



**Minutes of the**  
**Mental Health, Addiction and Recovery Services Board of Lorain County**  
**Board Meeting held on June 24, 2025**  
**at Lorain UMADAOP, 2314 Kelly Place, Lorain, OH 44052**

**Board Members Present:** Mike Babet, Tim Barfield, Monica Bauer, Patricia Bell, Kreig Brusnahan, Tim Carrion, Wanda Ewing, Michael Finch, Michele Flanagan, Pat McGervey, John Nisky, Clifton Oliver, Sandra Premura, James Schaeper, Dan Urbin

Board Members Absent: David Ashenhurst, Monica Bauer, Robert Stipe

**CALL TO ORDER**

Board Chair Daniel T. Urbin called the meeting to order at 5:00 p.m. Roll call was taken and quorum found.

**PRESENTATION**

Ruth Williams, Executive Director of Lorain UMADAOP, welcomed and hosted the board at their facility for the June meeting. Ruth introduced some of her staff and the work they do in Lorain. The presentation included a video written and directed by their Summer Program Coordinator and a Drum presentation by youth mentors.

**APPROVAL OF MINUTES**

**RESOLUTION No. 25-06-01** Tim Barfield made a motion to approve the [May 27, 2025](#) board meeting minutes. Seconded by Michele Flanagan. Roll Call Vote. Motion carried. Minutes approved.

**COMMITTEE REPORTS** (reports attached)

- CP&O Committee – Pat McGervey
- Finance Committee – Michael Finch
- Ad Hoc Strategic Plan Committee – Tim Barfield
- Nominating Committee – Michele Flanagan

**Executive Committee and CHAIRPERSON REPORT** by Dan Urbin

**Highlights**

- a. Congratulated the new slate of officers for FY26.



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- Chair: Daniel T. Urbin
  - Vice Chair: Mike Babet
  - Secretary: Sandra Premura
  - Chief Governance Officer: Kreig Brusnahan
- b. Reminded the board of the upcoming retreat scheduled for August 9, 2025 at 9:00am at ALC.
- c. The board anticipates CRC's Grand Opening to be late September or early October.
- d. Currently, 3 members term out this month. These terms are Commissioner appointed, so we are waiting to hear from the Commissioners.

**EXECUTIVE DIRECTOR REPORT** by Michael K. Doud

**Highlights**

- a. HB 96 State budget updates.
- b. Capital Plan was submitted to OhioMHAS for permanent supportive housing.
- c. PBS Ideastream watch party on ACES Program begins this evening at 6:00 p.m.

**APPROVAL OF CONSENT AGENDA**

**RESOLUTION No. 25-06-02** Pat McGervey made a motion to approve the Consent Agenda. Seconded by Tim Barfield. Roll Call Vote. Motion carried. Consent Agenda approved.

**UNFINISHED BUSINESS**

No unfinished business

**NEW BUSINESS**

- a. Kreig Brusnahan asked for clarification on the funds for CRC signage. Michael said the funds for signage was built into the scope of the project and within budget.
- b. Pat McGervey wanted to remind the board to pay attention to the Property Tax petitions and its possible support.
- c. John Nisky will be visiting Cincinnati's crisis center, so if anyone has questions he should ask or thoughts on what he should look at during his visit that may help with our project, he is available to do so.

**PUBLIC COMMENT**

No public comment



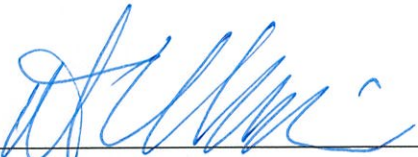
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**UPCOMING COMMITTEE AND BOARD MEETINGS**

- **NOTE: NO JULY COMMITTEE/BOARD MEETINGS**
- Saturday, August 9, 2025 at 9:00am – Board of Directors Retreat
- Tuesday, August 12, 2025 at 5:00pm – CP&O Committee Meeting
- Tuesday, August 19, 2025 at 5:00pm – Finance Committee Meeting
- Tuesday, August 26, 2025 at 5:00pm – Board Meeting

**ADJOURNMENT**

Meeting concluded at 5:48 p.m.

  
\_\_\_\_\_  
Board Chairperson

  
\_\_\_\_\_  
Board Secretary

**BOARD OF DIRECTORS**

**Daniel T. Urbin, Chairperson**

**Mike Babet, Vice Chair**

**Sandra Premura, Secretary**

**James Schaeper, Chief Governance Officer**

David Ashenhurst • Tim Barfield • Monica Bauer • Patricia Bell • Kreig Brusnahan  
Tim Carrion • Wanda Ewing • Michael Finch • Michele Flanagan  
Paulette Grace • Pat McGervey • John Nisky • Clifton Oliver • Robert Stipe

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## Community Planning and Oversight Committee Report

**Tuesday, June 10, 2025 5:00 p.m. MHARS Board Office – Conf Room**

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*COMMUNITY PLANNING AND OVERSIGHT COMMITTEE: The Community Planning and Oversight Committee shall evaluate new programs and determine service gaps and unmet needs in the community. The Committee shall also set standards for evaluating service providers funded by the Board with respect to meeting the service terms of contracts, programs, goals and objectives, and the quality of service, and periodically monitor and review provider status. The Committee shall facilitate the development of a schedule of regular presentations to the BOD pertaining to current programming and emerging needs in the community.*

