROM THE CHAIR **THE ART OF HEALING**

The Sharing Hope project is aimed supporting black/brown families in the Lorain County community that have suffered a loss that has been a result of violence or accidental (however not opioid or overdose related). The loss has been traumatic in nature and has had a lasting impact on their families and the community as a whole.

Sharing Hope is designed to be an afternoon event that will support families through exploring grief, mental wellness through dialogue, storytelling, guided discussions and other healing activities.

- 1.) Tell us the personality of your loved one
- 2.) What did you call your loved one (nickname)
- 3.) What is your favorite memory of your loved one?
- 4.) Talk about what your loved one meant to you. (say their name)

Event Date-Time/ Location:

Sunday November 14, 2021 1:00-3:00PM
Elyria YWCA
318 West Ave., Elyria, OH 44035

Tentative Agenda:

Introductions
Round Robin (Question #1)
Speaker
Lunch (Question #2/3)
Breathing Exercise
Round Robin (question #4)
Comedy
Butterfly Release

Families that will be invited:

Lamar Hudson
Abril Mills
Jerhonda Edwards
Khire Lateef
Caree Cannon
Ryan Ross



Therapists that will collaborate:

Dr. Ja’Nitta Marbury
Dr. Marva Jones
Shelle Mathis
(LaToya Jackson)

Beauty & Barber Shop Collaborators:

1. J & R Hair Service, 384 Broad St., Elyria 44035
2. Studio 828 LLC, 1100 Abbe Rd., Elyria 44035
3. Hair Love Beauty, 150 10th St. Lorain 44052
4. Upgrade Beauty Salon, 3330 Oberlin Ave., Lorain 44052
5. Red Carpet Hair Cuttin Barbershop & Salon, 914 Broadway Ave., Lorain 44052
6. Slick Touchez Beauty Salon, 98 Courtland St., Elyria 44035

The hopes are that the Sharing Hope project will lead to n open mind regarding mental health stigma and bigger community impact as families will meet community gatekeepers (Barber & Beauty Salon owners) who will host quarterly Cutz & Conversation events. The salon owners will have resources provided by the MHARS board and a therapist available for dialogue during round robin discussions around mental health topics and so much more.

Collaborators:

NCNW Lorain Sect
YWCA
MHARS LC
Dr. Ja’Nitta Marbury
Dr. Marva Jones
Shelle Mathis

Budget:

Meal

Venue : In kind (YWCA)

Speaker: MHARS

Butterfly Release: MHARS

Mental Health in Ohio



1 in 5 U.S. adults experience mental illness each year.



1,906,000 adults in Ohio have a mental health condition.

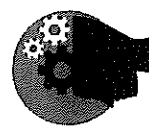
That's more than **4X** the population of Cleveland.

It is more important than ever to build a stronger mental health system that provides the care, support and services needed to help people build better lives.



More than half of Americans report that **COVID-19** has had a **negative impact** on their mental health.

In February 2021, **43.2% of adults in Ohio** reported symptoms of **anxiety or depression**. **19%** were unable to get needed counseling or therapy.



1 in 20 U.S. adults experience serious mental illness each year.

In Ohio, **478,000 adults** have a serious mental illness.



1 in 6 U.S. youth aged 6–17 experience a **mental health disorder** each year.

113,000 Ohioans age 12–17 have depression.

Ohioans struggle to get the help they need.



More than half of people with a mental health condition in the U.S. **did not receive any treatment** in the last year.

Of the **537,000 adults in Ohio** who **did not receive needed mental health care**, **35.4%** did not because of cost.

6.7% of people in the state are uninsured.



Ohioans are over 3x more likely to be forced out-of-network for mental health care than for primary health care — making it more difficult to find care and less affordable due to higher out-of-pocket costs.

2,385,144 people in Ohio live in a community that **does not have enough mental health professionals**.

An inadequate mental health system affects individuals, families and communities.

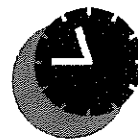


High school students with depression are more than 2x more likely to drop out than their peers.

51.8% of Ohioans age 12–17 who have depression did not receive any care in the last year.

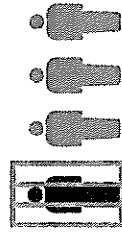


10,655 people in Ohio are homeless and **1 in 5 live with a serious mental illness.**



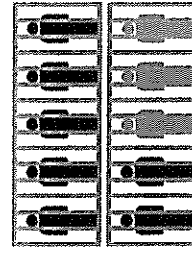
On average, 1 person in the U.S. dies by **suicide every 11 minutes.**

In Ohio, **1,838 lives were lost to suicide** and 461,000 adults had thoughts of suicide in the last year.



1 in 4 people with a serious mental illness has been arrested by the police at some point in their lifetime – leading to over **2 million jail bookings** of people with serious mental illness each year.

About **2 in 5 adults** in jail or prison have a history of mental illness.



7 in 10 youth in the juvenile justice system have a mental health condition.



National Alliance on Mental Illness

NAMI Ohio is part of NAMI, National Alliance on Mental Illness, the nation's largest grassroots mental health organization dedicated to building better lives for the millions of Americans affected by mental illness.

This fact sheet was compiled based on data available in February 2021. For full citations, visit: nami.org/mhpolicystats.



The Effects of Racial Trauma on Mental Health: Deaths Captured on TV and Media

Racial tension is once again at a critical tipping point in the U.S. Many people have asked, "Why now? Why was the death of George Floyd the catalyst for this national reckoning on racial injustice?"

The truth is: this movement is over 500 years in the making. Only now, with the widespread use of videos captured on cell phones and posts on social media, has the awareness of injustices outside of those happening within our own neighborhoods become too prevalent to ignore.

While this has allowed for a collective response and an awareness that these are not isolated events, it has also served to re-traumatize people who witness the deaths of Black people at the hands of the police. This serves to fuel hypervigilance and mistrust of a system that vows to protect and serve.

What Is Racial Trauma?

The number of instances of overt disenfranchisement toward the Black community are countless. During slavery, a psychiatric condition was developed to describe slaves who attempted to flee enslavement, which was referred to as "Drapetomania." Also, during slavery, Black men were considered only to be 3/5 of a man. Between 1932-1972, the U.S. Public Health Services enrolled Black men into the Tuskegee Syphilis Experiment, which was disguised as providing treatment for Black men with syphilis. Instead, participants were prescribed vitamins or administered insufficient doses of medications that resulted in a number of unnecessary deaths. These instances — among many other atrocities — have resulted in significant, ongoing trauma to Black people within our country.

Despite being currently five to six generations removed from slavery, the trauma of enslavement was so severe that it implanted a psychological and social shock in the minds of Black people. Current generations still carry the scars mentally and socially. In addition to knowing that this is the history of Black people in America, the systemic racism that has remained in place since the end of slavery has resulted in ongoing racial trauma and injustices to Black people, such as racial profiling, voter suppression and overrepresentation in the criminal justice system. Enduring constant prejudice, discrimination and bias takes a toll on one's mental health.

Recurring Trauma Through The Media

These psychologically damaging experiences of ongoing systemic racism are further exacerbated through the reoccurring videos and images of Black people dying at the hands of police officers. The number of lives lost don't just include Michael Brown (age 18), Freddie Gray (age 25), Tamir Rice (age 12), Eric Garner (age 27), Ahmaud Arbery (age 25), Atatiana Jefferson (age 28), Breonna Taylor (age 26), Elijah McClain (age 23) or George Floyd (age 46). They include so many more.

There is a collective experience that is felt. It is every Black person realizing that at any point in time, the stories that have become all too familiar could be their story. It is realizing that people in the Black community are dying unnecessarily.

Unfortunately, Black people have always lived with the fear and worry that at any point in time either themselves or one of their family members could be the victim of a negative interaction with law enforcement. Recent events that have been highlighted in the news are not just isolated incidents, but rather a reflection of how this country has continued to undervalue the lives of Black people.

The complexities associated with the re-traumatization of Black people, and the broadened awareness of social and racial injustices, have ballooned to create a societal awakening. However, becoming mentally overwhelmed and susceptible to extended trauma or other mental health issues related to this continued exposure is prevalent as well.

As the struggle for equality continues, it is critically important for Black people to carefully consider the effect of these repeated images and videos on their mental health. For those who feel repeatedly triggered, it can be helpful to mitigate exposure as much as possible by unfollowing accounts that post these videos and images or setting content blocks and limits on your phone. Additionally, reach out to family and friends if you feel overwhelmed and need to talk to someone you trust who understands. And lastly, if your mental health is suffering, it is essential to consider seeking culturally competent mental health care.

Resources

Mental Health, Addiction and Recovery Services Board of Lorain County - Behavioral Health Disparities Action Plan

| Goal 1: Increase access to behavioral health services for minorities and underserved populations <u>Deliverables:</u> <ul style="list-style-type: none"> • Increase access points for care (community, schools, faith-based, cultural centers) • Develop culturally appropriate resource information <ul style="list-style-type: none"> • Transportation • Translation • After hour services | | | | |
|--|-----------------------------|--|--|-----------------|
| Data | Community Engagement | Strategies | Implementation | Outcomes |
| Disparities Data | | <ul style="list-style-type: none"> a. Increase Screening, Brief Intervention and Referral to Treatment b. Ensure that MHARS Resources align with CLAS standards c. Work with local communities to increase culturally meaningful screening, early intervention and linkage to treatment in primary healthcare, community settings and institutions. d. Determine trusted and representative navigators and coordinators for communities of color | <ul style="list-style-type: none"> a. Map and publish MHARS services with available translation and after-hours capacity b. Solicit partners for SBIRT c. Train on SBIRT d. Expand handoff capacity for referrals e. Review resource (print) materials, social media and public service announcements through the CLAS lens | |
| Strategic Plan Alignment Programs and Services: 1.3 Utilize Disparities data to improve services' utilization for identified sub-populations Programs and Services 1.5 Integrate National Standards for Culturally and Linguistically Appropriate Services to advance health equity, improve quality and help eliminate health care disparities throughout the Board's planning and operations | | | | |

10/13/2021

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Notes: Community Health workers, Outreach BH Workers, ARC at LCCC, Clev. Clinic interested in using SBIRT. Billable service when done by eligible provider. Ensuring that the access points identified meet the goal of improved access for minorities and underserved population. Faith based locations/cultural centers are locations where people have comfort and trust. Libraries are an “in my neighborhood” location. “Someone who looks like me” (work force development opportunity).

SBIRT training can be done on free, web based, self-paced modules. An in person follow up training, then, hones the training.

This work is in line with the CHIP (Community Health Improvement) plans on both MH and SUD goals.

Mental Health, Addiction and Recovery Services Board of Lorain County - Behavioral Health Disparities Action Plan

Goal 2: *Improve the quality of behavioral health services for minorities and underserved populations*

Deliverables:

- Culturally Competent Workforce
- Culturally Competent Services
- Culturally Competent Justice System

| Data | Community Engagement | Strategies | Implementation | Outcomes |
|--|--|--|---|-----------------|
| . | <ul style="list-style-type: none"> - LCCC/Oberlin partnership - Promotion of PRS training - Collaboration with entities trusted and involved with BIPOC and LGBTQIA communities | <ul style="list-style-type: none"> a. Build connections with health and career preparation programs, professional experiences and mentoring programs for high school, college and post-baccalaureate students. b. Formalize partnerships to recruit and retain people of color in behavioral health programs – professional and those with lived experience in mental health and/or substance use. c. Formalize partnerships with police and other enforcement entities to support practices that reduce inequities and disparities in the criminal justice system. | <ul style="list-style-type: none"> a. Review MHARS provider demographic information (FY 22 application) b. Mentoring along the way c. Financial guidance/supports for advanced education and obtaining licensure | |
| <p>Strategic Plan Alignment: Programs and Services 2.2 Build capacity for behavioral healthcare services for disparate populations.</p> <p>Human Resources/Workforce Development 1.2 Enhance/increase collaborations with high schools, universities/educational institutions to engage students for behavioral health interest.</p> | | | | |

10/13/2021

3

Mental Health, Addiction and Recovery Services Board of Lorain County - Behavioral Health Disparities Action Plan

Notes: LCCC is working on a grant for development in BH workforce. Trying to create a certificate. (also aligned with CHIP). Early start and sets a course through AA and BA with perhaps a social work linkage/ nursing. There is also a pathway into substance use treatment track. Tonya has experience with this from CC and also brought up Peer Recovery Supporter training opportunities. Further connection as the prior goal regarding comfort first being felt within comfort of neighborhood, and people who look like me.

Many of our law enforcement/court initiatives are focused on BH. CIT training has components on diversity and disparities. Augmenting this with further training could be offered as an enhanced skillset.

Follow up: CIT statistics: 293 officers trained since 2002

10/13/2021

4

FINANCE COMMITTEE REPORT
OCTOBER 19, 2021 6:00 P.M. AMY LEVIN CENTER

The Finance Committee shall review all expenditures of the Board and monthly financial statements and shall report on these to the full Board. The Committee shall review the annual budget proposed by the Executive Director and shall make recommendations on the annual budget to the full Board. The Committee shall review results from the annual county financial audit and monitor the implementation of any corrective action plans required by the audit.

Committee Members Present: Patrick McGerver (Committee Chair), Mike Babet, Dr. Denise Eacott, Karen Sutera and Dan Urbin (ex-officio)

Board Member Present: Regan Phillips

Staff Present: Michael Doud and Barry Habony

The Finance Committee met at the Amy Levin Center on October 19th 2021 at 6:00 p.m. and reports one (1) informational item and four (4) recommendations.

Informational Item:

1. List of Contracts – The Committee reviewed the attached of *Contract Authorized by the Executive Director on Behalf of the MHARS Board of Directors*.

Recommendations:

1. Approval of the Fiscal Year 21 Statement of Revenue and Expenses and Statement of Cash Position – The Committee reviewed the attached fiscal year 21 Statement of Revenue and Expenses and Statement of Cash Position, along with supporting schedules for the period ended September 2021 and found them to be in order.

(Resolution 21-10-03) The Committee Recommends approval of the fiscal year 21 financial statements for the period ended September 2021.

2. Approval of the Fiscal Year 22 Statement of Revenue and Expenses and Statement of Cash Position – The Committee reviewed the attached fiscal year 22 Statement of Revenue and Expenses and Statement of Cash Position, along with supporting schedules for the period ended September 2021 and found them to be in order.

(Resolution 21-10-04) The Committee Recommends approval of the fiscal year 22 financial statements for the period ended September 2021.

3. Approval of the MHARS Board Listing of Expenses for September – The Committee reviewed the attached Listing of Expenses for September totaling \$1,042,158.47 and found them to be in order.

(Resolution 21-10-05) The Committee Recommends approval of the MHARS Board June and July Listing of Expenses.

4. Approval of Contracts – The Committee reviewed the attached list of *Contracts to be Authorized by the MHARS Board of Directors* recommended for approval from the Community Planning & Oversight Committee and found them to be in order.

(Resolution 21-10-06) The Committee Recommends that the Executive Director be authorized to execute the *Contracts to be Authorized by the MHARS Board of Directors*.

The Chief of Business Operations updated the Committee on the bid process for the addition. A mandatory pre-bid meeting was held on October 12th. The meeting was attended by 6 General Contractors. Opening of the bids will occur on October 20th. Bids will be reviewed and tabulated. The Executive Director is planning on requesting the approval to enter into a contract with the lowest and most responsible bidder at the October 26th Board Meeting.

Committee affirmed all items to be placed on the Consent Agenda

Next Meeting of the Finance Committee currently scheduled for November 9th at 6:00pm at the Amy Levin Conference center.

Contract Authorized by the Executive Director on Behalf of the MHARS Board of Directors

October 26, 2021

| Consultants - Vendors | Service Provided | Amount Paid |
|------------------------------------|--|----------------------------------|
| Paul Friedman and Scott J Friedman | Provide legal representation for the Board at civil commitment hearings for Lorain County residents probated outside of Lorain County \$100/hearing and \$100/motion (Note: Approved by the Lorain County Prosecutor's Office) | NTE \$6,000 for 7/1/21 - 6/30/22 |

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

STATEMENT OF REVENUES AND EXPENSES FY21

JULY 1, 2020 TO SEPTEMBER 30, 2021

Unaudited

| | BUDGET | | ACTUAL | | | % OF VARIANCE |
|--|------------------------|------------------------|------------------------|--------------------|-----------------------|---------------|
| | AMENDED FY21 BUDGET | YEAR TO DATE BUDGET | YEAR TO DATE ACTUAL | SEPTEMBER 2021 | VARIANCE | |
| REVENUES | | | | | | |
| Levy 0.6 mill 5-year renewal expires 12/31/22 | \$ 3,641,207 | \$ 3,641,207 | \$ 3,802,615 | \$ - | \$ 161,408 | 4.4% |
| Levy 1.2 mill 10-year renewal expires 12/31/24 | 7,805,773 | 7,805,773 | 8,151,689 | - | 345,916 | 4.4% |
| Local Grants | 8,750 | 8,750 | 8,750 | - | - | 0.0% |
| State Allocations & Grants | 2,526,577 | 2,526,577 | 2,526,329 | 43,863 | (248) | 0.0% |
| Federal Allocations & Grants | 6,782,169 | 6,782,169 | 3,173,328 | - | (3,608,841) | -53.2% |
| Pass-Through Grants | 881,337 | 881,337 | 854,337 | - | (27,000) | -3.1% |
| Integrated Services Partnership | 902,696 | 902,696 | 807,565 | 4 | (95,131) | -10.5% |
| Miscellaneous | 490,372 | 490,372 | 119,455 | 2,557 | (370,917) | -75.6% |
| TOTAL REVENUES | \$ 23,038,881 | \$ 23,038,881 | \$ 19,444,068 | \$ 46,424 | \$ (3,594,813) | -15.6% |
| EXPENSES | | | | | | |
| Personnel - Salary & Benefits | \$ 1,901,954 | \$ 1,901,954 | \$ 1,689,672 | \$ - | \$ 212,282 | 11.2% |
| Operating | 492,740 | 492,740 | 301,512 | 143 | 191,228 | 38.8% |
| Printing & Advertising | 80,000 | 80,000 | 62,083 | - | 17,917 | 22.4% |
| Board Development & Recognition | 5,000 | 5,000 | 651 | - | 4,349 | 87.0% |
| Capital Outlay | 350,000 | 350,000 | - | - | 350,000 | 100.0% |
| Auditor & Treasurer Fees - Levy | 198,000 | 198,000 | 192,343 | - | 5,657 | 2.9% |
| Integrated Services Partnership | 1,643,527 | 1,643,527 | 814,199 | 54,267 | 829,328 | 50.5% |
| Pass-Through Grants | 881,337 | 881,337 | 854,337 | - | 27,000 | 3.1% |
| Agency & Community | 2,893,200 | 2,893,200 | 2,193,932 | 800 | 699,268 | 24.2% |
| Network Agency Contracts | 19,892,192 | 19,892,192 | 14,394,216 | 26,096 | 5,497,976 | 27.6% |
| TOTAL EXPENSES | \$ 28,337,950 | \$ 28,337,950 | \$ 20,502,945 | \$ 81,306 | \$ 7,835,005 | 27.6% |
| NET | \$ (5,299,069) | \$ (5,299,069) | \$ (1,058,877) | \$ (34,882) | \$ 4,240,192 | |

| | |
|--------------------|---------------|
| Payroll FY22 | 214,737 |
| FY22 Expenses | (1,175,590) |
| Report of Expenses | 1,042,159 |
| | <u>81,306</u> |

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

STATEMENT OF CASH POSITION FY21

Unaudited

JULY 1, 2020 TO SEPTEMBER 30, 2021

| | AMENDED FY21 BUDGET | YEAR TO DATE ACTUAL |
|---|------------------------|---------------------|
| Board Levy Cash Balance - Beginning of Period | \$14,785,405 | \$14,785,405 |
| Board Levy Cash Balance - End of Period | \$12,076,931 | \$14,192,886 |
| Board Unrestricted Cash Balance - Beginning of Period | \$125,122 | \$125,122 |
| Board Unrestricted Cash Balance - End of Period | \$125,122 | \$127,805 |
| Board Allocations & Grants Cash Balance - Beginning of Period | \$2,414,879 | \$2,414,879 |
| Board Allocations & Grants Cash Balance - End of Period | \$565,115 | \$1,952,475 |
| Pass-Through Cash Balance - Beginning of Period | \$0 | \$0 |
| Pass-Through Cash Balance - End of Period | \$0 | \$0 |
| ISP Cash Balance - Beginning of Period | \$2,718,823 | \$2,718,823 |
| ISP Cash Balance - End of Period | \$1,977,992 | \$2,712,186 |
| Total Cash Balance - Beginning of Period | \$20,044,229 | \$20,044,229 |
| Total Cash Balance - End of Period | \$14,745,160 | \$18,985,352 |
| Net Difference | (\$5,299,069) | (\$1,058,877) |

Allocations & Grants Supporting Schedule

| | FY21 BUDGET | FY21 RECEIVED |
|---|-------------|---------------|
| Local Grants: | | |
| Local Grants | - | - |
| Communities Talk to Prevent Underage Drinking Planning Stipend - SAMHSA | 750 | 750.00 |
| Crisis Text Line Mini-Grant - OACBHA | 1,500 | 1,500.00 |
| Lorain County Suicide Prevention Coalition - OSPF - Community Readiness | 2,500 | 2,500.00 |
| Treatment Advocacy Center Mini-Grant | 1,000 | 1,000.00 |
| Week of Appreciation Mini-Grant FY20- OACBHA | 1,500 | 1,500.00 |
| Week of Appreciation Mini-Grant FY21- OACBHA | 1,500 | 1,500.00 |
| | 8,750 | 8,750.00 |
| State Allocations & Grants: | | |
| Community Innovations - Community Medication (Psychotropic Drug) | 66,000 | 65,753.00 |
| Community Innovations - Community Medication (Targeted Naloxone) | 5,631 | 5,630.74 |
| Continuum of Care - Additional Community Investment | 73,864 | 73,864.00 |
| Continuum of Care - Community Investments (Board Elected) | 130,202 | 130,202.00 |
| Continuum of Care - Community Investments (Central Pharmacy) | 258,982 | 258,982.00 |
| Continuum of Care - Community Investments (MH Portion) | 889,208 | 889,208.00 |
| Continuum of Care - Community Investments (SUD Portion) | 139,646 | 139,646.00 |
| Continuum of Care - NEO Collaborative Care Coordinator | 25,000 | 25,000.00 |
| Criminal Justice Services - Addiction Treatment Program (ATP) | 325,000 | 325,000.00 |
| Criminal Justice Services - Forensic Monitoring | 11,434 | 11,434.00 |
| Lorain Crisis Stabilization - Crisis Services (Operating) | 250,000 | 250,000.00 |
| Prevention & Wellness - Prevention Services Evidence Based Practice (EBP) | 24,800 | 24,800.00 |
| Prevention & Wellness - Primary Prevention | 22,685 | 22,685.00 |
| Problem Casino/Gambling Addiction - SUD Gambling Addiction Prevention | 87,419 | 87,419.00 |
| Problem Casino/Gambling Addiction - SUD Gambling Addiction Treatment | 11,528 | 11,528.00 |
| Recovery Housing Operating Allocation | 45,900 | 45,900.00 |
| Substance Abuse Stabilization Centers - Crisis Services (Infrastructure) | 159,278 | 159,278.00 |
| | 2,526,577 | 2,526,329.74 |
| Federal Allocations & Grants: | | |
| Continuum of Care - NEO Collaborative Emergency COVID-19 | 51,564 | 38,672.85 |
| FEMA Crisis Counseling Program | 392,987 | 292,352.85 |
| First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Jul-Sep FFY20) | 108,639 | 108,638.04 |
| First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Oct-Jun FFY21) | 500,000 | 332,732.75 |
| Housing and Urban Development (HUD) Grant - Shelter + Care | 433,387 | - |
| Indigent Patient Placement | 57,735 | - |
| Mental Health Block Grant | 172,144 | 172,144.00 |
| Ohio Healthy Transitions Project | 72,689 | 72,688.50 |
| Projects for Assistance in Transition from Homelessness (PATH) Grant | 96,417 | 70,760.39 |
| Sober Truth on Preventing Underage Drinking Act (STOP) Grant (Jul-Sep FFY20) | 1,309 | 1,308.92 |
| Sober Truth on Preventing Underage Drinking Act (STOP) Grant (Oct-Sep FFY21) | 36,080 | 15,499.59 |
| State Opioid Response (SOR) Grant - Local Project Treatment and Recovery (Jul-Sep FFY20) SOR 1.0 | 164,467 | 164,466.16 |
| State Opioid Response (SOR) Grant - Local Project Treatment and Recovery (Oct-Nov FFY20) SOR 1.0 NC | 69,875 | 69,875.27 |
| State Opioid Response (SOR) Grant - Local Project Treatment and Recovery (Oct-Sep FFY21) SOR 2.0 | 3,037,354 | 645,849.75 |
| State Opioid Response (SOR) Grant - Medication Assisted Treatment (MAT) (Jul-Sep FFY21) | 43,038 | - |
| Substance Abuse Block Grant (SABG) - Adolescent Treatment Service | 355,895 | - |
| Substance Abuse Prevention and Treatment (SAPT) Block Grant - Prevention | 295,762 | 295,762.00 |
| Substance Abuse Prevention and Treatment (SAPT) Block Grant - Treatment | 743,682 | 743,682.00 |
| Title XX Grant | 149,145 | 148,895.00 |
| | 6,782,169 | 3,173,328.07 |
| Pass-Through Grants: | | |
| Lorain County Domestic Relations Family and Juvenile Drug Court | 82,616 | 82,616.00 |
| Lorain County Family Drug Court Therapist Reimbursement to The LCADA Way | 27,000 | - |
| Lorain County Juvenile Drug Court Program Reimbursement to The Nord Center | 15,875 | 15,875.13 |
| City of Lorain IDAT Reimbursement to The LCADA Way | 2,960 | 2,958.77 |
| Subsidized Docket Support - Specialized Docket Payroll Subsidy Project | 435,000 | 435,000.00 |
| Substance Abuse Block Grant (SABG) - Circle for Recovery | 75,354 | 75,354.00 |
| Women's Treatment & Recovery | 242,532 | 242,532.00 |
| | 881,337 | 854,335.90 |

Agency & Community Supporting Schedule

| | Allocation/Grant FY21 Budget | Levy FY21 Budget | TOTAL FY21 BUDGET | Allocation/Grant FY21 Expense | Levy FY21 Expense | TOTAL FY21 EXPENSE |
|---|---------------------------------|---------------------|----------------------|----------------------------------|----------------------|-----------------------|
| Supplies/Materials | - | 5,000 | 5,000 | - | 71.82 | 71.82 |
| Contractual/Purchased Services (Trainings, Consultations, etc.) | - | 50,000 | 50,000 | - | 45,130.48 | 45,130.48 |
| Transport Services - LifeCare | - | 35,000 | 35,000 | - | 28,529.44 | 28,529.44 |
| Adult Inpatient Local Bed Days (Mercy) | - | 230,000 | 230,000 | - | 218,660.00 | 218,660.00 |
| Youth Inpatient Local Bed Days (Various) | - | 15,000 | 15,000 | - | 5,508.00 | 5,508.00 |
| Respite (Blessing House) | - | 15,000 | 15,000 | - | - | - |
| Youth Led Suicide "You Belong" Initiative | - | 40,000 | 40,000 | - | 28,622.49 | 28,622.49 |
| Integrated Services Partnership Contribution | - | 158,500 | 158,500 | - | 158,500.00 | 158,500.00 |
| Road to Hope Gap Funding | - | 300,000 | 300,000 | - | 300,000.00 | 300,000.00 |
| PIRHL Gap Funding | - | 250,000 | 250,000 | - | 250,000.00 | 250,000.00 |
| BWC Substance Use Recovery and Workplace Safety Program | 55,590 | - | 55,590 | 10,975.00 | - | 10,975.00 |
| Communities Talk to Prevent Underage Drinking Planning Stipend - SAMHSA | 750 | - | 750 | - | - | - |
| Crisis Text Line Mini-Grant - OACBHA | 1,500 | - | 1,500 | 1,500.00 | - | 1,500.00 |
| Lorain County Suicide Prevention Coalition - OSPF - Community Readiness | 2,500 | - | 2,500 | - | - | - |
| Lorain County Suicide Prevention Coalition - OSPF - Strength & Sustain | 5,500 | - | 5,500 | 5,250.00 | - | 5,250.00 |
| Parent Coach Training Stipend - NCASA | 1,250 | - | 1,250 | - | - | - |
| Treatment Advocacy Center Mini-Grant | 1,000 | - | 1,000 | - | - | - |
| Week of Appreciation Mini-Grant FY20 - OACBHA | 1,500 | - | 1,500 | 1,500.00 | - | 1,500.00 |
| Week of Appreciation Mini-Grant FY21 - OACBHA | 1,500 | - | 1,500 | - | - | - |
| Addiction Treatment Program (ATP) | 400,682 | - | 400,682 | 211,403.78 | - | 211,403.78 |
| Prevention & Wellness | 29,497 | - | 29,497 | 239.96 | - | 239.96 |
| Psychotropic Drug Program | 79,523 | - | 79,523 | 25,522.38 | - | 25,522.38 |
| Targeted Naloxone Program | 5,631 | - | 5,631 | 3,098.61 | - | 3,098.61 |
| K-12 Prevention Education | 418,519 | - | 418,519 | 418,458.98 | - | 418,458.98 |
| NEO Collaborative Emergency COVID-19 | 10,792 | - | 10,792 | 10,629.66 | - | 10,629.66 |
| Indigent Patient Placement | 57,735 | - | 57,735 | - | - | - |
| Ohio Healthy Transitions Project (OHTP) | 72,689 | - | 72,689 | 30,045.20 | - | 30,045.20 |
| FEMA Crisis Counseling Program | 260,198 | - | 260,198 | 210,504.24 | - | 210,504.24 |
| FR-CARA (FFY20) | 43,746 | - | 43,746 | 43,745.69 | - | 43,745.69 |
| FR-CARA (FFY21) | 170,783 | - | 170,783 | 105,011.09 | - | 105,011.09 |
| SOR MAT (FFY20) | 43,039 | - | 43,039 | - | - | - |
| SOR NCE (FFY20) | 1,328 | - | 1,328 | 1,328.16 | - | 1,328.16 |
| SOR (FFY21) | 92,060 | - | 92,060 | 55,266.44 | - | 55,266.44 |
| STOP (FFY20) | 1,309 | - | 1,309 | 1,308.92 | - | 1,308.92 |
| STOP (FFY21) | 36,080 | - | 36,080 | 15,657.59 | - | 15,657.59 |
| Multi-System Youth - Return of Funds | - | - | - | 7,464.45 | - | 7,464.45 |
| | 1,794,700 | 1,098,500 | 2,893,200 | 1,158,910.15 | 1,035,022.23 | 2,193,932.38 |

Network Agency Contracts Supporting Schedule

| | Allocation/Grant FY21 Budget | Levy FY21 Budget | TOTAL FY21 BUDGET | Allocation/Grant FY21 Expense | Levy FY21 Expense | TOTAL FY21 EXPENSE |
|--|---------------------------------|---------------------|----------------------|----------------------------------|----------------------|-----------------------|
| Applewood | 6,620 | 616,412 | 623,032 | 6,775.77 | 502,609.80 | 509,385.57 |
| Beech Brook | - | 34,000 | 34,000 | - | 18,783.00 | 18,783.00 |
| Bellefairs JCB | - | 437,363 | 437,363 | 345.83 | 374,762.12 | 375,107.95 |
| Big Brothers Big Sisters | 79,800 | 60,000 | 139,800 | 79,800.00 | 40,000.00 | 119,800.00 |
| El Centro | 152,788 | 307,225 | 460,013 | 101,848.53 | 204,884.59 | 306,733.12 |
| Far West | 4,000 | 135,000 | 139,000 | 3,377.87 | 134,237.86 | 137,615.73 |
| Firelands | 524,742 | 432,935 | 957,677 | 387,974.64 | 325,111.93 | 713,086.57 |
| Gathering Hope House | - | 470,492 | 470,492 | - | 460,492.00 | 460,492.00 |
| LCADA Way | 1,668,016 | - | 1,668,016 | 658,700.38 | - | 658,700.38 |
| Let's Get Real | 445,101 | - | 445,101 | 212,728.87 | - | 212,728.87 |
| Lorain County Health & Dentistry | 212,676 | - | 212,676 | 40,808.37 | - | 40,808.37 |
| Lorain Urban Minority Alcoholism and Drug Abuse Outreach Program (UMADAOP) | 145,188 | - | 145,188 | 122,252.46 | - | 122,252.46 |
| Lucy Idol | - | 105,000 | 105,000 | - | - | - |
| Lutheran Metropolitan Ministry - Guardianship Services | - | 51,600 | 51,600 | - | 47,898.74 | 47,898.74 |
| MedMark Treatment Centers | 267,625 | - | 267,625 | - | - | - |
| NAMI | - | 137,632 | 137,632 | - | - | - |
| Neighborhood Alliance | 96,416 | 57,454 | 153,870 | 70,760.39 | 137,632.00 | 137,632.00 |
| New Directions | 75,000 | - | 75,000 | 61,338.08 | 31,317.70 | 102,078.09 |
| New Sunrise | 433,387 | 341,343 | 774,730 | 433,387.00 | - | 61,338.08 |
| NORA | 125,484 | - | 125,484 | 14,610.61 | 277,235.13 | 710,622.13 |
| Nord Center | 2,096,964 | 6,838,952 | 8,935,916 | 1,821,103.78 | - | 14,610.61 |
| Ohio Guidestone | 95,492 | 550,800 | 646,292 | 54,105.66 | 6,279,223.14 | 8,100,326.92 |
| Pathways | - | 95,000 | 95,000 | 213.42 | 508,708.49 | 562,814.15 |
| Place to Recover Training and Resource Center | 103,529 | - | 103,529 | 86,519.26 | 46,825.51 | 47,038.93 |
| Psych & Psych | 289,018 | - | 289,018 | - | - | - |
| Road to Hope House | 671,366 | - | 671,366 | 496,451.88 | - | 496,451.88 |
| Safe Harbor/Genesis House | - | 150,000 | 150,000 | - | 150,000.00 | 150,000.00 |
| Silver Maple Recovery | 360,183 | - | 360,183 | 126,844.78 | - | 126,844.78 |
| Stella Maris | 132,400 | - | 132,400 | 74,545.91 | - | 74,545.91 |
| Workforce | 44,742 | - | 44,742 | - | - | - |
| Service Pool/Unbudgeted | 8,030,537 | 10,821,208 | 18,851,745 | 4,854,493.49 | 9,539,722.01 | 14,394,215.50 |
| | 1,028,957 | 11,490 | 1,040,447 | | | |
| | 9,059,494 | 10,832,698 | 19,892,192 | | | |
| Pass-Through Grants: | | | | | | |
| Lorain County Domestic Relations Family and Juvenile Drug Court | | | 82,616 | 82,616.00 | | |
| Lorain County Family Drug Court Therapist Reimbursement to The LCADA Way | | | 27,000 | - | | |
| Lorain County Juvenile Drug Court Program Reimbursement to The Nord Center | | | 15,875 | 15,875.13 | | |
| City of Lorain IDAT Reimbursement to The LCADA Way | | | 2,960 | 2,958.77 | | |
| Subsidized Docket Support - Specialized Docket Payroll Subsidy Project | | | 435,000 | 435,000.00 | | |
| Lorain UMADAOP - Substance Abuse Block Grant (SABG) - Circle for Recovery | | | 75,354 | 75,354.00 | | |
| The LCADA Way - Women's Treatment & Recovery | | | 242,532 | 242,532.00 | | |
| | | | 881,337 | 854,335.90 | | |

**Variance Analysis
September 2021**

REVENUES:

Levy – \$161,408 & 4.4% and \$345,916 & 4.4%

- We received a higher amount from the 1st half settlement for calendar 2021 of \$257,757 based on the certification amount to be collected in 2021 by the County Auditor versus what was budgeted and delinquent payments received of \$332,219.