**Committee Members Present:** Pat McGervey (Committee Chair), Mike Babet, Patricia Bell, Wanda Ewing

Committee Members Absent: John Nisky

Board Member Present: Paulette Grace

**Staff Present:** Tonya Birney, Lauren Cieslak, Amanda Divis, Arielle Edwards, Mark Johnson, Rebecca Jones, Vinaida Reyna

### **I. Informational Items**

#### **A. Trainings and Outreach Events (see Attachment A)**

### **II. Recommendations: Agenda Process Sheet (APS)**

#### **A. FY25 Allocation Increases**

1. El Centro                      \$35,000                      Money Management Program (see APS 06.25.01)
  - Motion to approve and move the recommendation to Finance Committee made by Mike Babet and seconded by Wanda Ewing. All in favor. Motion carried.
2. Far West Center              \$15,000                      Senior Strong Program (see APS 06.25.02)
  - Motion to approve and move the recommendation to Finance Committee made by Wanda Ewing and seconded by Mike Babet. All in favor. Motion carried.
3. Pathways                      \$5,000                      Treatment Services (see APS 06.25.03)
  - Motion to approve and move the recommendation to Finance Committee made by Patricia Bell and seconded by Wanda Ewing. All in favor. Motion carried.

#### **B. FY25 and FY26 Contract Recommendation**

1. The Zepf Center – Gambling Treatment (see APS 06.25.04)
  - a.              FY25                      \$2,000
  - b.              FY26                      \$2,000
  - Motion to approve and move the recommendation to Finance Committee made by Mike Babet and seconded by Wanda Ewing. All in favor. Motion carried.



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## Community Planning and Oversight Committee Report

Tuesday, June 10, 2025 5:00 p.m. MHARS Board Office – Conf Room

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### C. FY 26 Network Agency Budget Recommendations (see Attachments B-D)

| <u>Agency</u>           | <u>FY26<br/>Budget Recommendation</u> |
|-------------------------|---------------------------------------|
| Applewood Centers, Inc. | \$388,600                             |
| UMADAOP                 | \$153,188                             |
| New Sunrise Properties  | \$1,078,154                           |

- Motion to approve and move the recommendation to Finance Committee made by Mike Babet and seconded by Patricia Bell. All in favor. Motion carried.

### D. FY26 Crisis Recovery Center Operations Contract Allocation (see APS 06.25.05 & Attachments E-G)

1. Riveon Mental Health and Recovery \$1,941,459.60

- Motion to approve and move the recommendation to Finance Committee made by Wanda Ewing and seconded by Mike Babet. All in favor. Motion carried.

### III. Unfinished Business – None at this time

### IV. New Business

#### A. Walk-On: FY25 Allocation Increase (see APS 06.25.06)

1. Riveon Mental Health and Recovery \$117,000.00

- Motion to approve and move the recommendation to Finance Committee made by Mike Babet and seconded by Wanda Ewing. All in favor. Motion carried.

**Adjournment** of meeting – 6:20pm

**Following Meeting:** August date TBD for new year

## **Attachment A**

### **Upcoming Trainings and Outreach**

#### **JUNE 2025**

**10-11 – MHFA Training at ALC 12:30-4:30pm (both days) – Staff: Tonya Birney**

**23 – Community Art Therapy + Coping Skills Presentation at Elyria Public Library – Staff: Lauren Cieslak**

#### **JULY 2025**

**18 –Fetal Alcohol Syndrome Disorder Training at ALC 10:00-12:30pm – Staff: Lauren Cieslak**

*Highlighted dates indicate Board Member attendance is possible though some may be ticketed events.*

*Seek information from staff.*

#### **ACRONYMS**

ASIST = Applied Suicide Intervention Skills Training

HWC = Handle with Care

LCPH = Lorain County Public Health

MHFA = Mental Health First Aid

NHA = Neighborhood Alliance

QPR = Question Persuade Refer

SPC = Suicide Prevention Coalition

## **Contract Recommendations and Budget Process**

### **Excel Spreadsheet Guidance**

In your packets, you will find the Network Agency Contract Analysis Spreadsheet.

Each agency that we will discuss will have a TAB which outlines the financial information that we review as we plan for FY26.

These are agencies with EXISTING CONTRACTS in FY25. Ohio Revised Code (ORC) requires us to give an agency 120-day notice of any plans to significantly change or end a contract. Our Board approved in January our 120-day notice which stated our intention to continue our contracts with no significant change. We did state that metrics and reporting requirements are ongoingly developed in collaboration with providers. Variation in funding is also noted as occurring based on available funding and Board determined needs and priorities.

You will see, predominantly, three categories of funding: TREATMENT SERVICES, PREVENTION SERVICES, and OTHER. Not all agencies have all of these categories, dependent on their size, focus of work and service array. Smaller agencies with fewer areas of service may not have categories.

#### **TREATMENT SERVICES**

These are traditional services such as counseling, case management, medical (psychiatric prescribers) and related services. The MHARS Board is committed to parity with Medicaid and is in alignment with Ohio Revised Code and the Ohio Department of Mental Health and Addiction Services.

This means we have the same definitions of services, provider requirements, rules and regulations. Agencies must also have third party accreditation by a national body such as the Commission on Accreditation of Rehabilitation Facilities or the Joint Commission.