Local Grants – No Variance

State Allocations & Grants – (\$248) & 0.0%

- Received slightly less for Psychotropic Drug Reimbursement Program than anticipated.

Federal Allocations & Grants – (\$3,608,841) & (53.2%)

- Please refer to Allocations & Grants Supporting Schedule for detailed breakdown. We are awaiting payments for HUD Grant. Funding was not needed and will not be drawn down for Indigent Patient Placement, Adolescent Treatment Services and MAT. The STOP grant has ended and no further funding will be received. All other grant funding not received will be carried over into FY22.

Pass-Through Grants – (\$27,000) & (3.1%)

- Currently waiting on processing of the Lorain County Family Drug Court Therapist reimbursement to The LCADA Way.

Integrated Services Partnership – (\$95,135) & (10.5%)

- 4th Quarter invoice in process for Lorain County Children Services reimbursement.

Miscellaneous – (\$370,917) & (75.6%)

- Variance due to decreased bed days for adult inpatient at Mercy resulting in a lower cost to the Board and less Medicaid retro funds. Current estimate puts revenues for the year about \$43,000 below original estimate. In addition, we did not complete the sale of the Oberlin Avenue Property in FY21 that was estimated at \$279,370. Reimbursement to ISP Partnership for ISP Director's salary and fringes not yet received.

**Variance Analysis
September 2021**

EXPENSES:

Personnel-Salary & Benefits – \$212,282 & 11.2%

- Personnel expenses ended below budget due to unexpected staffing changes and unfilled positions throughout the fiscal year.

Operating – \$191,228 & 38.8%

- Operating expenses were under budget due to COVID, Ad-Hoc funding of allocation was not spent in FY21 and an overall reduction in operating costs in general. The overall reduction in operating costs can be seen as a reduction of the operating budget in FY22 of 11.8% or \$58,240.

Printing & Advertising – \$17,917 & 22.4%

- Printing & Advertising expenses were under budget as the Communications and Community Relations Director position was unfilled for a period of time.

Board Development & Recognition – \$4,349 & 87.0%

- Minimal expense incurred for Board Development & Recognition during FY21.

Capital Outlay – \$350,000 & 100.0%

- Building addition pushed into FY22 due to unforeseen circumstances.

Auditor & Treasurer Fees-Levy – \$5,657 & 2.9%

- Fees associated with the tax settlements are slightly under budget for the fiscal year.

Integrated Services Partnership – \$829,328 & 50.5%

- This variance is primarily due to the number of children in care was less than what was budgeted.

Pass-Through Grants – \$27,000 & 3.1%

- Currently waiting on processing of the Lorain County Family Drug Court Therapist reimbursement to The LCADA Way.

Agency & Community – \$699,268 & 24.2%

- Please refer to Agency & Community Supporting Schedule for detailed breakdown. Variance primarily due to COVID restrictions and unspent grant funding to be carried over into FY22.

Network Agency Contracts – \$5,497,976 & 27.6%

- Please refer to Network Agency Contracts Supporting Schedule for detailed breakdown. Variance due to a budgeted but unallocated balance of grant funding in the amount of \$1,040,447 along with a lag in billings and underproduction of agencies, the majority of which is \$2,322,421 of unused SOR funding allocations.

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

STATEMENT OF REVENUES AND EXPENSES FY22

Unaudited

JULY 1, 2021 TO SEPTEMBER 30, 2021

| | BUDGET | | ACTUAL | | | % OF VARIANCE |
|--|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------|
| | AMENDED FY21 BUDGET | YEAR TO DATE BUDGET | YEAR TO DATE ACTUAL | SEPTEMBER 2021 | VARIANCE | |
| REVENUES | | | | | | |
| Levy 0.6 mill 5-year renewal expires 12/31/22 | \$ 3,781,245 | \$ 1,777,245 | \$ 1,806,047 | \$ 5,339 | \$ 28,802 | 1.6% |
| Levy 1.2 mill 10-year renewal expires 12/31/24 | 8,161,827 | 3,803,827 | 3,861,442 | 2,475 | 57,615 | 1.5% |
| Local Grants | 7,250 | 800 | 800 | 300 | - | 0.0% |
| State Allocations & Grants | 3,619,031 | 515,720 | 515,720 | 136,017 | - | 0.0% |
| Federal Allocations & Grants | 4,921,384 | 540,660 | 540,660 | 155,507 | - | 0.0% |
| Pass-Through Grants | 775,502 | 454,472 | 454,472 | 60,633 | - | 0.0% |
| Integrated Services Partnership | 490,731 | - | - | - | - | 0.0% |
| Miscellaneous | 453,329 | 43,491 | 200 | - | (43,291) | -99.5% |
| TOTAL REVENUES | \$ 22,210,299 | \$ 7,136,215 | \$ 7,179,341 | \$ 360,271 | \$ 43,126 | 0.6% |
| EXPENSES | | | | | | |
| Personnel - Salary & Benefits | \$ 1,934,250 | \$ 483,562 | \$ 430,196 | \$ 214,737 | \$ 53,366 | 11.0% |
| Operating | 434,500 | 108,624 | 96,375 | 26,826 | 12,249 | 11.3% |
| Printing & Advertising | 70,000 | 17,499 | 14,187 | 4,269 | 3,312 | 18.9% |
| Board Development & Recognition | 5,000 | 1,250 | 1,335 | 1,179 | (85) | -6.8% |
| Capital Outlay | 375,000 | 9,400 | 9,400 | 9,400 | - | 0.0% |
| Auditor & Treasurer Fees - Levy | 198,000 | 88,000 | 83,846 | - | 4,154 | 4.7% |
| Integrated Services Partnership | 1,698,940 | 424,734 | 85,242 | 39,849 | 339,492 | 79.9% |
| Pass-Through Grants | 775,502 | 475,125 | 344,472 | 344,472 | 130,653 | 27.5% |
| Agency & Community | 2,260,860 | 565,236 | 44,141 | 18,783 | 521,095 | 92.2% |
| Network Agency Contracts | 19,133,832 | 4,783,458 | 1,101,224 | 516,075 | 3,682,234 | 77.0% |
| TOTAL EXPENSES | \$ 26,885,884 | \$ 6,956,888 | \$ 2,210,418 | \$ 1,175,590 | \$ 4,746,470 | 68.2% |
| NET | \$ (4,675,585) | \$ 179,327 | \$ 4,968,923 | \$ (815,319) | \$ 4,789,596 | |

Payroll FY22 214,737
FY21 Expenses (81,306)
Report of Expenses 1,042,159
1,175,590

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

STATEMENT OF CASH POSITION FY22

Unaudited

JULY 1, 2021 TO SEPTEMBER 30, 2021

| AMENDED FY22 BUDGET | YEAR TO DATE ACTUAL |
|------------------------|---------------------|
|------------------------|---------------------|

| | | |
|---|--------------|--------------|
| Board Levy Cash Balance - Beginning of Period | \$13,803,806 | \$14,192,886 |
| Board Levy Cash Balance - End of Period | \$11,997,938 | \$18,293,860 |

| | | |
|---|-----------|-----------|
| Board Unrestricted Cash Balance - Beginning of Period | \$129,095 | \$127,805 |
| Board Unrestricted Cash Balance - End of Period | \$127,805 | \$127,805 |

| | | |
|---|-------------|-------------|
| Board Allocations & Grants Cash Balance - Beginning of Period | \$2,559,667 | \$1,952,475 |
| Board Allocations & Grants Cash Balance - End of Period | \$899,449 | \$2,795,666 |

| | | |
|---|-----|-----------|
| Pass-Through Cash Balance - Beginning of Period | \$0 | \$0 |
| Pass-Through Cash Balance - End of Period | \$0 | \$110,000 |

| | | |
|--|-------------|-------------|
| ISP Cash Balance - Beginning of Period | \$2,755,355 | \$2,712,186 |
| ISP Cash Balance - End of Period | \$1,547,146 | \$2,626,944 |

| | | |
|--|--------------|--------------|
| Total Cash Balance - Beginning of Period | \$19,247,923 | \$18,985,352 |
| Total Cash Balance - End of Period | \$14,572,338 | \$23,954,275 |

| | | |
|----------------|---------------|-------------|
| Net Difference | (\$4,675,585) | \$4,968,923 |
|----------------|---------------|-------------|

Allocations & Grants Supporting Schedule

| | FY22 BUDGET | FY22 RECEIVED |
|--|-------------|---------------|
| Local Grants: | | |
| Local Grants | 6,450 | - |
| Suicide Coalition | 800 | 800.00 |
| | 7,250 | 800.00 |
| State Allocations & Grants: | | |
| Access to Success II Program | 3,500 | - |
| Community Innovations - Community Medication (Psychotropic Drug) | 50,000 | - |
| Continuum of Care - Additional Community Investment | 25,000 | - |
| Continuum of Care - Community Investments (Board Elected) | 144,184 | 14,796.00 |
| Continuum of Care - Community Investments (Central Pharmacy) | 295,000 | 26,351.86 |
| Continuum of Care - Community Investments (MH Portion) | 889,208 | 222,302.00 |
| Continuum of Care - Community Investments (SUD Portion) | 139,646 | 34,911.50 |
| Continuum of Care - NEO Collaborative Care Coordination | 25,000 | - |
| Criminal Justice Services - Addiction Treatment Program (ATP) | 150,000 | 37,500.00 |
| Criminal Justice Services - Community Transition Program (CTP) | 150,000 | - |
| Criminal Justice Services - Forensic Monitoring | 12,734 | 3,183.50 |
| Lorain Crisis Stabilization - Crisis Services (Operating) | 1,000,000 | - |
| Mobile Response and Stabilization Services (MRSS) | 224,368 | 98,517.00 |
| Multi-System Adult Program Recovery Supports (MSAPRS) | 122,034 | - |
| Prevention & Wellness - Prevention Services Evidence Based Practice (EBP) | 24,800 | 24,800.00 |
| Prevention & Wellness - Primary Prevention | 22,685 | 5,671.25 |
| Problem Casino/Gambling Addiction - SUD Gambling Addiction/Prevention | 98,947 | 24,736.75 |
| Recovery Housing Operating Allocation | 45,900 | 22,950.00 |
| Substance Abuse Stabilization Centers - Crisis Services (Flex) | 146,025 | - |
| Substance Abuse Stabilization Centers - Crisis Services (Infrastructure) | 50,000 | - |
| | 3,619,031 | 515,719.86 |
| Federal Allocations & Grants: | | |
| Continuum of Care - NEO Collaborative Emergency COVID-19 | 72,133 | 72,133.00 |
| FEMA Crisis Counseling Program | 100,634 | 27,890.00 |
| First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Jul-Sep FFY21) | 183,052 | 80,999.86 |
| First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Jul-Sep FFY21) - NCE | 109,216 | - |
| First Responders Comprehensive Addiction and Recovery Act (FR-CARA) Grant (Oct-Sep FFY22) | - | - |
| Housing and Urban Development (HUD) Grant - Shelter + Care | 457,195 | - |
| Mental Health Block Grant | 172,144 | 43,036.00 |
| Mental Health Court Grant | 18,750 | 18,750.00 |
| Projects for Assistance in Transition from Homelessness (PATH) Grant | 159,244 | - |
| State Opioid Response (SOR) Grant - Local Project Treatment and Recovery (Jul-Sep FFY21) SOR 2.0 | 2,184,104 | - |
| State Opioid Response (SOR) Grant - Local Project Treatment and Recovery (Oct-Sep FFY22) SOR 2.0 | - | - |
| Substance Abuse Block Grant (SABG) - Adolescent Treatment Services | 276,573 | - |
| Substance Abuse Prevention and Treatment (SAPT) Block Grant - Prevention | 295,762 | 73,940.50 |
| Substance Abuse Prevention and Treatment (SAPT) Block Grant - Treatment | 743,682 | 185,920.50 |
| Title XX Grant | 148,895 | 37,990.00 |
| | 4,921,384 | 540,659.86 |
| Pass-Through Grants: | | |
| Lorain County Domestic Relations Family and Juvenile Drug Court | 82,616 | - |
| Subsidized Docket Support - Specialized Docket Payroll Subsidy Project | 375,000 | 375,000.00 |
| Substance Abuse Block Grant (SABG) - Circle for Recovery | 75,354 | 18,838.50 |
| Women's Treatment & Recovery | 242,532 | 60,633.00 |
| | 775,502 | 454,471.50 |

Agency & Community Supporting Schedule

| | Allocation/Grant FY22 Budget | FY22 Budget | Levy FY22 Budget | TOTAL FY22 BUDGET | Allocation/Grant FY22 Expense | FY22 Expense | Levy FY22 Expense | TOTAL FY22 EXPENSE |
|--|---------------------------------|-------------|---------------------|----------------------|----------------------------------|--------------|----------------------|-----------------------|
| Supplies/Materials/Other | - | 83,055 | 83,055 | 83,055 | - | 1,305.66 | 1,305.66 | 1,305.66 |
| Contractual/Purchased Services (Trainings, Consultations, etc.) | - | 150,000 | 150,000 | 150,000 | - | 973.56 | 973.56 | 973.56 |
| Pooled Agency Services (Bilingual Staff Incentive, Internship, Interpreting, Etc.) | - | 53,015 | 53,015 | 53,015 | - | 2,064.24 | 2,064.24 | 2,064.24 |
| Bridge Pointe Commons - Front Desk and Security | - | 170,368 | 170,368 | 170,368 | - | - | - | - |
| Transport Services - LifeCare | - | 75,000 | 75,000 | 75,000 | - | - | - | - |
| Adult Inpatient Local Bed Days (Various) | - | 350,000 | 350,000 | 350,000 | - | - | - | - |
| Youth Inpatient Local Bed Days (Various) | - | 15,000 | 15,000 | 15,000 | - | - | - | - |
| Respite (Blessing House) | - | 15,000 | 15,000 | 15,000 | - | - | - | - |
| Youth Led Suicide "You Belong" Initiative | - | 40,000 | 40,000 | 40,000 | - | - | - | - |
| Lorain County Sheriff Jail Re-Entry Coordinator | - | 88,812 | 88,812 | 88,812 | - | - | - | - |
| BWC Substance Use Recovery and Workplace Safety Program | 44,615 | - | - | 44,615 | - | - | - | - |
| Local Grants | 6,750 | - | - | 6,750 | - | - | - | - |
| Communities Talk to Prevent Underage Drinking Planning Stipend - SAMHSA | 750 | - | - | 750 | - | - | - | - |
| Treatment Advocacy Center Mini-Grant | 1,000 | - | - | 1,000 | - | - | - | - |
| Week of Appreciation Mini-Grant FY21 - OACBHA | 1,500 | - | - | 1,500 | - | - | - | - |
| Lorain County Suicide Prevention Coalition - OSPF - Strength & Sustain | 250 | - | - | 250 | - | - | - | - |
| Parent Coach Training Stipend - NCASA | 1,250 | - | - | 1,250 | - | - | - | - |
| Lorain County Suicide Prevention Coalition - OSPF - Community Readiness | 2,500 | - | - | 2,500 | - | - | - | - |
| Suicide Coalition | 500 | - | - | 500 | - | - | - | - |
| Addiction Treatment Program (ATP) | 339,279 | - | - | 339,279 | 10,144.21 | - | - | 10,144.21 |
| Prevention & Wellness | 34,997 | - | - | 34,997 | - | - | - | - |
| Gambling Addiction/Prevention | 6,927 | - | - | 6,927 | - | - | - | - |
| Psychotropic Drug Program | 50,000 | - | - | 50,000 | - | - | - | - |
| Central Pharmacy | 280,000 | - | - | 280,000 | 11,351.86 | - | - | 11,351.86 |
| Multi-System Adult Program Recovery Supports | 122,034 | - | - | 122,034 | - | - | - | - |
| K-12 Prevention | 22,818 | - | - | 22,818 | - | - | - | - |
| Access to Success II | 3,500 | - | - | 3,500 | - | - | - | - |
| Targeted Naloxone | 2,532 | - | - | 2,532 | - | - | - | - |
| Ohio Healthy Transitions Project (OHTP) | 42,644 | - | - | 42,644 | - | - | - | - |
| FEMA Crisis Counseling Program | 57,871 | - | - | 57,871 | - | - | - | - |
| Mental Health Court Grant | 18,750 | - | - | 18,750 | - | - | - | - |
| FR-CARA (FFY21) | 69,697 | - | - | 69,697 | 12,901.76 | - | - | 12,901.76 |
| FR-CARA (FFY21) - NCE | 68,649 | - | - | 68,649 | - | - | - | - |
| FR-CARA (FFY22) | - | - | - | - | - | - | - | - |
| SOR (FFY21) | 41,797 | - | - | 41,797 | 5,400.00 | - | - | 5,400.00 |
| SOR (FFY22) | - | - | - | - | - | - | - | - |
| | 1,220,610 | 1,040,250 | 1,040,250 | 2,260,860 | 39,797.83 | 4,343.46 | 4,343.46 | 44,141.29 |

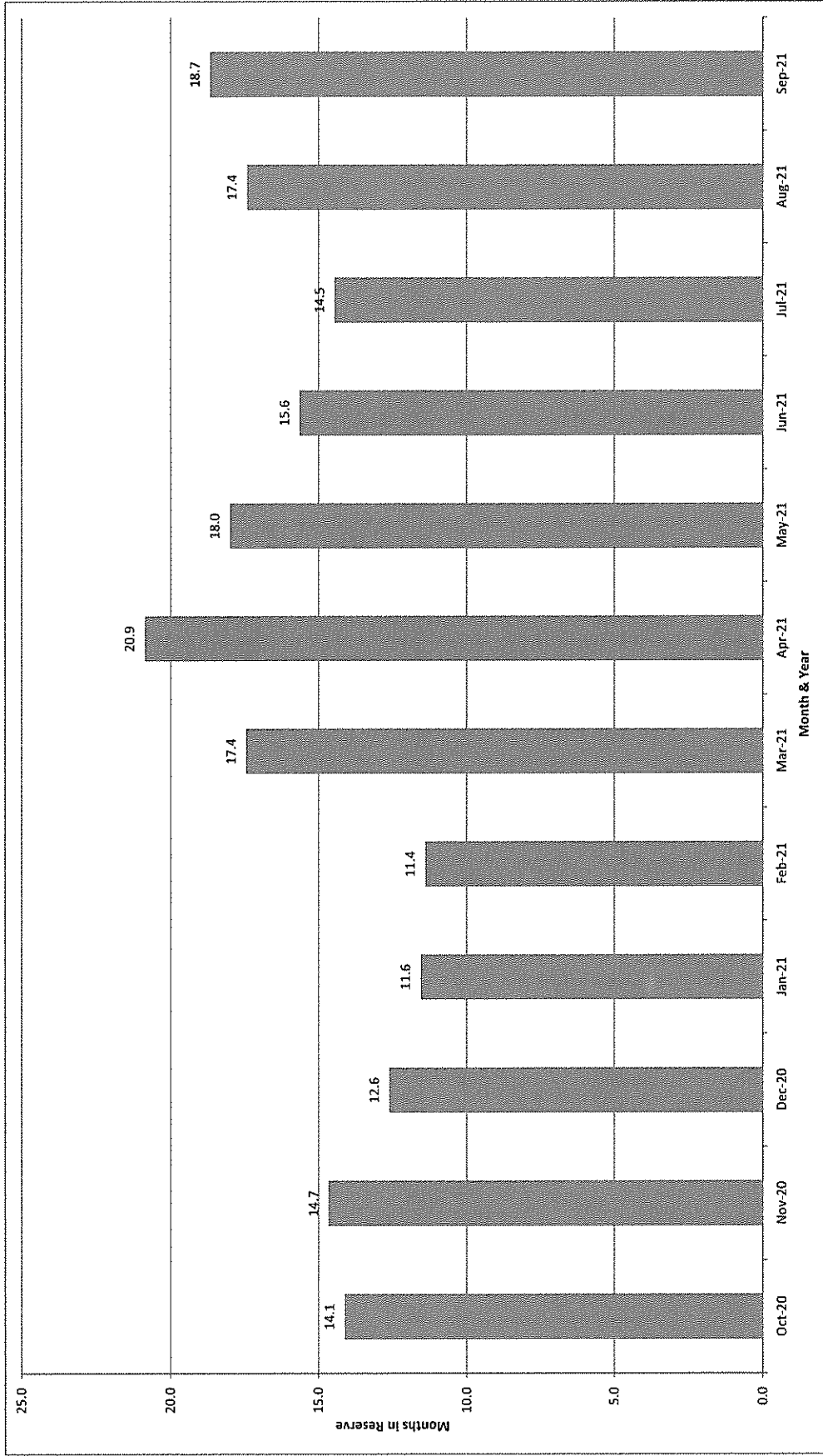
Network Agency Contracts Supporting Schedule

| | Allocation/Grant FY22 Budget | Levy FY22 Budget | TOTAL FY22 BUDGET | Allocation/Grant FY22 Expense | Levy FY22 Expense | TOTAL FY22 EXPENSE |
|--|---------------------------------|---------------------|----------------------|----------------------------------|----------------------|-----------------------|
| Applewood | 185,554 | 560,550 | 746,104 | - | 14,076.07 | 14,076.07 |
| Beech Brook | - | 31,620 | 31,620 | - | 72.00 | 72.00 |
| Bellefairs JCB | - | 448,150 | 448,150 | - | 22,314.41 | 22,314.41 |
| Big Brothers Big Sisters | 79,800 | 56,000 | 135,800 | - | 10,000.00 | 10,000.00 |
| El Centro | 62,763 | 276,500 | 339,263 | 3,333.32 | 11,625.00 | 14,958.32 |
| Far West | - | 126,279 | 126,279 | - | 10,509.33 | 10,509.33 |
| Firlands | 114,745 | 396,206 | 510,951 | - | - | - |
| Gathering Hope House | - | 470,492 | 470,492 | - | 115,123.00 | 115,123.00 |
| LCADA Way | 749,705 | - | 749,705 | 3,536.80 | - | 3,536.80 |
| Let's Get Real | 247,799 | - | 247,799 | - | - | - |
| Lorain County Health & Dentistry | 162,159 | - | 162,159 | 9,709.43 | - | 9,709.43 |
| Lorain Urban Minority Alcoholism and Drug Abuse Outreach Program (UMADAOP) | 118,124 | - | 118,124 | 31,588.54 | - | 31,588.54 |
| Lucy Idol | - | 97,650 | 97,650 | - | - | - |
| Lutheran Metropolitan Ministry - Guardianship Services | - | 47,000 | 47,000 | - | 11,974.00 | 11,974.00 |
| MedMark Treatment Centers | - | - | - | - | - | - |
| NAMI | - | 137,632 | 137,632 | - | - | - |
| Neighborhood Alliance | 159,244 | 48,254 | 207,498 | - | 34,408.00 | 34,408.00 |
| New Directions | 88,500 | - | 88,500 | - | - | - |
| New Sunrise | 457,195 | 335,094 | 792,289 | 2,219.47 | - | 2,219.47 |
| NORA | 110,873 | - | 110,873 | - | 13,970.00 | 13,970.00 |
| Nord Center | 1,962,670 | 6,406,964 | 8,369,634 | 50,412.76 | 612,951.35 | 663,364.11 |
| Ohio Guidestone | 29,396 | 577,160 | 606,496 | - | 27,309.83 | 27,309.83 |
| Pathways | - | 88,350 | 88,350 | - | - | - |
| Place to Recover Training and Resource Center | 61,752 | - | 61,752 | 18,093.54 | - | 18,093.54 |
| Psych & Psych | 288,830 | - | 288,830 | - | - | - |
| Road to Hope House | 463,820 | - | 463,820 | 51,585.67 | - | 51,585.67 |
| Safe Harbor/Genesis House | - | 170,000 | 170,000 | - | 42,500.00 | 42,500.00 |
| Silver Maple Recovery | 425,451 | - | 425,451 | 3,911.68 | - | 3,911.68 |
| Stella Maris | 132,400 | - | 132,400 | - | - | - |
| Service Pool/Unbudgeted | 5,900,780 | 10,273,841 | 16,174,621 | 174,391.21 | 926,832.99 | 1,101,224.20 |
| | 2,959,210 | - | 2,959,210 | - | - | - |
| | 8,859,990 | 10,273,841 | 19,133,831 | - | - | - |

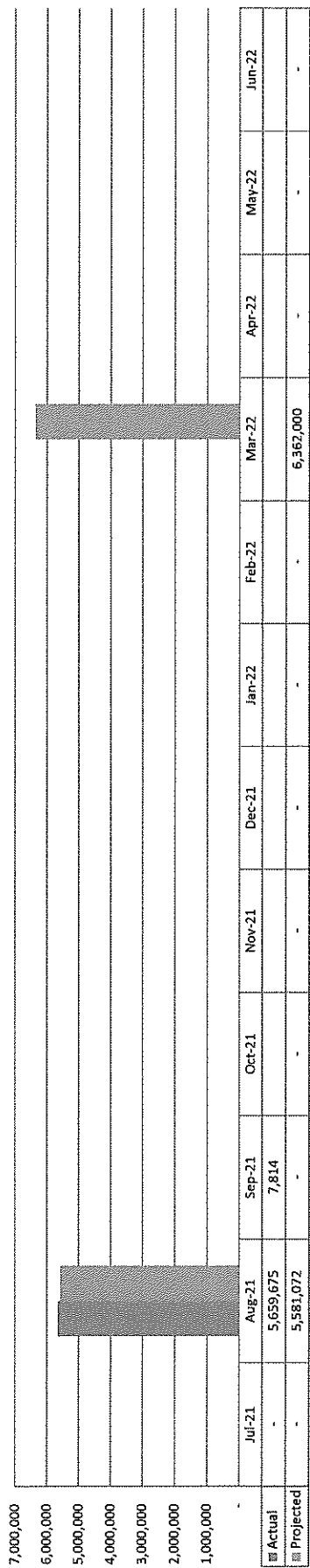
Pass-Through Grants:

| | |
|---|---------|
| Lorain County Domestic Relations Family and Juvenile Drug Court | 82,616 |
| Subsidized Docket Support - Specialized Docket Payroll Subsidy Project | 375,000 |
| Lorain UMADAOP - Substance Abuse Block Grant (SABG) - Circle for Recovery | 75,354 |
| The LCADA Way - Women's Treatment & Recovery | 242,532 |
| | 775,502 |

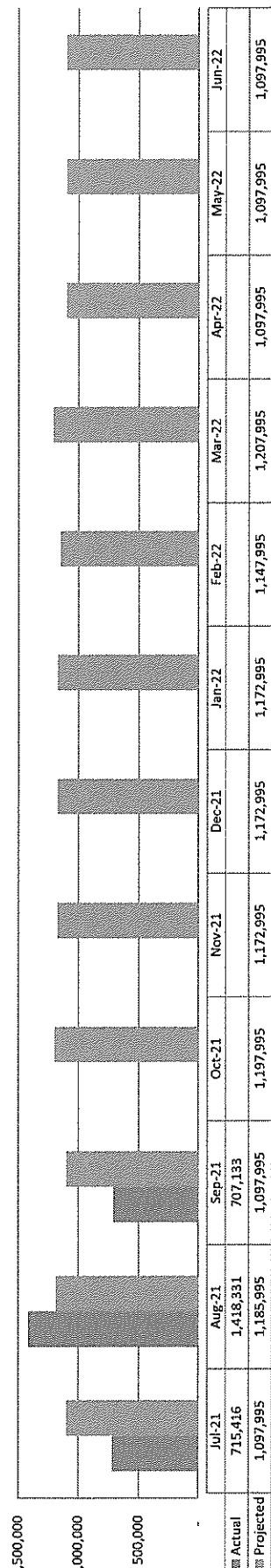
Levy Funds - Months in Reserve (Last 12 Months) - Supporting Table



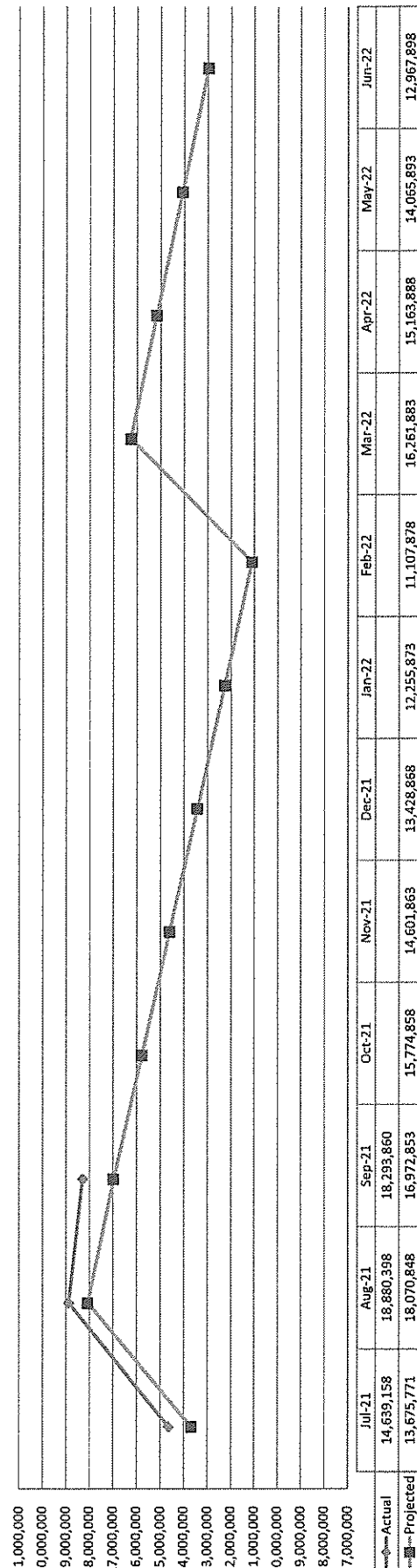
REVENUES



EXPENSES



CASH FLOW



**Variance Analysis
September 2021**

REVENUES:

Levy – \$28,802 & 1.6% and \$57,615 & 1.5%

- Variances due to received delinquent amounts.

Local Grants – No Variance

- Please refer to Allocations & Grants Supporting Schedule for detail.

State Allocations & Grants – No Variance

- Please refer to Allocations & Grants Supporting Schedule for detail.

Federal Allocations & Grants – No Variance

- Please refer to Allocations & Grants Supporting Schedule for detail.

Pass-Through Grants – No Variance

- Please refer to Allocations & Grants Supporting Schedule for detail.

Integrated Services Partnership – No Variance

Miscellaneous – (\$43,291) & (99.5%)

- Variance due to the inconsistency of the receipt of Medicaid retro funds.

**Variance Analysis
September 2021**

EXPENSES:

Personnel-Salary & Benefits – \$53,366 & 11.0%

- Personnel expenses under budget due to current unfilled but budgeted positions.

Operating – \$12,249 & 11.3%

- Operating expenses are under budget and are being monitored continuously by the Chief of Business Operations.

Printing & Advertising – \$3,312 & 18.9%

- Printing & Advertising expenses are under budget and are being monitored continuously by the Communications & Community Relations Director, as well as, the Chief of Business Operations.

Board Development & Recognition – (\$85) & (6.8%)

- Recognition event.

Capital Outlay – No Variance

Auditor & Treasurer Fees-Levy – \$4,154 & 4.7%

- Fees associated with the tax settlements are slightly under budget for the fiscal year.

Integrated Services Partnership – \$339,492 & 79.9%

- This variance results from the timing of billings from service providers and the number of children in care.

Pass-Through Grants – \$130,653 & 27.5%

- Amounts received are currently in process of being paid and variance is due to timing.

Agency & Community – \$521,095 & 92.2%

- Please refer to Agency & Community Supporting Schedule for detailed breakdown. Variance due to the timing of billings at the beginning of the fiscal year.

Network Agency Contracts – \$3,682,234 & 77.0%

- Please refer to Network Agency Contracts Supporting Schedule for detailed breakdown. Variance due to the timing of billings at the beginning of the fiscal year, typically we run 3 months behind due to Medicaid reimbursement.