It also means that we pay for services at the same rate as Medicaid. Most services are Fee for Service (FFS), meaning a rate per unit is billed when that service is provided. Strict documentation requirements are outlined in ORC to support billing structures and most agencies have electronic health records (EHRs) just like primary care providers have.

The MHARS Board prioritizes Treatment Services and is committed to ensuring Lorain Residents do not face a barrier to treatment due to inability to pay. Our funding is considered payment of last resort, meaning that Medicaid, Medicare or private insurances will be fully utilized by those recipients. Additionally, those with financial resources are required to pay for services based on a sliding fee scale. MHARS funding is for persons who do not have these resources or for services that are not covered by another payer. Funding is braided from federal, state, and local levy dollars.

## ATTACHMENT B

FUNDING RECOMMENDATIONS are made based on the agency's capacity and projections of services that will be provided. Directors review past years' utilization and current year projections. We do not manage agencies but do communicate and support them in their work. Directors are often aware of staffing shortages and expansion, and reduction or expansion of programs being provided. Covid had a significant impact on persons seeking services and on staffing. We are seeing growth over this past year and project continued return to providers having increased capacity.

We are funding these services based on capacity and rates for each service. You will see that some agencies may have asks that are significantly higher than projections would support. Where we know and agree with projections of growth, we fund accordingly. Where we are less certain, we fund at a "right sized" level with the ability to add funding at a later date if projections exceed our planning.

### PREVENTION SERVICES

Guided by the Prevention Strategic Plan of OhioMHAS and Prevention Science, we receive state funding to support much of our work in this area and may augment with federal funding, additional grants or levy dollars. Funding guidelines determine eligible programs and positions that we support through our providers. Rates for services or positions supported are, in most cases, cost based. As has been presented to the Board, prevention is provided through a tiered approach and programs evolve as we are able to adapt to the specific needs of schools and the broader community.

### OTHER

In this category, there is a wide range of services, positions and programs that we support. Again, we are the payer of last resort, but many of the services and programs that are needed in the field of mental health and substance use disorder are not paid for through Medicaid, Medicare or private insurances.

We need to remember that being the payer of last resort does not mean that we are reluctant to utilize funding. Instead, this means that we seek to fully expend and utilize state and federal dollars wherever they are designated for a foundation of treatment, prevention and recovery supportive services. From there, we are able to augment and expand, as is our purpose, to comprehensively support mental health and substance use disorder recovery and wellness. We exist in Ohio Revised Code to locally determine our investments of federal, state and local dollars.



### **Budgeting Process Overview**

On 4/4/25 you received an email from Vinaida, with the link and password for you to be able to access the Live Binder (a web-based document repository) which has the Contract Applications from each agency.

Even prior to agency application and budgetary reviews, network agency collaboration and review occurs ongoingly to inform the MHARS staff recommendations for the next fiscal year budget. A very broad overview of this includes:

- **Current Services and Capacity Indications** – Consistent with our Strategic Plan and Community Assessment Plan
- **Agency application, program development and growth predictions** – We seek to understand the funds being requested for each service or program that they were submitting.
- **Historic, current actual and projected utilization of funds** – Reviewing utilization over the past four fiscal years, and recognizing that the last quarter of FY20, all of FY21 and FY22 were impacted by Covid-19, we make recommendations knowing that a return to previous levels of service will be gradual as the impact of the pandemic is not over and we have continued to face a significant workforce shortage in FY23 and FY24.
- **Other funding opportunities and potential for clinical and administrative efficiencies.** State Opioid and Stimulant Response (SOS), additional state or federal grant awards and increased Medicaid utilization are examples of other funds to be used first. A decreased need for transportation as agencies and clients are more adept at telehealth are examples of this.

**Attachment E is an excel document with Budget Analysis.**

**Of note: The federal fiscal year and our fiscal year do not match. Therefore, we will remove these funds from existing budgets so that we can present an apple to apple analysis.**

*This may be discrepant with the numbers presented by the agencies in their original proposals.*

State Opioid and Stimulant Response funding (SOS), for example, are federal dollars already awarded through the end of September. These funds cross our fiscal years 2025 and 2026 and agencies already have these funds through September. We will not duplicate these current funds in this budget process. When these funds are awarded for the next federal fiscal year, they will be additional allocations.

Not including these numbers at this time is in no way a reflection of our intentions towards that service or program in the future.

Also removed from some budgets are items where we have **“Pooled Funds”**. These include the Bi-lingual Staff Incentive, Internship Stipend, Professionally Led Support Groups and

## ATTACHMENT C

Interpreting. Again, these are still funded but will be done through pooled funding that can be accessed by the providers through invoicing.

Upon review, if there are any questions or clarifications that we can provide prior to the meeting, please reach out to Mark Johnson via email or call (440) 787-2073.