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

LISTING OF EXPENSES SEPTEMBER 2021

| Warrant# | Chk Date | Inv Date | Journal Description/Payee Name | Amount |
|--|-----------|-----------|---|------------------|
| OPERATING | | | | |
| 4942659 | 13-SEP-21 | 01-SEP-21 | FRIENDS SERVICE CO INC DBA FRIENDSOFFICE:OFFICE SUPPLIES | 52.98 |
| 4943088 | 14-SEP-21 | 24-AUG-21 | FRIENDS SERVICE CO INC DBA FRIENDSOFFICE:OFFICE SUPPLIES | 149.82 |
| 4943104 | 14-SEP-21 | 24-AUG-21 | WHITE HOUSE ARTESIAN SPRINGS INC:WATER SERVICE | 7.50 |
| 4944464 | 23-SEP-21 | 10-SEP-21 | MARIOTTI, MARTIN G DBA THE MARIOTTI PRINTING COMPANY LLC:VENDOR CHECK ENVELOPES | 619.00 |
| 4944715 | 24-SEP-21 | 10-SEP-21 | FRIENDS SERVICE CO INC DBA FRIENDSOFFICE:OFFICE SUPPLIES | 100.32 |
| 4944732 | 24-SEP-21 | 12-SEP-21 | WHITE HOUSE ARTESIAN SPRINGS INC:WATER SERVICE | 22.50 |
| | | | SUPPLIES/MATERIALS | 952.12 |
| 4943099 | 14-SEP-21 | 24-AUG-21 | SAP AMERICA INC:CRYSTAL REPORTS SOFTWARE C WYKRENT | 295.00 |
| 4944465 | 23-SEP-21 | 09-SEP-21 | MICROSOFT CORPORATION:ONLINE SERVICES 8/9/2021-9/8/2021 | 192.00 |
| 4944728 | 24-SEP-21 | 14-SEP-21 | SURVEYMONKEY INC:SUBSCRIPTION RENEWAL 10/30/2021-10/30/2022 | 372.00 |
| | | | COMPUTER SYSTEM SOFTWARE | 859.00 |
| 4941429 | 02-SEP-21 | 16-AUG-21 | KELSEY, NANCY I:MHARS 3340 | 50.96 |
| 4944197 | 22-SEP-21 | 01-SEP-21 | WYKRENT, CARRIE L:MHARS 3340 | 52.64 |
| | | | GAS MILEAGE REIMBURSEMENT | 103.60 |
| 4944469 | 23-SEP-21 | 26-AUG-21 | PITNEY BOWES INC:MAIL MACHINE LEASE 6/30/2021-9/29/2021 | 217.77 |
| | | | EQUIPMENT LEASE | 217.77 |
| 4943090 | 14-SEP-21 | 30-JUN-21 | GREAT LAKES COMPUTER CORP:ONSITE VISIT 6/21/2021 | 142.50 |
| 4943089 | 14-SEP-21 | 31-AUG-21 | GREAT LAKES COMPUTER CORP:BACKUP SERVICES AUG 2021 | 650.00 |
| 4944454 | 23-SEP-21 | 31-AUG-21 | ACCESS INFORMATION MANAGEMENT CORPORATION DBA ACCESS:OFFSITE STORAGE AUG-SEP INFO PORT | 881.41 |
| 4944488 | 23-SEP-21 | 13-SEP-21 | GEISLER IT SERVICES LLC:GOSH COMPUTER CONSULTING SVC | 4,320.00 |
| 4944497 | 23-SEP-21 | 07-SEP-21 | MHOBAN SERVICES LLC:EXTERMINATING SVC MAIN BLDG ALC SEPT 2021 | 230.00 |
| | | | CONTRACTUAL/PURCHASED SERVICES | 6,223.91 |
| 4943102 | 14-SEP-21 | 19-AUG-21 | STEWART, BEVERLY:OUT-OF-COUNTY CLIENT LEGAL SVC 8/19/2021 | 225.00 |
| | | | PROFESSIONAL SERVICES | 225.00 |
| 4941861 | 07-SEP-21 | 19-AUG-21 | CENTURYTEL OF OHIO INC DBA CENTURYLINK:MHARS 3340 | 483.51 |
| 4941862 | 07-SEP-21 | 23-AUG-21 | CHARTER COMMUNICATIONS HOLDINGS LLC:MHARS 3340 | 356.81 |
| 4941863 | 07-SEP-21 | 17-AUG-21 | CHARTER COMMUNICATIONS HOLDINGS LLC:MHARS 3340 | 595.00 |
| 4942670 | 13-SEP-21 | 01-SEP-21 | CHARTER COMMUNICATIONS HOLDINGS LLC:MHARS 3340 | 442.17 |
| 4942770 | 13-SEP-21 | 01-SEP-21 | CITY OF LORAIN UTILITIES DEPARTMENT:MHARS 3340 | 27.75 |
| 4941864 | 07-SEP-21 | 19-AUG-21 | COLUMBIA GAS OF OHIO INC:MHARS 3340 | 38.75 |
| 4941865 | 07-SEP-21 | 18-AUG-21 | ELYRIA PUBLIC UTILITIES:MHARS 3340 | 156.67 |
| 4942661 | 13-SEP-21 | 31-AUG-21 | OHIO EDISON:ELECTRIC SVC SIGN 7/14*8/11/2021 | 108.01 |
| 4942671 | 13-SEP-21 | 03-SEP-21 | OHIO EDISON:MHARS 3340 | 4.89 |
| 4942781 | 13-SEP-21 | 02-SEP-21 | OHIO EDISON:MHARS 3340 | 10.38 |
| 4941866 | 07-SEP-21 | 25-AUG-21 | REPUBLIC SERVICES INC DBA BROWNING FERRIS INDUSTRIES OF OHIO INC:MHARS 3340 | 374.01 |
| 4942785 | 13-SEP-21 | 27-JUL-21 | SPRINT SPECTRUM LP DBA SPRINT:MHARS 3340 | 255.53 |
| | | | UTILITIES | 2,853.48 |
| 4943093 | 14-SEP-21 | 25-AUG-21 | LORAIN COUNTY GENERAL HEALTH DISTRICT:SEWER TREATMENT CERTIFICATION 10/1/2021-9/30/2022 | 150.00 |
| 4944489 | 23-SEP-21 | 09-SEP-21 | JFS CORPORATION DBA ANAGO OF CLEVELAND:JANITORIAL SVC OCT 2021 | 1,295.00 |
| | | | MAINTENANCE | 1,445.00 |
| 4944456 | 23-SEP-21 | 25-AUG-21 | BILL JACKSON ROOFING INC:APPLY TOP COAT TO MAIN BLDG FLAT ROOF | 14,088.52 |
| | | | REPAIR | 14,088.52 |
| | | | TOTAL OPERATING | 26,968.40 |
| PRINTING & ADVERTISING | | | | |
| 4942656 | 13-SEP-21 | 02-SEP-21 | EDEN INC:SPONSORSHIP-30TH ANNUAL GARDEN PARTY | 600.00 |
| 4943091 | 14-SEP-21 | 24-AUG-21 | LET'S GET REAL INC:TABLE SPONSORSHIP | 350.00 |
| 4943094 | 14-SEP-21 | 23-AUG-21 | LORAIN COUNTY URBAN LEAGUE INC:DIVERSITY & INCLUSION CONFERENCE 9/18/2021-SPONSORSHIP | 300.00 |
| 4944181 | 22-SEP-21 | 10-SEP-21 | HABONY, BARRY J:MHARS 3340 - Reimbursement Indeed Job Posting | 366.45 |
| 4944455 | 23-SEP-21 | 04-SEP-21 | AMSTERDAM PRINTING & LITHO:STADIUM CUPS & POST-IT NOTES W LOGO | 1,152.67 |
| 4944462 | 23-SEP-21 | 02-SEP-21 | LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:TABLE SPONSORSHIP- | 1,500.00 |
| | | | TOTAL PRINTING & ADVERTISING | 4,269.12 |
| BOARD DEVELOPMENT & RECOGNITION | | | | |
| 4943101 | 14-SEP-21 | 29-JUL-21 | SPECTRUM CONSULTING SERVICES LLC:FOOD SERVICE ELAIN GEORGAS RETIREMENT 7/29 | 1,053.75 |
| 4944453 | 23-SEP-21 | 23-AUG-21 | ABC TROPHY INC:AWARD FOR EXE DIRECTOR'S RETIREMENT | 125.00 |
| | | | TOTAL BOARD DEVELOPMENT & RECOGNITION | 1,178.75 |
| CAPITAL OUTLAY | | | | |

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

LISTING OF EXPENSES SEPTEMBER 2021

| Warrant# | Chk Date | Inv Date | Journal Description/Payee Name | Amount |
|-----------------------------|-----------|-----------|---|-----------------|
| 4943084 | 14-SEP-21 | 16-AUG-21 | CLARK AND POST:ARCHITECT SVC 6/9/2021 | 3,525.00 |
| 4944483 | 23-SEP-21 | 07-SEP-21 | CLARK AND POST:ARCHITECT SVC 2118 MHARS ADD'L | 5,875.00 |
| TOTAL CAPITAL OUTLAY | | | | 9,400.00 |

INTEGRATED SERVICES PARTNERSHIP

| | | | | |
|--|-----------|-----------|--|------------------|
| 4943075 | 14-SEP-21 | 27-AUG-21 | ASM INVESTMENTS LLC:ASSIST CLIENT W PAST RENT AUG 2021 APPROVE 8/27/2021 | 700.00 |
| 4944708 | 24-SEP-21 | 09-AUG-21 | BELLEFAIRE JEWISH CHILDRENS BUREAU:4TH QTR FY21 APR-JUNE 2021 BHJJ GRANT | 45,901.78 |
| 4943079 | 14-SEP-21 | 13-AUG-21 | BURLINGTON COAT FACTORY:V#13013 ASSIST CLIENT W CLOTHING APPROVE 8/10/2021 | 182.87 |
| 4943077 | 14-SEP-21 | 13-AUG-21 | BURLINGTON COAT FACTORY:V#13014 ASSIST CLIENT W CLOTHING APPROVE 8/10/2021 | 138.86 |
| 4943078 | 14-SEP-21 | 13-AUG-21 | BURLINGTON COAT FACTORY:V#13015 ASSIST CLIENT W CLOTHING APPROVE 8/10/2021 | 150.00 |
| 4943080 | 14-SEP-21 | 30-AUG-21 | BURLINGTON COAT FACTORY:V#13018 ASSIST CLIENT W CLOTHES APPROVE 8/24/2021 | 200.00 |
| 4944457 | 23-SEP-21 | 12-AUG-21 | CARRINGTON YOUTH ACADEMY LLC DBA CARRINGTON BEHAVIORAL HEALTH:CLIENT PLACEMENT JULY | 4,720.00 |
| 4943081 | 14-SEP-21 | 30-AUG-21 | CASCADE MANAGEMENT SERVICES INC DBA APPLES:V#13016 ASSIST CLIENT W GROCERIES APPROVE | 125.00 |
| 4943082 | 14-SEP-21 | 30-AUG-21 | CASCADE MANAGEMENT SERVICES INC DBA APPLES:V#13017 ASSIST CLIENT W GROCERIES APPROVE | 125.00 |
| 4943083 | 14-SEP-21 | 03-AUG-21 | CITY OF LORAIN UTILITIES DEPARTMENT:ASSIST CLIENT W PAST UTILITIES 8/24/2021 | 358.08 |
| 4943086 | 14-SEP-21 | 28-JUL-21 | COLUMBIA GAS OF OHIO INC:ASSIST CLIENT W PAST UTILITIES APPROVE 8/24/2021 | 140.30 |
| 4943085 | 14-SEP-21 | 27-JUL-21 | COLUMBIA GAS OF OHIO INC:ASSIST CLIENT W PAST UTILITIES APPROVE 8/30/2021 | 315.80 |
| 4944709 | 24-SEP-21 | 15-DEC-20 | COLUMBIA GAS OF OHIO INC:ASSIST CLIENT W PAST UTILITIES APPROVE 9/14 | 335.77 |
| 4944711 | 24-SEP-21 | 23-AUG-21 | COLUMBIA GAS OF OHIO INC:ASSIST CLIENT W PAST UTILITIES APPROVE 9/14 | 45.33 |
| 4944710 | 24-SEP-21 | 10-AUG-21 | COLUMBIA GAS OF OHIO INC:ASSIST CLIENT W PAST UTILITIES APPROVE 9/14/2021 | 181.84 |
| 4944458 | 23-SEP-21 | 19-AUG-21 | COMMON GROUND-THE CINDY NORD CENTER FOR RENEWAL:ASSIST CLIENT W SUMMER CAMP | 1,280.00 |
| 4943087 | 14-SEP-21 | 11-AUG-21 | ELYRIA PUBLIC UTILITIES:ASSIST CLIENT W PAST UTILITIES APPROVE 8/30/2021 | 236.55 |
| 4944463 | 23-SEP-21 | 02-AUG-21 | LORAIN COUNTY COMMUNITY MENTAL HEALTH:FY21 ISP DIRECTOR'S SALARY BENEFITS & EXPENSES | 2,556.64 |
| 4943095 | 14-SEP-21 | 24-AUG-21 | MEREX LLC DBA PRIMIS MEDICAL:ASSIST CLIENT W SPECIAL MASKS APPROVE 8/24/2021 | 457.35 |
| 4944498 | 23-SEP-21 | 12-AUG-21 | MHOBAN SERVICES LLC:ASSIST CLIENT W EXTERMINATING SVC APPROVE 8/12/2021 | 875.00 |
| 4943096 | 14-SEP-21 | 19-JUL-21 | OHIO EDISON:ASSIST CLIENT W PAST UTILITIES 8/24/2021 | 313.72 |
| 4943097 | 14-SEP-21 | 16-AUG-21 | OHIO EDISON:ASSIST CLIENT W PAST UTILITIES 8/30/2021 | 287.00 |
| 4944724 | 24-SEP-21 | 30-AUG-21 | OHIO EDISON:ASSIST CLIENT W PAST UTILITIES APPROVE 9/14/2021 | 857.85 |
| 4944725 | 24-SEP-21 | 02-SEP-21 | OHIO EDISON:ASSIST CLIENT W PAST UTILITIES APPROVE 9/14/2021 | 303.71 |
| 4944467 | 23-SEP-21 | 04-AUG-21 | OHIO MENTOR INC:CLIENT PLACEMENT JULY 2021 | 5,615.27 |
| 4944468 | 23-SEP-21 | 09-JUN-21 | OHIO MENTOR INC:CLIENT PLACEMENT JUNE 2021 | 5,808.90 |
| 4942672 | 13-SEP-21 | 26-JUL-21 | PREMIER DEVELOPMENT GROUP INC:MHARS 2021002974 | 1,300.00 |
| 4943098 | 14-SEP-21 | 17-AUG-21 | RHOCKEL INVESTMENT GROUP PLL DBA PINEBROOK TOWERS:ASSIST CLIENT W PAST RENTAL APPROVE | 539.00 |
| 4943100 | 14-SEP-21 | 24-AUG-21 | SC LORAIN LLC DBA DEFENDER SELF STORAGE LORAIN:ASSIST CLIENT W STORAGE UNIT RENTAL SEPT 2021 | 74.72 |
| 4944503 | 23-SEP-21 | 13-SEP-21 | THE BUCKEYE RANCH INC:CLIENT PLACEMENTS JUL-AUG 2021 | 19,990.08 |
| TOTAL INTEGRATED SERVICES PARTNERSHIP | | | | 94,116.42 |

PASS-THROUGH GRANTS

| | | | | |
|----------------------------------|-----------|-----------|---|-------------------|
| 4944484 | 23-SEP-21 | 26-AUG-21 | ELYRIA MUNICIPAL COURT:SPECIALIZED DOCKET RECOVERY COURT FY2022 | 75,000.00 |
| 4944491 | 23-SEP-21 | 13-SEP-21 | LORAIN COUNTY COURT OF COMMON PLEAS:SPECIALIZED DOCKET MH COURT FY2022 | 75,000.00 |
| 4944492 | 23-SEP-21 | 09-SEP-21 | LORAIN COUNTY COURT OF COMMON PLEAS:SPECIALIZED DOCKET RECOVERY COURT FY2022 | 55,000.00 |
| 4944493 | 23-SEP-21 | 10-SEP-21 | LORAIN COUNTY COURT OF COMMON PLEAS:SPECIALIZED DOCKET JUV MENTAL HEALTH FY2022 | 25,000.00 |
| 4944494 | 23-SEP-21 | 10-SEP-21 | LORAIN COUNTY DOMESTIC RELATIONS COURT:SPECIALIZED DOCKET FAM DRUG COURT FY2022 | 35,000.00 |
| 4944719 | 24-SEP-21 | 31-AUG-21 | LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:1ST QTR FY22 JUL-SEPT | 60,633.00 |
| 4944723 | 24-SEP-21 | 26-JUL-21 | LORAIN UMADAOP:1ST QTR FY22 JUL-SEPT 2021 CIRCLE OF RECOVERY | 18,838.50 |
| TOTAL PASS-THROUGH GRANTS | | | | 344,471.50 |

AGENCY & COMMUNITY

| | | | | |
|-----------------------------|-----------|-----------|---|-----------------|
| 4944502 | 23-SEP-21 | 28-JUL-21 | SYNCHRONY BANK:FR-CARA GRANT-OVERDOSE AWARENESS TEA LIGHTS | 49.98 |
| 4944507 | 23-SEP-21 | 27-JUL-21 | ULINE INC:FR-CARA GRANT-OVERDOSE AWARENESS FLAGS | 758.54 |
| 4944714 | 24-SEP-21 | 24-AUG-21 | FRIENDS SERVICE CO INC DBA FRIENDS OFFICE:FR-CARA GRANT "SAVE A LIFE" LANYARDS | 2,942.00 |
| 4944716 | 24-SEP-21 | 22-JUL-21 | LOCKMED OF FLORIDA INC DBA LOCKMED:FR-CARA GRANT-LOCK MED BAGS | 3,930.74 |
| SUPPLIES/MATERIALS | | | | 7,681.26 |
| 4944181 | 22-SEP-21 | 10-SEP-21 | HABONY, BARRY J:MHARS 3340 - Reimbursement Facebook Ads | 182.00 |
| 4944476 | 23-SEP-21 | 27-JUL-21 | AK VELEZ LLC DBA SUPERPRINTER:FR-CARA GRANT AD OVERDOSE AWARENESS MEDICATION SAFE | 65.50 |
| 4944476 | 23-SEP-21 | 27-JUL-21 | AK VELEZ LLC DBA SUPERPRINTER:FR-CARA GRANT AD OVERDOSE AWARENESS MEDICATION SAFE | 585.00 |
| 4944490 | 23-SEP-21 | 16-AUG-21 | LAMAR TEXAS LIMITED PARTNERSHIP DBA THE LAMAR COMPANIES:FR-CARA GRANT- BILLBOARD ADS | 700.00 |
| 4944506 | 23-SEP-21 | 12-AUG-21 | THE RURAL-URBAN RECORD:FR-CARA GRANT- AD FOR OVERDOSE AWARENESS | 200.00 |
| 4944713 | 24-SEP-21 | 20-AUG-21 | ELYRIA LORAIN BROADCASTING COMPANY DBA WEOL AM RADIO:FR-CARA GRANT-RADIO ADS AUG 2021 | 1,188.00 |
| 4944731 | 24-SEP-21 | 20-AUG-21 | WDLW RADIO INC:FR-CARA GRANT-RADIO AD AUG 2021 | 1,000.00 |
| 4944733 | 24-SEP-21 | 20-AUG-21 | WOBL RADIO INC.:FR-CARA GRANT-RADIO ADS AUG 2021 | 1,000.00 |
| PRINTING/ADVERTISING | | | | 4,920.50 |
| 4943076 | 14-SEP-21 | 24-AUG-21 | BEN-PORATH, DENISE DBA DBP TRAINING & CONSULTING:DBT CALLS 8/23 8/2 CASE CALL 8/23 | 900.00 |
| 4944712 | 24-SEP-21 | 12-AUG-21 | EL CENTRO DE SERVICIOS SOCIALES INC:INTERPRETATING SVC JULY 2021 | 1,294.24 |
| 4944718 | 24-SEP-21 | 10-AUG-21 | LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:ATP GRANT-RECOVERY | 3,887.06 |
| 4944482 | 23-SEP-21 | 12-AUG-21 | CITY OF LORAIN:FR-CARA GRANT QUICK RESPONSE TEAM 6/1/2021-7/27/2021 | 800.00 |

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

LISTING OF EXPENSES SEPTEMBER 2021

| Warrant# | Chk Date | Inv Date | Journal Description/Payee Name | Amount |
|----------|-----------|-----------|--|------------------|
| 4944495 | 23-SEP-21 | 09-AUG-21 | LORAIN COUNTY SHERIFF:FR-CARA GRANT-QUICK RESPONSE 7/28/2021 | 100.00 |
| | | | CONTRACTUAL/PURCHASED SERVICES | 6,981.30 |
| | | | TOTAL AGENCY & COMMUNITY | 19,583.06 |

NETWORK AGENCY CONTRACTS

| | | | | |
|---------|-----------|-----------|---|-------------------|
| 4942651 | 13-SEP-21 | 01-SEP-21 | APPLEWOOD CENTERS INC:10363-RA244 | 850.76 |
| 4942652 | 13-SEP-21 | 01-SEP-21 | APPLEWOOD CENTERS INC:10363-RA244 | 1,446.15 |
| 4944478 | 23-SEP-21 | 09-SEP-21 | APPLEWOOD CENTERS INC:10363-RA252 | 2,020.41 |
| 4944477 | 23-SEP-21 | 09-SEP-21 | APPLEWOOD CENTERS INC:10363-RA252 | 155.77 |
| 4942653 | 13-SEP-21 | 01-SEP-21 | BEECH BROOK:10205-RA244 | 36.00 |
| 4942654 | 13-SEP-21 | 01-SEP-21 | BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA244 | 13,253.72 |
| 4942655 | 13-SEP-21 | 01-SEP-21 | BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA244 | 3,367.23 |
| 4944479 | 23-SEP-21 | 09-SEP-21 | BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA252 | 11,154.43 |
| 4944480 | 23-SEP-21 | 09-SEP-21 | BELLEFAIRE JEWISH CHILDRENS BUREAU:10415-RA252 | 345.83 |
| 4944481 | 23-SEP-21 | 09-SEP-21 | BIG BROTHERS/BIG SISTERS OF LORAIN COUNTY:1ST QTR FY22 AGENCY ALLOC JUL-SEPT 2021 | 10,000.00 |
| 4931945 | 25-JUN-21 | 31-MAR-21 | DIANA SANTANTONIO EDS AND ASSOCIATES LLC DBA PSYCH & PSYCH SERVICES:SOR 2.0 TREATMENT SVC | (187.87) |
| 4944459 | 23-SEP-21 | 12-AUG-21 | EL CENTRO DE SERVICIOS SOCIALES INC:NAVIGATOR LINE AUG-SEP 2021 | 7,750.00 |
| 4944460 | 23-SEP-21 | 09-JUL-21 | EL CENTRO DE SERVICIOS SOCIALES INC:NAVIGATOR LINE SUD JUL-AUG 2021 | 3,333.32 |
| 4944485 | 23-SEP-21 | 09-SEP-21 | FAR WEST CENTER:10415-RA252 | 1,710.63 |
| 4942657 | 13-SEP-21 | 01-SEP-21 | FAR WEST CENTER:10460-RA244 | 3,041.93 |
| 4944486 | 23-SEP-21 | 09-SEP-21 | FAR WEST CENTER:10460-RA252 | 148.30 |
| 4942658 | 13-SEP-21 | 01-SEP-21 | FIRELANDS REGIONAL MEDICAL CENTER:12848-RA244 | 1,699.40 |
| 4944487 | 23-SEP-21 | 09-SEP-21 | FIRELANDS REGIONAL MEDICAL CENTER:12848-RA252 | 746.47 |
| 4944461 | 23-SEP-21 | 01-JUL-21 | GATHERING HOPE HOUSE:1ST QTR FY22 AGENCY ALLOC JUL-SEPT 2021 | 115,123.00 |
| 4943092 | 14-SEP-21 | 05-AUG-21 | LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:1472-RA208 | 371.96 |
| 4944717 | 24-SEP-21 | 30-JUL-21 | LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:FR-CARA GRANT-QUICK | 1,768.40 |
| 4944720 | 24-SEP-21 | 30-JUL-21 | LORAIN COUNTY ALCOHOL & DRUG ABUSE SERVICES INC DBA THE LCADA WAY:FR-CARA GRANT-QUICK | 1,768.40 |
| 4944722 | 24-SEP-21 | 11-AUG-21 | LORAIN UMADAOP:SOR 2.0 GRANT-PREVENTION SERVICES JULY 2021 | 7,791.54 |
| 4944496 | 23-SEP-21 | 09-SEP-21 | LUTHERAN METROPOLITAN MINISTRY:GUARDIANSHIP UNDER 45 AUG 2021 | 586.49 |
| 4944466 | 23-SEP-21 | 13-AUG-21 | NEW DIRECTIONS INC:01119-RA225 | 2,219.47 |
| 4942660 | 13-SEP-21 | 01-SEP-21 | NEW SUNRISE PROPERTIES:11235-RA244 | 7,055.00 |
| 4942662 | 13-SEP-21 | 01-SEP-21 | OHIOGUIDESTONE:06871-RA244 | 538.45 |
| 4942663 | 13-SEP-21 | 01-SEP-21 | OHIOGUIDESTONE:06871-RA244 | 5,592.23 |
| 4944499 | 23-SEP-21 | 09-SEP-21 | OHIOGUIDESTONE:06871-RA252 | 5,773.62 |
| 4944500 | 23-SEP-21 | 09-SEP-21 | OHIOGUIDESTONE:06871-RA252 | 50.39 |
| 4944726 | 24-SEP-21 | 10-SEP-21 | OHIOGUIDESTONE:PATIENT CARE MLTPL | 2,212.33 |
| 4942664 | 13-SEP-21 | 01-SEP-21 | PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA244 | 2,206.55 |
| 4944501 | 23-SEP-21 | 09-SEP-21 | PATHWAYS COUNSELING AND GROWTH CENTER:10635-RA252 | 213.42 |
| 4944727 | 24-SEP-21 | 02-AUG-21 | ROAD TO HOPE INC:SOR 2.0 GRANT-RECOVERY HOUSE JULY 2021 | 20,886.26 |
| 4942665 | 13-SEP-21 | 27-JUL-21 | THE NORD CENTER:01147-RA208 | 10,904.64 |
| 4942669 | 13-SEP-21 | 20-AUG-21 | THE NORD CENTER:01147-RA232 | 5,157.60 |
| 4942667 | 13-SEP-21 | 01-SEP-21 | THE NORD CENTER:01147-RA244 | 1,649.08 |
| 4942668 | 13-SEP-21 | 01-SEP-21 | THE NORD CENTER:01147-RA244 | 110,483.55 |
| 4942666 | 13-SEP-21 | 01-SEP-21 | THE NORD CENTER:01147-RA244 | 213.70 |
| 4944505 | 23-SEP-21 | 09-SEP-21 | THE NORD CENTER:01147-RA252 | 50,661.38 |
| 4944504 | 23-SEP-21 | 09-SEP-21 | THE NORD CENTER:01147-RA252 | 5,894.40 |
| 4944470 | 23-SEP-21 | 12-AUG-21 | THE NORD CENTER:CRISIS EXPANSION ADD'L JULY 2021 | 375.00 |
| 4944474 | 23-SEP-21 | 09-AUG-21 | THE NORD CENTER:CRISIS EXPANSION JULY 2021 | 27,251.16 |
| 4944475 | 23-SEP-21 | 01-SEP-21 | THE NORD CENTER:HAP HAP PATH AUG 2021 | 25,315.00 |
| 4944472 | 23-SEP-21 | 01-SEP-21 | THE NORD CENTER:PATIENT CARE MLTPL | 27,011.88 |
| 4944729 | 24-SEP-21 | 31-AUG-21 | THE NORD CENTER:PATIENT CARE MLTPL | 13,088.92 |
| 4944473 | 23-SEP-21 | 21-JUL-21 | THE NORD CENTER:PEER SUPPORT PSY WAITLIST JUL-AUG 2021 | 17,816.00 |
| 4943103 | 14-SEP-21 | 31-JUL-21 | THE NORD CENTER:PSY INC JULY 2021 | 6,941.25 |
| 4944730 | 24-SEP-21 | 10-JUL-21 | THE NORD CENTER:SOR GRANT- HARM REDUCTION JUNE 2021 | 4,053.87 |
| 4944471 | 23-SEP-21 | 01-SEP-21 | THE NORD CENTER:SUD BEDS MEDS AUG 2021 | 323.80 |
| | | | TOTAL NETWORK AGENCY CONTRACTS | 542,171.22 |

APPROVED BY EXECUTIVE DIRECTOR:

TOTAL MHARS BOARD EXPENSES - SEPTEMBER 2021 **1,042,158.47**

Contracts to be Authorized by the MHARS Board of Directors

October 26, 2021

| Consultants - Vendors | Service Provided | Amount Paid |
|--|-------------------------|---|
| **Far West Center | See APS - 10.2 | NTE increase contract \$7,678.35 to \$146,678.35 for 7/1/20 - 6/30/21 |
| **Neighborhood Alliance | See APS - 10.3 | NTE increase contract \$71,880.96 to \$214,497.96 for the period 7/1/21 - 6/30/22 |
| **Lorain County Sheriff's Office | See APS - 10.4 | NTE \$29,859.82 for 10/1/21 - 9/29/22 |
| **MedMark Treatment Centers, BayMark Health | See APS - 10.5 | NTE \$89,874.93 for 10/1/21 - 9/29/22 |
| **Northern Ohio Recovery Association (NORA) | See APS - 10.6 | NTE \$41,827.87 for 10/1/21 - 9/29/22 |
| **A Place 2 Recover Training and Resource Center, Inc | See APS - 10.7 | NTE \$65,863.72 for 10/1/21 - 9/29/22 |
| **Lorain County Health & Dentistry | See APS - 10.8 | NTE \$70,892.11 for 10/1/21 - 9/29/22 |
| **Psych and Psych | See APS - 10.9 | NTE \$96,339.42 for 10/1/21 - 9/29/22 |
| | | |
| | | |
| | | |
| ** Contract recommended for approval from Community Planning & Oversight Committee | | |

Ad Hoc Levy Committee Meeting Minutes

October 26, 2021 at 5 p.m. | CR 118

The Ad Hoc Levy Committee shall evaluate proposals and strategies related to levy preparations for 2022.

Present Board Members: Dr. Hope Moon and Regan Phillips, Committee Co-Chairs
Karen Sutura, Michele Flanagan and Patricia Bell

Present Staff: Nancy Kelsey, Michael Doud, Andrea Sedlacek

1. Call to order – 5:02 p.m.
2. Presentations by prospective levy consultants
 - a. Paul Fallon, Paul Fallon & Associates
 - b. Jens Suttmoller, JS Strategies
 - c. Galen Schuerlein, Roetzel Consulting Solutions
3. Close of meeting – 5:51 p.m.

As we discussed at our recent meeting, here is the communications survey that I suggest considering for fine-tuning and targeting communications during the coming year.

Although this was prospective, I have tentatively scheduled it to commence on September 20th. If you wish to proceed with it, let me know and I can propose a time line that includes a conference call to review and edit it, so we can make changes that you would like or Jens might need.

The cost will be \$15,500 which is a fully-inclusive rate that covers all aspects.

Let me know if the next week or so if this is something you wish to pursue.

Thanks,

Paul

First Draft

COMMUNICATIONS SURVEY

Lorain County, Ohio

Begins 9/20/2021, 5:00 P.M. E.S.T.

N=300, listed sampling of residential, VOIP and cell phone sub-samples

Hello, my name is _____. I work for Fallon (foul-un) Public Opinion Research. We are conducting a survey of attitudes about local issues and public policies affecting your community. **This is not a sales call and I am not selling anything** -- I merely want to ask you a few short questions. Your answers will be kept strictly confidential.

For example, please let me begin by asking...

(Cellular phone respondents)

S. 1. Our records indicate that I am speaking to you on a cellular phone. Can you talk right now, or would you be distracted from doing something that requires your full attention in order to do it safely, such as driving an automobile?

1. Yes – proceed
2. No - schedule call back
3. DK/NA - probe

(All respondents)

Q. 1. Generally speaking, would you say that Lorain County is going in the right direction, or has it gotten off onto the wrong track?

1. Right direction
2. Wrong track
3. Mixed/both (do not read)
4. DK/NA
0. Do not live in that county (do not read) – thank and terminate

Q. 2. Which of the following is the primary way you get your information about local government matters? Is it...

(randomly rotate)

1. Social media
2. Newspapers
3. The Internet
4. Radio news and programs...or...
6. Television news
7. All/combination (do not read)
8. Do not seek/get local government news (do not read)
9. DK/NA

Q. 3. Which of the following do you think should be the top priority for Lorain county leaders and elected officials to work on during the next two years? Is it...

(randomly rotate)

1. Bringing better paying jobs to the area
 2. Stopping illegal drug use
 3. Protecting the environment
 4. Lowering taxes
 5. Fighting crime
 6. Improving the schools...or...
 7. Proving mental health services and treatment
- (end rotation)
7. All/combination (do not read)
 8. Other (record - do not read)
 9. DK/NA

Q. 4. Including the online version that is available over the Internet, how often would you say that you read *The Chronicle Telegram* newspaper? Would you say that you read it frequently, occasionally, rarely or not at all?

1. Frequently
2. Occasionally
3. Rarely
4. Not at all
5. Do not have local daily newspaper in community (do not read)
6. DK/NA

Thinking more about local matters...

Q. 5. How would you rate the current state of the local economy? Would you say it is...

1. Good
2. Fair...or...
3. Poor
4. DK/NA

Q. 6. As a result of the coronavirus, have you or has anyone in your household lost employment or income during the pandemic?

1. Yes
2. No
3. DK/NA

Q. 7. Generally speaking, would you say that property taxes in the area where you live are too high, mostly pretty fair or too low?

1. Too high
2. Pretty fair
3. Too low
4. DK/NA

Looking more closely at taxes...

Q. 8. Do you agree or disagree with people who say that, regardless of how they feel about taxes, they are still willing to vote for levies that are for worthy needs and being spent properly?

1. Agree
2. Disagree
3. DK/NA

Q. 9. Generally speaking, for mental health services, such as counseling people with severe emotional problems and severe mental illnesses, would you say that Lorain County is spending too much, about the right amount or too little or, do you not have an opinion about the issue?

1. Too much
2. Right amount
3. Too little
4. No opinion
5. DK/NA

Q. 10. Looking specifically at levies for social and human services, such as elderly services, mental health treatment and programs, in the past, have you voted for all of them, some or none at all?

1. All
2. Some
3. None
4. DK/NA

Q. 11. As you may know the county has had several levies on the ballot in the past to provide funding for social and human services, such as elderly services, mental health treatment and programs. Do you think that the voting public should...(rotate)...continue to renew levies, since they assure stable funding for the treatment and services and do not increase taxes...or...stop renewing the levies, so taxes will be lower and there is money available for other needs in the community?

1. Continue to renew levies
2. Stop renewing the levies
3. Mixed opinion/some of both (do not read)
4. DK/NA

Q. 12. Thinking about the various ways in which the county uses its tax dollars and resources for social and human services, which of the following do you think should be the highest priority? Is it...

(randomly rotate)

1. Intervention for people with depression and thoughts of suicide
2. Violence prevention programs to keep schools safe
3. Emergency counseling for people who have experienced a disaster or traumatic event
4. Job training to help emotionally disabled people become more self-sufficient
5. Treatment for people with drug and alcohol problems
6. Housing to help mentally disabled people integrate into mainstream society...or...
7. Services to children with emotional problems
- (end rotation)
8. All/combination (do not read)
9. Other (do not read)
10. None (do not read)
11. DK/NA

Thinking about various types of problems that affect some communities...

Q. 13. How much of a problem would you say that unemployment and economic hardship is in your community? Would you say it is a...

1. Very big problem
2. Somewhat of a problem...or...

- 3. Not a problem
- 4. DK/NA

(RANDOMLY ROTATE NEXT 5 QUESTIONS)

Q. 14. How much of a problem would you say that heroin and opioid abuse is in your community? Would you say it is a...

- 1. Very big problem
- 2. Somewhat of a problem...or...
- 3. Not a problem
- 4. DK/NA

Q. 15. How much of a problem would you say that mental and emotional illness is in your community? Would you say it is a...

- 1. Very big problem
- 2. Somewhat of a problem...or...
- 3. Not a problem
- 4. DK/NA

Q. 16. How much of a problem would you say that child abuse and neglect is in your community? Would you say it is a...

- 1. Very big problem
- 2. Somewhat of a problem...or...
- 3. Not a problem
- 4. DK/NA

(SPLIT SAMPLE – Random assignment to version A or B)

Q. 17A. How much of a problem would you say that suicide is in your community? Would you say it is a...

- 1. Very big problem
- 2. Somewhat of a problem...or...
- 3. Not a problem
- 4. DK/NA

Q. 17B. How much of a problem would you say that **teen** suicide is in your community? Would you say it is a...

- 1. Very big problem
- 2. Somewhat of a problem...or...
- 3. Not a problem
- 4. DK/NA

Q. 19. How much of a problem would you say that alcohol abuse is in your community? Would you say it is a...

1. Very big problem
2. Somewhat of a problem...or...
3. Not a problem
4. DK/NA

(end rotation)

Looking at a related topic...

(SPLIT SAMPLE – Random assignment to version A or B)

Q. 19A. Prior to this survey have you heard of the Lorain County Board of Mental Health? Follow-up, if yes: Based on what you know, do you have a favorable or unfavorable opinion of it?

1. Yes, favorable
2. Yes, unfavorable
3. Yes, mixed (do not read)
4. Yes, heard/no opinion (do not read)
5. No, never heard
6. DK/NA

Q. 19B. Prior to this survey have you heard of the Mental Health, Addiction and Recovery Services Board of Lorain County? Follow-up, if yes: Based on what you know, do you have a favorable or unfavorable opinion of it?

1. Yes, favorable
2. Yes, unfavorable
3. Yes, mixed (do not read)
4. Yes, heard/no opinion (do not read)
5. No, never heard
6. DK/NA

Finally, I have a few short questions for statistical purposes...