ATTACHMENT D

APPLEWOOD CENTER

updated as of 3/24/25

4/22/25 check

| SERVICE   | FY22    | FY23    | FY24    | FY25                 |                |         |          |           |           | ASK FY26  | RECOMMEND |
|---|---------|---------|---------|----------------------|----------------|---------|----------|-----------|-----------|-----------|-----------|
|   |         |         |         | BEGINNING BUDGET     | CURRENT BUDGET | ACTUALS |          | PROJECTED | VARIANCE  |           |           |
|   |         |         |         |                      |                | TOTAL   | THROUGH  |           |           |           |           |
| MH Medical & Related Services                           | 9,216   | 14,512  | 16,279  | 8,315                | 8,315          | 14,087  | 20250131 | 24,026    | 15,711    | 20,000    | 20,000    |
| MH Assessment, Evaluation & Testing                     | 1,162   | 14,846  | 12,651  | 9,000                | 9,000          | 5,808   | 20250131 | 9,906     | 906       | 16,000    | 11,000    |
| MH Counseling & Therapy Services                        | 32,224  | 12,694  | 25,838  | 15,000               | 15,000         | 6,300   | 20250127 | 10,950    | (4,050)   | 24,000    | 14,000    |
| MH Coordination & Support Services (TBS)                | 37,127  | 13,013  | 35,968  | 14,817               | 14,817         | 7,972   | 20250130 | 13,661    | (1,156)   | 35,000    | 14,000    |
| MH Community Psychiatric Supportive Treatment           | 1,798   | -       | -       | -                    | -              | -       |          | -         | -         | -         |           |
| Multisystemic Therapy (MST)                             | 40,105  | 38,574  | 16,146  | 80,000               | 43,600         | 12,246  | 20241231 | 24,425    | (19,175)  | 80,000    | 43,600    |
| TREATMENT SERVICES SUBTOTALS                            | 121,632 | 93,639  | 106,882 | 127,132              | 90,732         | 46,413  |          | 82,968    | (7,764)   | 175,000   | 102,600   |
| Prevention: Education                                   | 2,300   | 4,560   | 250     |                      |                | 1,310   | 20241125 | 3,253     | 3,253     |           | 5,000     |
| Prevention: Consultation                                | 24,460  | 12,540  | 73,770  |                      |                | 51,948  | 20250131 | 88,603    | 88,603    |           | 80,000    |
| Prevention: Community-Based Process                     | 40      | -       | -       |                      |                | -       | 20240701 | -         | -         |           |           |
| PREVENTION SERVICES SUBTOTALS                           | 26,800  | 17,100  | 74,020  | 25,000               | 61,400         | 53,258  |          | 91,856    | 30,456    | 15,000    | 85,000    |
| MH Counseling & Therapy Services (ECMH)                 | 4,068   | 4,768   | 5,214   | 4,000                | 9,000          | 3,300   | 20250228 | 4,977     | (4,023)   | 20,000    | 15,000    |
| DH Consultation and Detention Center Therapist          | 25,000  | 45,001  | 62,882  | 100,000              | 95,000         | -       | 20240731 | -         | (95,000)  | 180,000   | 95,000    |
| ODYS Reentry Specialist                                 | -       | -       | 4,913   | 32,000               | 32,000         | 8,889   | 20250228 | 13,407    | (18,593)  | 32,000    | 32,000    |
| Psych Incentive # FTE's                                 | 1,975   | 3,000   | 5,450   | 6,000                | 6,000          | 4,392   | 20250228 | 6,624     | 624       | 6,000     | 6,000     |
| IHBT Incentive  | -       | -       | -       | -                    | -              | -       |          | -         | -         | 4,000     | -         |
| Non-Billable Case Management                            | 834     | -       | 3,411   | 3,000                | 3,000          | 347     | 20250211 | 1,206     | (1,794)   | 5,000     | 3,000     |
| Crisis Liason   | 165,518 | -       | -       | -                    | -              | -       |          | -         | -         | -         |           |
| Mobile Response Stabilization Services (MRSS) POS       | -       | 135,086 | 104,079 | 300,000              | 300,000        | 49,876  | 20250131 | 85,069    | (214,931) | 200,000   | -         |
| Mobile Response Stabilization Services (MRSS) Operating | 230,219 | 602,697 | 386,220 | 700,000              | 700,000        | 369,670 | 20250131 | 630,512   | (69,488)  | 700,000   | -         |
| MRSS - Staff Incentive                                  | -       | 20,000  | 20,000  | 46,000               | 46,000         | -       | 20240731 | -         | (46,000)  | 50,000    | 50,000    |
| Productivity Credits                                    | 1,200   | -       | 4,320   | -                    | -              | 4,320   |          | 4,320     | 4,320     | 8,000     |           |
| SUBTOTALS   | 428,814 | 810,552 | 596,489 | 1,191,000            | 1,191,000      | 440,794 |          | 746,115   | (444,885) | 1,205,000 | 201,000   |
| TOTALS  | 577,246 | 921,291 | 777,391 | 1,343,132            | 1,343,132      | 540,465 |          | 920,939   | (422,193) | 1,395,000 | 388,600   |
|   |         |         |         | (29) SABG Adolescent | 241,573        |         |          |           |           |           | 127,000   |
|   |         |         |         | (1) Levy Funded      | 1,101,559      |         |          |           |           |           | 261,600   |
|   |         |         |         |                      | 1,343,132      |         |          |           |           |           | 388,600   |