Q. 20. I would like to read you a list of age groups. Please stop me when I get to the one you are in.

1. 18 to 44
2. 45 to 64...or...
3. 65 and older
4. DK/NA

Q. 21. Which of the following do you consider to be your main race? Is it...

1. White
2. African-American
3. Hispanic or Latino
4. Asian or Indian...or...
5. Something else
6. Mixed race (do not read)
7. DK/NA

Q. 22. Do you own or rent your current home?

1. Own
2. Rent
3. Other (do not read)
4. DK/NA

Q. 23. Do you have any children under the age of 18 in your home?

1. Yes
2. No
3. DK/NA

Q. 24. Are you or is anyone in your household a member of a labor union?

1. Yes
2. No
3. DK/NA

Thank you very much for taking time to talk with me about these important questions. Have a nice day! Good-bye.

25) Respondent gender:

(Acquire by observation, ask only if necessary)

1. Male
2. Female

25) Partisan voting registration (append from sample file):

27) Past voting history (append from sample file):

28) Area (append from sample file):

1. City of Elyria

2. City of Lorain

3. Other suburbs/townships

29) Modeled digital/social media reachability (append from file):

TO: Michael Doud, Executive Director, Mental Health, Addiction and Recovery Services Board of Lorain County

FROM: Roetzel Consulting Solutions and JS Strategies

DATE: August 31, 2021

SUBJECT: Strategic Communications Proposal

There are both significant challenges and real promise ahead. The right communications, engagement, and implementation strategies can solidify and enhance the overall effectiveness and reputation of the Mental Health, Addiction and Recovery Services (MHARS) Board of Lorain County, to advance your goals during the upcoming levy cycles. We provide valuable expertise that supports the MHARS Board staff to achieve the vision and goals which we have discussed.

The objective of this engagement is to be a partner to accomplish the strategic communications priorities of the MHARS Board and to expand and enhance outreach and engagement with the community. We will achieve these objectives by (1) working in partnership with the MHARS Board and Administration as a dynamic resource, (2) developing a proactive, comprehensive, and strategic communications plan, (3) investing in a robust paid media, earned press, and social media strategy, and (4) helping the Administration execute the communications plan in alignment with the strategic plan.

With JS Strategies having worked with the former Lorain Mental Health Board and with Roetzel Consulting Solutions' local expertise, we are committed to the future success of the MHARS Board and believe that we are uniquely qualified and positioned to fulfill the deliverables outlined below. We look forward to discussing next steps with you. Please do not hesitate to contact us if you have any questions, comments, or concerns.

Thank you.

Comprehensive Scope of Services

Maximizing public brand awareness and credibility are important objectives of the MHARS Board. While we offer extensive expertise and experience, we also know that each situation is unique and requires a specific approach. We offer a distinct understanding of the current environment of the community and combine that with expertise designing a process that will produce the necessary insights and information the MHARS Board needs to accomplish your short- and long-term goals.

In an effort to assist the MHARS Board of Trustees and Administration in making decisions regarding funding possibilities, we suggest the following services and timeline:

Research and Leader Engagement (Phase One – Four Months)

- **Assist with a Statistically-Accurate Phone Polling**
Under separate contract, we will work with your pollster and help identify and draft questions designed to assist the Board in deciding the best course of action for MHARS. Please note that the polling will be conducted by an independent third party under separate contract.
- **Conduct Interviews with Local Leaders**
We will create an interview guide designed to facilitate conversation with community leaders about MHARS's past communications efforts, what worked, what could be better, impressions of funding and service needs, and expectations about MHARS's plan for the future. Working with MHARS, we will suggest names for interviews, conduct the phone interviews and analyze the results looking for themes and areas for improvement, reinforcement and update.
- **Conduct Online Surveys**
We will write, conduct and analyze surveys focused on three constituencies: customers, staff and residents. The customer and staff surveys will include greater emphasis on what services and programming are needed from MHARS, what is working and what could be improved. The resident survey will gauge community perceptions about the organization, performance, positives and negatives, and any impressions about what is needed for MHARS moving forward. The resident surveys will also test the types of information respondents would like to hear about MHARS.
- Distribution and stakeholder buy-in is key to the success of an online survey and we will suggest to MHARS the third-party partners who should be engaged to disseminate the survey link via their networks, social media and email lists. This process will reinforce that MHARS wants to engage their community and respond to community input in planning their future.

Analyze and Enhance Communications (Four Months Contemporaneous with Research and Leader Engagement)

- **Complete a Communications Audit**
We will audit past communications sent by and about MHARS and analyze how the messages were received and interpreted by the audience[s]. We will also review local media coverage, the website, social media and any available email or online analytics to identify traffic patterns.

- **Design a Comprehensive Communications Plan**
Using the information and insights gathered during the analysis, we will work with your communications team to design a comprehensive communications and marketing plan that supports the goals of MHARS and compliments the strategic plan. This includes designing and helping to execute paid media outreach programs to communicate with key constituencies.
- **Create Effective Messaging**
We will create effective and efficient messaging to proactively explain current positioning and respond in day-to-day situations. We will help create presentations, talking points, questions and answers, press releases, and fact sheets to educate the community about what is at stake and the potential next steps.
- **Provide Communications Advice and Counsel**
We will help ensure that communications are succinct, effective and timely and we will help continue to build social media presence, email lists, phone lists and third-party information sharing networks including elected officials, businesses, local stakeholders, parents and alumni. We will provide strategic counsel for budgets, priorities, strategies, and tactics for strong, consistent, and transparent communications as requested.
- **Conduct Legal Review of Funding Options**
Under separate contract, if requested, we will engage outside counsel (either Roetzel & Andress LPA or your outside counsel firm) to analyze election deadlines, financing options, and the pros and cons of each.
- **Analyze Past Election Results**
We will review and analyze past levy results, identifying any areas for improvement or outreach to ensure the best chance for success.

Community Engagement and Outreach (Phase Two – Three to Six Months)

- **Support Community Engagement and Outreach.** We will help identify and continue building relationships with community groups and organizations needed to share an educational message about MHARS and potential funding.
- **Build Advisory Committee.** We will help identify and reach community leaders to ensure broad and diverse supporters throughout the county.
- **Update as Needed.** Things change. Planning and execution are fluid processes and we will continually refine and update our approach to maximize our community impact. Simply put, we will do what it takes to ensure that MHARS makes an informed, research based, decision about funding options.

Background

Galen L. Schuerlein, Director, Roetzel Consulting Solutions

As Director of Roetzel Consulting Solutions, Galen focuses on providing comprehensive strategic solutions for public, private, and nonprofit clients at the state and local level. She creates realistic, holistic, strategies that encompass legal, communications, and political considerations. Galen has provided strategic counsel to public entities, non-profits, businesses, local school districts, libraries, private corporations and trade associations reach their specific goals. Additionally, she has extensive experience in traditional governmental relations and positioning. Galen has been involved in the political process for decades and understands issues unique to entities affected by local, state and federal government and policies.

Galen's professional experience provides a unique perspective on the interactions between private sector and government. Prior to her consulting career, she was the Chief Counsel for the City of Cleveland, managing all collective bargaining, labor and employment, real estate development, and public records law sections. She also served as an Executive Assistant to the Mayor of Cleveland focusing on communications and labor relations. Galen began her legal career as a guardian ad litem, later moving to the Cuyahoga County Prosecutor's Office where she served as an Assistant Prosecuting Attorney representing Children and Family Services. In that role she prosecuted neglect, abuse, and dependency complaints.

While she is a licensed attorney and admitted to the Bar in Ohio, Galen is not providing legal advice in her role as Director of Roetzel Consulting Services.

Jens Suttmoller, Principal, JS Strategies

Jens Suttmoller is a public affairs consultant based in Cincinnati, Ohio with more than fifteen years of experience in government, non-profit, and political communications. He has managed public affairs issues for public-school districts, career centers, hospitals, mental health boards, zoos and other institutions throughout Ohio.

Jens graduated from Miami University (Political Science, Economics) where he was student body president. Jens is married to wife Jenni, and they share the joy of raising their two sons, Augie and Hugo.

Jacob Ross Hamblin, JS Strategies

Jacob Ross Hamblin is a strategic organizing operative and Ohio native with six years of experience across five states, including campaigns for School Board, Congress, US Senate, and President. Jacob has a successful track record building and executing community organizing and coalition expansion programs.

Proposed Fee

The JS Strategies and Roetzel Consulting Solutions Team will work in collaboration for a monthly fee of \$10,000 for ten months, continuing as requested month-to-month until cancelled by either party with 30 day written notice.

Executive Director Report

October 26, 2021

Virtual Meetings

- OACBHA has identified an existing bill HB122 amendment to telehealth to add virtual meeting language. HB122 has broad legislative support and it is expected to pass. However, it is unlikely anything is passed before December. Director Criss and the Ohio Council are support of this language. If approved, the MHARS Board will need to create a policy to have hybrid meetings.

Psychiatric Deterioration Standard Legislation

- Legislation HB439 has been introduced to amend Chapter 5122 to make a change to the law regarding involuntary treatment for mentally ill persons subject to a court order. The amendment proposes to add language, one additional criterion (from 5 to 6) for an individual to meet the standard to be court ordered into treatment. This change has support by Ohio NAMI and several professional trade associations.

Lorain/Medina County Community Based Correctional Facility (CBCF)

- Tuesday, October 5th the Board Chair and myself met with the CBCF leadership team and toured the facility.

MHARS Building Addition Project

- Wednesday, October 20th, the Bid Opening resulted in higher than expected building costs. Additional information will be presented to the Board for its review.

The LCADA Way's Pearls of Wisdom Event

- Thursday, October 21st, the Board sponsored the annual benefit & recognition dinner. Several Board of Directors and staff attended the event.

Lorain County Crisis Receiving Center (LCCRC) Project

- Friday, October 22nd, responses to the RFQ Project Manager/Owner Representative was due. The RFQ Review Committee is scheduled to meet on Wednesday, October 27th.

Drug Court Graduation

- Friday, October 22nd, attended the Elyria Municipal Court Judge Robert White Recovery Court Graduation

Prescription Drug Take-Back Day

- DEA's National Prescription Drug Take Back Day was October 23rd 10AM to 2PM. The National Prescription Drug Take Back Day goal is to provide a safe and responsible means of disposing of prescription drugs, while educating the general public about the potential for abuse of medications. Several volunteers, including myself, Friends of the MHARS Board, Board of Directors and Board staff provided support in several communities throughout Lorain County. Thank you Jinx and Tonya for organizing the activities.

Levy Campaign

- MHARS Board staff have obtained proposals from consultant(s) to support the MHARS Board as it determines the work that will need to be undertaken to support the levy. The Executive Committee met October 5th and made the recommendation for the consultant(s) to present their proposals to the Ad Hoc Levy Committee that is scheduled to meet Tuesday, October 26th at 5:00p.m.

Gathering Hope House

- Tuesday, October 26th, met with the staff at the consumer operated service site to offer board staff support during the transition to identify new executive director for the agency.

Intersystem Partnership (ISP) Director

- Executive Directors & Judge(s) from the child serving systems to include MHARS Board, Lorain County Juvenile Court, Lorain County Children Services & Lorain County Developmental Disability Board continue to meet weekly to identify the role and responsibilities of the ISP & FCFC Director(s). The ISP position is funded by all of the systems and these same systems contribute to pooled funding for residential services and the ISP position which is part of the MHARS Board TO. This position will continue to work in close collaboration with the FCFC Director that will be under the auspices of Children Services effective July 1, 2022. More information as it relates to funding changes may come forward to BOD for further review.

Communications

- As events have resumed, requests have picked up for MHARS staff to attend events. To assist with the covering the number of event requests received, orientations have begun for Friends of the MHARS Board volunteers. Opportunities have been posed for volunteer or advocacy roles.
- The monthly eNewsletter list continues to grow
- We just completed livestreaming the underage drinking town hall on our Facebook page, the first such event we have livestreamed
- Ads ran this month in various publications, online and on radio since the last board meeting for drug take back day, Friends of the MHARS Board, general brand awareness, etc.

Upcoming Events

- 9/26/21: Let's Get Real's Recovery Birthday Bash from 1-4 p.m. at 1939 Oberlin Ave.
- 9/27/21: Free virtual training – Addiction Recovery Supports & Tools for Families. 5:30-7:30 p.m. [Register here.](#)
- 9/30/21: QPR Suicide Prevention Training. Free virtual event. Open to the public. 9-10:30 a.m. [Register by clicking here.](#)
- 10/1/21: OACBHA Virtual Celebration of Recovery at 1 p.m. [Register by clicking here.](#)
- 10/6/21: Lorain County Health & Dentistry Ribbon Cutting from 4-6 p.m.
- 10/16/21: Trunk or Treat at Black River Landing. Noon to 2 p.m.
- 10/16/21: Celebration 26th Anniversary of the Million Man March. Noon to 3 p.m.
- 10/21/21: LCADA Pearls of Wisdom fundraiser from 6-10 p.m.
- 11/5/21: Wellington's First Fridays. 4-7 p.m.



M · H · A · R · S

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES
BOARD OF LORAIN COUNTY

Agenda Process Sheet 10.2 DATE: October 19, 2021

- ☐ COMMUNITY PLANNING & OVERSIGHT
☐ COMBINED COMMITTEE(S)

- ☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM ☒ CONTINUING PROGRAM ☐ EXPANDING PROGRAM

Subject: Contract Increase – Point of Service (POS) Funding

Contract Entities: Far West Center

Contract Term: Fiscal Year 2021

Funding Source(s): Levy dollars

Contract Increase Amount: \$7,678.35

Project Description: This recommendation is in order to cover the services already provided during the fiscal year 2021, in which evidenced-based mental health services were provided for Lorain County residents. Due to the amount of services provided during FY21, a budget increase is necessary to cover all services. Far West is an agency in Amherst that provides psychiatric care, counseling, group therapy, case management and family programming. They serve Lorain County residents out of their Westlake office as well.

Related Facts: This funding supports payment for Lorain County residents to receive Mental Health treatment who do not have insurance or qualify for sliding fee scale payment for services.

Number Served: 1,401 served in Fiscal Year 2021 per bi-annual reports

System Impact: Far West provides evidence-based treatment to Lorain County residents who are accessing therapeutic support for their mental health symptoms.

Metrics
(How will goals
be measured)

Submits bi-annual report to MHARS Board that includes evidence-based practices, number of clients served and their outcome measures. Additionally, they are Joint Commission accredited.

**Evaluation/
Outcome Data**
*(Actual results
from program)*

Far West utilizes Ohio Scales as an outcomes measure and submits this to the MHARS Board bi-annually.



M · H · A · R · S

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES
BOARD OF LORAIN COUNTY

Agenda Process Sheet 10.3

DATE: October 19, 2021

- ☐ COMMUNITY PLANNING & OVERSIGHT COMMITTEE
☐ GOVERNANCE COMMITTEE

- ☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM

☒ CONTINUING PROGRAM

☒ EXPANDING PROGRAM

Subject: Lorain County PATH Program

Contract Entities: Neighborhood Alliance

Contract Term: July 1, 2021- June 30, 2022

Funding Source(s): OHMHAS/SAMHSA

Contract Increase Amount: \$16,575.96 - Carryover from FY21

\$55,305.00- New funding for SUD Outreach Worker

Total \$71,880.96

Project Description:

- The Projects for Assistance in Transition from Homelessness (PATH) program offers services for people with serious mental illness (SMI), including those with co-occurring substance use disorders. who are experiencing homelessness or are at risk of becoming homeless. PATH services include community-based outreach, mental health, substance abuse, case management and other support services, as well as a limited set of housing services.
- **Funding for program expansion to include SUD Outreach. An FTE will be added to provide the PATH services for those with substance use disorders only and funding added for housing supports.**

Related Facts:

- Contract increase of \$16,575.96 due to carry over. Increases from \$142,617 to \$159,192.96
- The MHARS Board provides additional, match funding to help house/maintain housing for people who are in the PATH program. Because this is carry over, there is no match required
- Persons who are linked with the PATH program are then linked with the Housing Assistance Program (HAP) to help with additional housing supports.
- The PATH program has a Social Security Outreach, Access and Recovery (SOAR) specialist who is trained to help people apply for benefits. The SOAR program increases access to Social Security disability benefits for eligible children and adults who are experiencing or at risk of homelessness and have a serious mental illness, medical impairment, and/or co-occurring substance use disorder.

- The SUD Outreach Program funding includes \$44,305.00 for a full time SUD outreach worker to add to the existing PATH team and an additional \$7,000 for housing purposes that can be used for minor renovations, moving assistance, security deposits, and one time rent for eviction prevention.

Number Served:

- There were 332 persons who were outreached by the PATH program in FY 21 and 259 of them received services through the PATH program.
- The goal for the SUD outreach funds is to serve at least 100 persons and house 8 persons.

System Impact:

- The PATH program is able to outreach and work with our homeless or at risk of being homeless residents and get them linked to the appropriate services they need to get off of the street and successfully out of shelter into housing reducing their chances or returning to the homeless system.
- Previously we have been unable to assist those who do not have a severe mental illness in the PATH Program. Now the PATH program will be able to also assist persons who are homeless and have a substance use disorder.