# ATTACHMENT D

UMADAOP

UPDATED AS OF 3/24/25

UPDATED AS OF 3/24/25

|   |                |                |                | FY25                |                   |         |          |          |          |           |
|---|----------------|----------------|----------------|---------------------|-------------------|---------|----------|----------|----------|-----------|
|   |                |                |                | BEGINNING<br>BUDGET | CURRENT<br>BUDGET | ACTUALS |          |          | ASK FY26 | RECOMMEND |
| SERVICE   | ACTUAL<br>FY22 | ACTUAL<br>FY23 | ACTUAL<br>FY24 |                     |                   | TOTAL   | ROJECTED | VARIANCE |          |           |
| Prevention: Alternatives                        |                |                |                |                     |                   | -       | -        |          | 97,683   | 36,000    |
| Prevention: Information Dissemination           |                |                |                |                     |                   | -       | -        |          | 6,820    | 4,000     |
| Prevention: Community-Based Process             |                |                |                |                     |                   | -       | -        |          | 4,774    | -         |
| Prevention: Education                           |                |                |                |                     |                   | -       | -        |          | -        | 18,000    |
| Prevention: Problem Identification and Referral |                |                |                |                     |                   | -       | -        |          | 6,820    |           |
| GAMBLING PREVENTION SERVICES SUBTOTALS          | -              | -              | -              | 64,812              | 64,812            | -       | -        | (64,812) | 116,097  | 58,000    |
| Prevention Strategies                           | 95,158         | 95,158         | 95,158         | 95,188              | 95,188            | 71,391  | 95,188   |          | 63,903   | 95,188    |
| TOTALS  | 95,158         | 95,158         | 95,158         | 160,000             | 160,000           | 71,391  | 95,188   | (64,812) | 180,000  | 153,188   |

ATTACHMENT D

NEW SUNRISE

UPDATED AS OF 3/24/25

| UPDATED AS OF 3/24/25                   |             |             |             | FY25             |                |         |           |          | ASK FY26 | RECOMMEND |
|---|-------------|-------------|-------------|------------------|----------------|---------|-----------|----------|----------|-----------|
| SERVICE                                 | ACTUAL FY22 | ACTUAL FY23 | ACTUAL FY24 | BEGINNING BUDGET | CURRENT BUDGET | ACTUALS |           |          |          |           |
|   |             |             |             |                  |                | TOTAL   | PROJECTED | VARIANCE |          |           |
| Local Match - Operating                 | 34,694      | 26,569      | 35,386      | 34,694           | 34,694         | -       | 34,694    | -        | 34,694   | 34,694    |
| HUD - Shelter Plus Care Program - Rents | 418,860     | 369,971     | 365,116     | 427,104          | 474,192        | 273,897 | 474,192   | -        | 424,000  | 550,128   |
| Shelter Plus Care Program - Admin       | 22,800      | 22,800      | 22,800      | 22,800           | 22,800         | 13,300  | 22,800    | -        | 22,800   | 22,800    |
| Housing Retention Specialist            | 54,438      | 51,188      | 57,297      | 58,339           | 58,339         | 35,404  | 53,398    | (4,941)  | 67,195   | 67,195    |
| Residential Support Provider            | 3,507       | 21,721      | -           | 51,458           | 51,458         | -       | -         | (51,458) | 74,141   | 74,141    |
| Shelter Plus Care Coordinator           | 65,790      | 68,870      | 72,716      | 76,905           | 76,905         | 47,046  | 80,241    | 3,336    | 87,196   | 87,196    |
| Security - GAP                          | 67,511      | 70,923      | 78,582      | 82,000           | 82,000         | 45,465  | 77,545    | (4,455)  | 82,000   | 82,000    |
| FMR GAP Subsidy                         | 83,883      | 102,215     | 137,655     | 140,000          | 140,000        | 92,361  | 183,216   | 43,216   | 160,000  | 160,000   |
| TOTALS                                  | 751,483     | 734,257     | 769,552     | 893,300          | 940,388        | 507,473 | 926,086   | (14,302) | 952,026  | 1,078,154 |
|   |             |             |             | (30) HUD         | 474,192        |         |           |          |          | 550,128   |
|   |             |             |             | (1) Levy Funded  | 466,196        |         |           |          |          | 528,026   |
|   |             |             |             |                  | 940,388        |         |           |          |          | 1,078,154 |

## P&L w/Combined Staffing Model

### Revenue

|                       |    |                     |
|-----------------------|----|---------------------|
| <b>MH -1st Floor</b>  | \$ | <b>1,738,643.92</b> |
| Medicaid              | \$ | 869,321.96          |
| MHARS Board           | \$ | 521,593.18          |
| Medicare              | \$ | 173,864.39          |
| Insurance             | \$ | 156,477.95          |
| Self-Pay              | \$ | 17,386.44           |
| <b>SUD -2nd Floor</b> | \$ | <b>1,556,962.65</b> |
| Medicaid              | \$ | 1,323,418.25        |
| MHARS Board           | \$ | 155,696.27          |
| Insurance             | \$ | 62,278.51           |
| Self-Pay              | \$ | 15,569.63           |
| <b>Total Revenue</b>  | \$ | <b>3,295,606.57</b> |

### Expenses

|                         |    |                     |
|-------------------------|----|---------------------|
| Salary                  | \$ | 3,838,887.94        |
| Non-Salary              | \$ | 337,000.00          |
| Admin-Nord Center (10%) | \$ | 383,888.79          |
| <b>Total Expenses</b>   | \$ | <b>4,559,776.73</b> |
| Net Revenue             | \$ | (1,264,170.16)      |

|                    |    |              |
|--------------------|----|--------------|
| MHARS Contribution | \$ | 1,941,459.60 |
|--------------------|----|--------------|



Attachment F

Access to Crisis Services Metrics-DRAFT

|                              |  |
|------------------------------|--|
| Access Metrics               | <ul style="list-style-type: none"> <li>• <b>Door to Provider</b> <ul style="list-style-type: none"> <li>○ Measurement of time from entry/sign-in to facility to seen by counselor/peer support specialist/medical provider</li> </ul> </li> <li>• <b>Warm handoff turnaround time</b> <ul style="list-style-type: none"> <li>○ Law enforcement, EMS, schools, MRSS, etc.</li> <li>○ Measurement of time from initial responding person/agency to transfer of care to the clinical team</li> </ul> </li> <li>• <b>Time of call to dispatch</b> <ul style="list-style-type: none"> <li>○ Measurement of time from time call came in/answered to transferred to mobile clinician for response</li> </ul> </li> <li>• <b>Dispatch to on scene</b> <ul style="list-style-type: none"> <li>○ Measurement of time from transfer of call to mobile team for response to time the mobile team arrives at location (on scene)</li> </ul> </li> </ul> |
| "Intra Op" Metrics           | <ul style="list-style-type: none"> <li>• <b>Time to treatment</b> (may be duplicative of door to provider, assuming the provider will be rendering treatment)</li> <li>• <b>Average length of stay (ALOS)(crisis center)</b> <ul style="list-style-type: none"> <li>○ Measurement of time from arrival/sign-in to facility to discharge from facility</li> </ul> </li> <li>• <b>Percentage of involuntary commitment referrals converted to voluntary (crisis center)</b> <ul style="list-style-type: none"> <li>○ Most crisis center are not handling involuntary</li> <li>○ Unless there are facilities equipped to provide seclusion or restraints or larger metro areas</li> </ul> </li> </ul>   |
| Disposition/Outcomes Metrics | <ul style="list-style-type: none"> <li>• <b>Percentage completing an outpatient follow-up visit after discharge</b> <ul style="list-style-type: none"> <li>○ Clients with kept appointment with either pharm management or counseling</li> <li>○ Define follow up service <ul style="list-style-type: none"> <li>▪ Case management</li> <li>▪ Therapy/Counseling</li> <li>▪ Psychiatry</li> <li>▪ Diagnostic assessment</li> </ul> </li> </ul> </li> <li>• <b>Discharge dispositions</b> <ul style="list-style-type: none"> <li>○ the person's anticipated location or status following the encounter</li> </ul> </li> <li>• <b>Percentage of individuals reporting improvement in ability to manage future crises</b> <ul style="list-style-type: none"> <li>○ Post discharge assessment/follow up phone call</li> <li>○ <i>Should we consider adopting a standardized scale for this metric?</i></li> </ul> </li> </ul>                  |

Attachment F

Access to Crisis Services Metrics-DRAFT

|                        |   |
|------------------------|---|
|                        | <ul style="list-style-type: none"> <li>• <b>Percentage not referred to emergency department for medical care (crisis center)</b> <ul style="list-style-type: none"> <li>○ Difficult to quantify without data from hospitals</li> <li>○ Requires BH/SUD ED admissions data from local EDs</li> </ul> </li> <li>• <b>Percentage of referrals from EMS/law enforcement (hospital, jail, JVD)</b> <ul style="list-style-type: none"> <li>○ # of EMS, law enforcement, JVD drop offs compared to total admissions</li> <li>○ Include out of home behavioral placement</li> </ul> </li> </ul>   |
| <b>Outcome Metrics</b> | <ul style="list-style-type: none"> <li>• <b>Left without being seen (LWBS)</b> <ul style="list-style-type: none"> <li>○ Clients that sign in or check in but leave before being seen by counselor or provider</li> </ul> </li> <li>• <b># Clients admitted to Crisis Center</b> <ul style="list-style-type: none"> <li>○ Self-explanatory</li> </ul> </li> <li>• <b>Readmits within 72 hours</b> <ul style="list-style-type: none"> <li>○ # of clients that are discharged from CRC and readmitted within 72 hours following said discharge</li> </ul> </li> <li>• <b>Customer satisfaction</b> <ul style="list-style-type: none"> <li>○ Requires standardized quantitative questions post discharge assessing satisfaction with care received at CRC</li> </ul> </li> <li>• <b>Budget-to-actual service utilization</b> <ul style="list-style-type: none"> <li>○ Total # of admissions compared to projected utilization volumes</li> </ul> </li> <li>• <b>Client rights (complaints and grievances)</b> <ul style="list-style-type: none"> <li>○ # of incidents reported to clients' rights officer</li> </ul> </li> <li>• <b>Impact on arrest and jail admission volumes for clients with BH/SUD crises</b></li> </ul> |