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| Metrics <i>(How will goals be measured)</i> | <ul style="list-style-type: none"> • Quarterly expenditure and data reports are due to OHMHAS October 31st 2021, January 31st, 2022, April 30th, 2022, and July 31st, 2022. An annual report is due to SAHMSA at the end of the year, date TBD. • Metrics reported: Budget, Persons Served, Services Provided, Referrals Provided, Outcomes, Housing Outcomes, Demographics: Gender, Age, Race, Ethnicity, Veteran Status, Co-Occurring Disorders, SOAR Connection, Prior Living Situation, Length of Stay, Chronically Homeless, and Domestic Violence History • SUD Outreach data will be pulled quarterly from HMIS (Homeless Management Information System) and provided to OHMHAS on the following data: Persons Served, Services Provided, Referrals Provided, Outcomes, Housing Outcomes, Demographics: Gender, Age, Race, Soar Connections |
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| Evaluation/ Outcome Data <i>(Actual results from program)</i> | <ul style="list-style-type: none"> • For FY21, 332 persons were outreached via the PATH Program. Of those, 259 became active with the PATH program. • There were 98 referrals made for mental health services and of those, 64 were connected. • There were 27 people housed through PATH. (Please note: this number is low due to the lack of available and affordable housing in Lorain County as well as Covid related issues). • There is no data available for the SUD outreach funding as this is a new position. |
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M · H · A · R · S

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES
BOARD OF LORAIN COUNTY

Agenda Process Sheet 10.4

DATE: October 19, 2021

☐ COMMUNITY PLANNING & OVERSIGHT
☐ COMBINED COMMITTEE(S)

☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM

☒ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

Subject: SOR 2.0 FFY22 contract projects

Contract Entities: Lorain County Sheriff's Office

Contract Term: federal fiscal year 2022 (10/1/21-9/29/22)

Funding Source(s): SAMHSA

Contract Amount: \$29,859.82

Project Description: This SOR 2.0 program allows those in custody of the sheriff's department to have access to MAT services and coordination of care.

Related Facts: This program provides MAT services to the Lorain County Jail so that upon release, people have already begun their recovery journey and are supported in their sobriety.

Number Served: data in process of being collected as grant year one closes; 44 to date

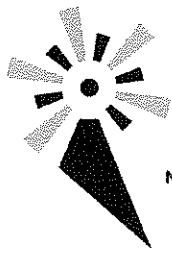
System Impact: Any adult resident of Lorain County with current or previous history of Opioid Use Disorder (including illicit use of prescription opioids, heroin and fentanyl and fentanyl analogs), and/or with current or previous history of Stimulant Misuse Disorder including cocaine and methamphetamine needing intensity of services consistent with Opioid Treatment Programming is able to access services through this funding.

Metrics

(How will goals be measured)

Every client completes a GPRA (Government Performance and Result Act) assessment and their services are also tracked monthly through an excel document that reports on services received. Monthly impact statements are also provided to MHARS and then passed on to OhioMHAS. Through these tracking measures, all reporting requirements of the grant are met.

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| Evaluation/ Outcome Data <i>(Actual results from program)</i> | <p>The GPRA data collection is done by the Wright State and we will not have these results until after the grant period is completed and OhioMHAS releases the data. Through our own internal data collection:</p> |
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M · H · A · R · S

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES
BOARD OF LORAIN COUNTY

Agenda Process Sheet 10.5

DATE: October 19, 2021

- ☐ COMMUNITY PLANNING & OVERSIGHT
☐ COMBINED COMMITTEE(S)

- ☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM ☒ CONTINUING PROGRAM ☐ EXPANDING PROGRAM

Subject: SOR 2.0 FFY22 contract projects

Contract Entities: MedMark Treatment Centers Amherst

Contract Term: federal fiscal year 2022 (10/1/21-9/29/22)

Funding Source(s): SAMHSA

Contract Amount: \$89,874.93 for SOR 2.0 project

Project Description: This SOR 2.0 program provides individualized medication-assisted treatment integrating pharmacotherapy, clinical counseling, recovery support, and medical service.

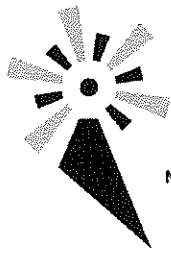
Related Facts: This program is providing MAT services to Lorain County residents and through this funding they have been able to services for those who otherwise would not have been able to financially access them.

Number Served: data in process of being collected as grant year one closes

System Impact: Any adult resident of Lorain County with current or previous history of Opioid Use Disorder (including illicit use of prescription opioids, heroin and fentanyl and fentanyl analogs), and/or with current or previous history of Stimulant Misuse Disorder including cocaine and methamphetamine needing intensity of services consistent with Opioid Treatment Programming is able to access services through this funding.

| Metrics | |
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| (How will goals be measured) | Every client completes a GPRA (Government Performance and Result Act) assessment and their services are also tracked monthly though an excel document that reports on services received. Monthly impact statements are also provided to MHARS and then passed on to OhioMHAS. Through these tracking measures, all reporting requirements of the grant are met. |

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| Evaluation/ Outcome Data <i>(Actual results from program)</i> | <p>The GPRA data collection is done by the Wright State and we will not have these results until after the grant period is completed and OhioMHAS releases the data. Through our own internal data collection:</p> |
|---|--|



M · H · A · R · S

MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES
BOARD OF LORAIN COUNTY

Agenda Process Sheet 10.6

DATE: October 19, 2021

- ☐ COMMUNITY PLANNING & OVERSIGHT
☐ COMBINED COMMITTEE(S)

- ☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM ☒ CONTINUING PROGRAM ☐ EXPANDING PROGRAM

Subject: SOR 2.0 FFY22 contract projects

Contract Entities: Northern Ohio Recovery Association (NORA)

Contract Term: federal fiscal year 2022 (10/1/21-9/29/22)

Funding Source(s): SAMHSA

Contract Amount: \$41,827.87 for SOR 2.0 project

Project Description: Treatment expansion projects for individuals with opioid use disorders have necessitated specialized case management for outreach, linkage to services and continuity of care. Case managers are utilized to facilitate treatment connections including Medication Assisted Treatment (MAT), and facilitate clients' continuity of care as they transition through services.

Related Facts: This program is expanding services already provided to Lorain County residents and is allowing those to access them regardless of financial ability.

Number Served: data in process of being collected as grant year one closes

System Impact: Any adult resident of Lorain County with current or previous history of Opioid Use Disorder (including illicit use of prescription opioids, heroin and fentanyl and fentanyl analogs), and/or with current or previous history of Stimulant Misuse Disorder including cocaine and methamphetamine needing intensity of services consistent with Opioid Treatment Programming is able to access services through this funding.

| Metrics |
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| (How will goals be measured) |
| Every client completes a GPRA (Government Performance and Result Act) assessment and their services are also tracked monthly through an excel document that reports on services received. Monthly impact statements are also provided to MHARS and then passed on to OhioMHAS. Through these tracking measures, all reporting requirements of the grant are met. |

**Evaluation/
Outcome Data**
*(Actual results
from program)*

The GPRA data collection is done by the Wright State and we will not have these results until after the grant period is completed and OhioMHAS releases the data. Through our own internal data collection:



Agenda Process Sheet 10.7

DATE: October 19, 2021

☐ COMMUNITY PLANNING & OVERSIGHT
☐ COMBINED COMMITTEE(S)

☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM ☒ CONTINUING PROGRAM ☐ EXPANDING PROGRAM

Subject: SOR 2.0 FFY22 contract projects

Contract Entities: Place 2 Recover Training and Resource Center, Inc (P2R)

Contract Term: federal fiscal year 2022 (10/1/21-9/29/22)

Funding Source(s): SAMHSA

Contract Amount: \$34, 509.80 for P2R SOR 2.0 project and \$31,353.92 for P2R's Workforce Development project
Total \$65,863.72

Project Description:

Place 2 Recover SOR 2.0 Project:

Place 2 Recover Training and Resource Center, Inc (P2R) is a nonprofit multicultural community center that services a wide variety of marginalized populations. Staff and volunteers are diverse in race, ethnicity, gender, and socioeconomic background. P2R proposes to serve those who have struggled with accessing resources, establishing recovery support, and gaining and maintaining employment after recovery from opioid use disorder, stimulant use disorder, tobacco/nicotine dependency, concurrent use disorders, and to promote harm reduction.

P2R will provide peer support, case management, programs, connection to resources, and job placement services to the target population. P2R will provide support along cultural lines and identify resources that are cognizant of the importance of cultural representation. P2R will establish alumni groups and support circles that represent diverse backgrounds to empower and support our clientele's adjustment to a recovered lifestyle in their personal pathway to recovery.

Workforce Development SOR 2.0 Project:

This workforce development position is a position that will work for Lorain County residents who qualify for SOR 2.0 funding, regardless of their client status. It will assess people for job readiness and connect them to any needed programming and supports that will allow them to be successful once they join the workforce. For clients who are ready to enter the workforce, this position will link people to employers who have already committed to hiring people in recovery. Resources for employers, such as the Substance Use Recovery and Workplace Safety Program through Ohio Bureau of Workers' Compensation, will be supported and shared. In addition, this role will work with the MHARS Board Communications Director, Nancy Kelsey, on marketing in order to advertise effectively to employers, potential consumers and to share success stories.

Related Facts: This program is reaching a population that previously was not connected to services, which demonstrates the value in the work being done and the need to support the program growing in order to support our community.

Number Served: Place 2 Recover SOR 2.0 Project: 94 Workforce Development SOR 2.0 Project: 34

System Impact: People in recovery are able to enter the workforce and get the needed support in order to make their workforce placement successful. This in turn supports people's overall recovery and increases recovery capital and quality of life.

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| Metrics <i>(How will goals be measured)</i> | Every client completes a GPRA (Government Performance and Result Act) assessment and their services are also tracked monthly through an excel document that reports on services received. Monthly impact statements are also provided to MHARS and then passed on to OhioMHAS. Through these tracking measures, all reporting requirements of the grant are met. |
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| Evaluation/ Outcome Data <i>(Actual results from program)</i> | The GPRA data collection is done by the Wright State and we will not have these results until after the grant period is completed and OhioMHAS releases the data. Through our own internal data collection: |
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MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES
BOARD OF LORAIN COUNTY

Agenda Process Sheet 10.8

DATE: October 19, 2021

- ☐ COMMUNITY PLANNING & OVERSIGHT
☐ COMBINED COMMITTEE(S)

- ☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM

☒ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

Subject: SOR 2.0 FFY22 contract projects

Contract Entities: Lorain County Health and Dentistry

Contract Term: federal fiscal year 2022 (10/1/21-9/29/22)

Funding Source(s): SAMHSA

Contract Amount: \$70,892.11 for SOR 2.0 project

Project Description: This SOR 2.0 program supports MAT services, therapy services and a SUD Care Navigator that uses the ASAM level of care to assess client need and work with them to eliminate any barriers.

Related Facts: This program provides an entry point to treatment through the medical health field and supports those who are seeking recovery support, treatment and linkages through their medical health provider.

Number Served: data in process of being collected as grant year one closes; 87 to date

System Impact: Any adult resident of Lorain County with current or previous history of Opioid Use Disorder (including illicit use of prescription opioids, heroin and fentanyl and fentanyl analogs), and/or with current or previous history of Stimulant Misuse Disorder including cocaine and methamphetamine needing intensity of services consistent with Opioid Treatment Programming is able to access services through this funding.

Metrics

(How will goals be measured)

Every client completes a GPRA (Government Performance and Result Act) assessment and their services are also tracked monthly through an excel document that reports on services received. Monthly impact statements are also provided to MHARS and then passed on to OhioMHAS. Through these tracking measures, all reporting requirements of the grant are met.

| | |
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| Evaluation/ Outcome Data <i>(Actual results from program)</i> | <p>The GPRA data collection is done by the Wright State and we will not have these results until after the grant period is completed and OhioMHAS releases the data. Through our own internal data collection:</p> |
|---|--|



Agenda Process Sheet 10.9
DATE: October 19, 2021

☐ COMMUNITY PLANNING & OVERSIGHT
☐ COMBINED COMMITTEE(S)

☒ FINANCE COMMITTEE
☐ GENERAL MEETING

☐ NEW PROGRAM ☒ CONTINUING PROGRAM ☐ EXPANDING PROGRAM

Subject: SOR 2.0 FFY22 contract projects

Contract Entities: Psych & Psych

Contract Term: federal fiscal year 2022 (10/1/21-9/29/22)

Funding Source(s): SAMHSA

Contract Amount: \$96,339.42 for SOR 2.0 project

Project Description: This SOR 2.0 program provides individual therapy, out-patient group therapy, IOP group therapy and coordination of MAT services through case management and TBS services.

Related Facts: This program is expanding the agency's services from mental health to SUD services and is allowing Lorain County residents to access them regardless of financial ability.

Number Served: data in process of being collected as grant year one closes

System Impact: Any adult resident of Lorain County with current or previous history of Opioid Use Disorder (including illicit use of prescription opioids, heroin and fentanyl and fentanyl analogs), and/or with current or previous history of Stimulant Misuse Disorder including cocaine and methamphetamine needing intensity of services consistent with Opioid Treatment Programming is able to access services through this funding.

| | |
|---|---|
| Metrics <i>(How will goals be measured)</i> | <p>Every client completes a GPRA (Government Performance and Result Act) assessment and their services are also tracked monthly through an excel document that reports on services received. Monthly impact statements are also provided to MHARS and then passed on to OhioMHAS. Through these tracking measures, all reporting requirements of the grant are met.</p> |
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| | |
|---|--|
| Evaluation/ Outcome Data <i>(Actual results from program)</i> | <p>The GPRA data collection is done by the Wright State and we will not have these results until after the grant period is completed and OhioMHAS releases the data. Through our own internal data collection:</p> |
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**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD
OF LORAIN COUNTY**

RESOLUTION NO: 21-10-01

APPROVAL OF RESOLUTION

WHEREAS, the Mental Health, Addiction and Recovery Services Board of Lorain County (MHARS Board) Executive Director (ED) has determined it necessary and within the administrative and operational process to adopt the following:

Resolution 21-10-01 Approval of September 28, 2021 Board Minutes and Consent Agenda Items

Motioned by Regan Phillips

Seconded by Dr. Hope Moon

Resolution was adopted this 26th day of October, 2021.



Daniel Urbin, Board Chair

Mental Health, Addiction and Recovery Services (MHARS)
Board of Lorain County

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD
OF LORAIN COUNTY**

RESOLUTION NO: 21-10-02

APPROVAL OF RESOLUTION

WHEREAS, the Mental Health, Addiction and Recovery Services Board of Lorain County (MHARS Board) Executive Director (ED) has determined it necessary and within the administrative and operational process to adopt the following:

Resolution 21-10-02 Affirm Juneteenth Holiday for MHARS Board Staff

Motioned by Regan Phillips

Seconded by Dr. Hope Moon

Resolution was adopted this 26th day of October, 2021.



Daniel Urbin, Board Chair

Mental Health Addiction and Recovery Services (MHARS)
Board of Lorain County

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD
OF LORAIN COUNTY**

RESOLUTION NO: 21-10-03

APPROVAL OF RESOLUTION

WHEREAS, the Mental Health, Addiction and Recovery Services Board of Lorain County (MHARS Board) Executive Director (ED) has determined it necessary and within the administrative and operational process to adopt the following:

Resolution 21-10-03 Approval of the Fiscal Year 21 Financial Statement through September 2021

Motioned by Regan Phillips

Seconded by Dr. Hope Moon

Resolution was adopted this 26th day of October, 2021.



Daniel Urbin, Board Chair

Mental Health Addiction and Recovery Services (MHARS)
Board of Lorain County

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD
OF LORAIN COUNTY**

RESOLUTION NO: 21-10-04

APPROVAL OF RESOLUTION

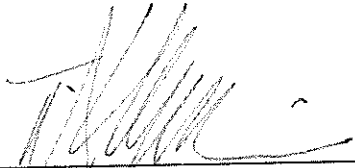
WHEREAS, the Mental Health, Addiction and Recovery Services Board of Lorain County (MHARS Board) Executive Director (ED) has determined it necessary and within the administrative and operational process to adopt the following:

Resolution 21-10-04 Approval of the Fiscal Year 22 Financial Statement through September 2021

Motioned by Regan Phillips

Seconded by Dr. Hope Moon

Resolution was adopted this 26th day of October, 2021.



Daniel Urbin, Board Chair

Mental Health Addiction and Recovery Services (MHARS)
Board of Lorain County

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD
OF LORAIN COUNTY**

RESOLUTION NO: 21-10-05

APPROVAL OF RESOLUTION

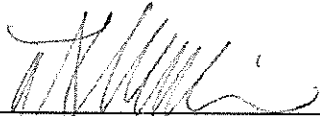
WHEREAS, the Mental Health, Addition and Recovery Services Board of Lorain County (MHARS Board) Executive Director (ED) has determined it necessary and within the administrative and operational process to adopt the following:

Resolution 21-10-05 Approval of the MHARS Board Listing of Expenses for September 2021

Motioned by Regan Phillips

Seconded by Dr. Hope Moon

Resolution was adopted this 26th day of October, 2021.



Daniel Urbin, Board Chair

Mental Health Addiction and Recovery Services (MHARS)
Board of Lorain County

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD
OF LORAIN COUNTY**

RESOLUTION NO: 21-10-06

APPROVAL OF RESOLUTION

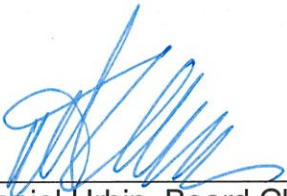
WHEREAS, the Mental Health, Addiction and Recovery Services Board of Lorain County (MHARS Board) Executive Director (ED) has determined it necessary and within the administrative and operational process to adopt the following:

Resolution 21-10-06 Approval of Contracts to be Authorized by the BOD (APS 10.2-10.9)

Motioned by Regan Phillips

Seconded by Dr. Hope Moon

Resolution was adopted this 26th day of October, 2021.



Daniel Urbin, Board Chair

Mental Health Addiction and Recovery Services (MHARS)
Board of Lorain County

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD
OF LORAIN COUNTY**

RESOLUTION NO: 21-10-07

APPROVAL OF RESOLUTION

WHEREAS, the Mental Health, Addiction and Recovery Services Board of Lorain County (MHARS Board) Executive Director (ED) has determined it necessary and within the administrative and operational process to adopt the following:

Resolution 21-10-07 Approval of Rejecting MHARS Board Administration Building Addition Proposals (APS 10.10)

Motioned by Tim Carrion

Seconded by Regan Phillips

Resolution was adopted this 26th day of October, 2021.



Daniel Urbin, Board Chair

Mental Health Addiction and Recovery Services (MHARS)
Board of Lorain County