Attachment G

| DRAFT PROPOSAL OF CRISIS RECEIVING CENTER METRICS  |  |
|--|--|
| <b>AGENCY NAME:</b> Crisis Receiving Center of Lorain County – 2023 Outcomes Report MHARS Board. |  |
| <b>Time Period Reported:</b> July 1, 2022 – June 30, 2023  |  |
| <b>Services</b>  | The Crisis Receiving Center (CRC) will provide an integrated, recovery oriented, continuum of care that offers services which de-escalates the severity of a person's level of distress and/or need for urgent care associated with a substance use or mental health disorder.   |
| <b>Outcomes Measures</b>   | <p><b>For consumers using the CRC, the agency tracks the percentage of consumers reaching these treatment milestones:</b></p> <ul style="list-style-type: none"> <li>• Number of referrals to CRC <u>by referral source</u></li> <li>• Accept all referrals at least <u>90-99-100</u>% of the time with a no rejection policy for first responders</li> <li>• Screen for suicide risk and complete comprehensive suicide risk assessments and planning when clinically indicated that includes collaborative safety planning and a reduction in access to lethal means</li> <li>• Screen for violence risk and complete comprehensive violence risk assessments and planning when clinically indicated</li> <li>• Consumer demonstrates a willingness to follow treatment recommendations / commits to next level of care</li> <li>• Appointment for 7 day follow up given at the time of discharge and/or transition to the next level of care</li> </ul> |
| <b>Implementation guidance</b>   | <ul style="list-style-type: none"> <li>• Commit to an <u>environment that supports no-violent crisis intervention-no force</u>, first approach to engagement and collaboration</li> <li>• Create engaging and supportive environments through peer supports who are credentialed with lived experience that reflects the characteristics of the community served</li> <li>• Ask individuals served about their preferences and do what can be done to align actions to these preferences</li> </ul>  |

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Commented [DH1]: How does this happen with licensure of X.

Commented [DH2]: Review Violence Screening used now

Commented [DH3]: What if they don't want to leave or next level of care is not open or accepting customers

Commented [DH4]: Need legislative approach to add MH Peers as a billable service

Attachment G

|                 |  |
|-----------------|--|
|                 | <ul style="list-style-type: none"> <li>Team members will engage individuals in the care process during a crisis by their preferred name, and respecting gender preferences. Communicating clearly regarding all options and offer materials regarding the process in writing in the individual's preferred language whenever possible.</li> <li>Incorporate natural support and personal attendants are also part of the planning team. This can be accomplished via confidential platforms such as <u>zZoom</u> or <u>Life-size</u> to abide by state and federal regulatory and environmental guidance protocols</li> </ul>  |
| Open discussion | <ul style="list-style-type: none"> <li><del>Can the Board pay for Uber / Lyft services to decrease barriers of consumers wanting to receive walk-in services. This has worked in Cuyahoga County.</del> <u>How can we do this with Safety in mind and costs associated with transportation or ambulatory transportation.</u></li> <li>At times the facility capacity may limit additional admissions, but there is a no rejection policy for first responders <u>(When does the 23hr clock start ticking? At Assessment or walk-in)</u> <ul style="list-style-type: none"> <li><u>a. Surge plan development</u></li> </ul> </li> <li>Offer a dedicated first responders area for triage</li> <li>Areas for monitoring system and provider performance:               <ol style="list-style-type: none"> <li>Number served</li> <li>Percentage of referrals accepted</li> <li>Percentage from law enforcement, hospitals, jail diversion</li> <li>Law enforcement drop off time <u>(turnaround time TAT)</u></li> <li>Percentage of referrals from all first responders</li> <li>Average length of stay <u>(ALOS)</u></li> <li>Percentage discharged to the community</li> <li>Percentage not referred to emergency department for medical care</li> <li>Readmit rate                   <ul style="list-style-type: none"> <li><u>9-a. 7 day and 30 day</u></li> </ul> </li> <li>Guest service satisfaction</li> <li>Percentage of involuntary commitment referrals converted to voluntary</li> <li>Total cost of care for crisis episode <u>(based on claims data?)</u></li> <li>Percentage of individuals reporting increase ability to manage future crisis <u>(through f/u phone calls?)</u></li> </ol> </li> </ul> |

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## Finance Committee Meeting Report

Tuesday, June 17, 2025 5:00 p.m. Conference Room

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FINANCE COMMITTEE: The Finance Committee shall review all expenditures of the Board monthly financial statements and shall report on these to the BOD. The Committee shall review the annual budget proposed by the Executive Director and shall make recommendations on the annual budget to the BOD. The Committee shall review results from the annual county financial audit and monitor the implementation of any corrective action plans required by the audit.

**Committee Members Present:** Michael Finch (Committee Chair), Tim Barfield, Kreig Brusnahan and Dan Urbin (ex-officio)

Committee Members Absent: Monica Bauer and Robert Stipe

**Staff Present:** Michael Doud and Barry Habony

### I. Informational Item

1. **List of Contracts** – The Committee reviewed the attached list of *Contracts Authorized by the Executive Director on Behalf of the MHARS Board of Directors*.

### II. Recommendations

1. **Approval of the Fiscal Year 25 Statement of Revenue and Expenses and Statement of Cash Position** – The Committee reviewed the attached fiscal year 25 Statement of Revenue and Expenses and Statement of Cash Position, along with supporting schedules for the period ended May 2025 and found them to be in order.

**(Resolution 25-06-03)** The Committee **Recommends** approval of the fiscal year 25 financial statements for the period ended May 2025.

2. **Approval of the MHARS Board Listing of Expenses for May** – The Committee reviewed the attached Listing of Expenses for May 2025 totaling \$3,797,525.13 and found them to be in order.

**(Resolution 25-06-04)** The Committee **Recommends** approval of the MHARS Board May Listing of Expenses.

3. **Approval of the Integrated Services Partnership (ISP) Budget for Fiscal Year 26** – The Committee reviewed the attached ISP Budget for fiscal year 26 and found it to be in order.

**(Resolution 25-06-05)** The Committee **Recommends** approval of the Integrated Services Partnership (ISP) Budget for Fiscal Year 26.

4. **Approval of the MHARS Board Revised Budget for Fiscal Year 26** – The Committee reviewed the attached MHARS Board Revised Budget for Fiscal Year 26. The budget revisions for fiscal year 26 were found to be in order.

**(Resolution 25-06-06)** The Committee **Recommends** approval of the MHARS Board Revised Budget for Fiscal Year 26.

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## Finance Committee Meeting Report

Tuesday, June 17, 2025 5:00 p.m. Conference Room

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5. **Approval of MHARS Board Calendar Year 2026 Tax Budget** – The Committee reviewed the attached tax budget for calendar year 2026 with supporting documentation and found it to be in order.

**(Resolution 25-06-07) The Committee Recommends** approval of the MHARS Board Calendar Year 2026 Tax Budget.

6. **Approval of Contracts** – The Committee reviewed the attached list of *Contracts to be Authorized by the MHARS Board of Directors* and found them to be in order. Discussion ensued concerning the Crisis Recovery Center regarding any invoicing of non-claims services. It was requested that all supporting documentation to be provided for all invoices, reconciled and reported to the Finance Committee and the full Board on a monthly basis.

**(Resolution 25-06-08) The Committee Recommends** that the Executive Director be authorized to execute the *Contracts to be Authorized by the MHARS Board of Directors*.

III. **Unfinished Business** – None at this time.

IV. **New Business** – None at this time.

V. **Discussion of Consent Agenda Items** – The Committee affirmed all recommendations to be placed on the Consent Agenda.

VI. **Adjournment**

**Next Meeting** of the Finance Committee tentatively scheduled for Tuesday, August 19, 2025 at 5:00pm at the MHARS Board Office – Conference Room.



**Contracts Authorized by the Executive Director on Behalf of the MHARS Board of Directors**

**June 17, 2025**

| <b>Consultants - Vendors</b>                                | <b>Service Provided</b>  | <b>Amount Paid</b>                              |
|---|--|---|
| The Galilean Theological Center                             | Provide educational and training services for Lorain County residents.   | NTE \$20,000 for 7/1/25 - 6/30/26               |
| Amanda Gillespie  | Provide ASIST Training for the MHARS Community Network @ \$450/training. | NTE \$3,900 for 7/1/25 - 6/30/26                |
| Pat McCaslin  | Provide MHFA Training and coordination of training services @ \$50/hour. | NTE \$8,000 pooled funding for 7/1/25 - 6/30/26 |
| Blessing House  | Provide Family Stabilization Services.                                   | \$5,000 for 7/1/25 - 6/30/26                    |
| Hart Advertising, Operated by Lake Erie Outdoor Group, LLC. | Provide billboard advertising for 13 4-week periods.                     | NTE \$19,500 for 5/26/25 - 5/24/26              |
| Cantata Health Solutions                                    | Master Services Agreement for GOSH Claims System.                        | \$12,000 for 7/1/25 - 6/30/26                   |

# MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

## STATEMENT OF REVENUES AND EXPENSES FY25

Unaudited

JULY 1, 2024 TO MAY 31, 2025

|  | BUDGET                 |                        | ACTUAL               |                       |                     |               |
|--|------------------------|------------------------|----------------------|-----------------------|---------------------|---------------|
|  | AMENDED FY25<br>BUDGET | YEAR TO DATE<br>BUDGET | YEAR TO DATE ACTUAL  | MAY<br>2025           | VARIANCE            | % OF VARIANCE |
| <b>REVENUES</b>                                |                        |                        |                      |                       |                     |               |
| Levy 0.6 mill 5-year renewal expires 12/31/27  | \$ 4,010,080           | \$ 4,010,080           | \$ 4,026,790         | \$ -                  | \$ 16,710           | 0.4%          |
| Levy 1.2 mill 10-year renewal expires 12/31/34 | 8,565,995              | 8,565,995              | 8,628,368            | -                     | 62,373              | 0.7%          |
| Local Grants                                   | 65,030                 | 39,299                 | 41,099               | 26,800                | 1,800               | 4.6%          |
| State Allocations & Grants                     | 3,003,644              | 2,768,789              | 2,768,789            | 122,953               | -                   | 0.0%          |
| Federal Allocations & Grants                   | 4,720,916              | 3,867,021              | 3,851,821            | 369,105               | (15,200)            | -0.4%         |
| Pass-Through Grants                            | 1,192,500              | 905,422                | 905,422              | -                     | -                   | 0.0%          |
| Integrated Services Partnership                | 458,025                | 458,025                | 458,095              | 10                    | 70                  | 0.0%          |
| Capital Reimbursements                         | 10,908,705             | 7,208,938              | 7,208,938            | 1,807,835             | -                   | 0.0%          |
| Miscellaneous                                  | 247,469                | 190,325                | 190,325              | 36,121                | -                   | 0.0%          |
| <b>TOTAL REVENUES</b>                          | <b>\$ 33,172,364</b>   | <b>\$ 28,013,894</b>   | <b>\$ 28,079,647</b> | <b>\$ 2,362,824</b>   | <b>\$ 65,753</b>    | <b>0.2%</b>   |
| <b>EXPENSES</b>                                |                        |                        |                      |                       |                     |               |
| Personnel - Salary & Benefits                  | \$ 2,275,460           | \$ 1,913,069           | \$ 1,823,014         | \$ 191,523            | \$ 90,055           | 4.7%          |
| Operating                                      | 441,069                | 408,166                | 308,971              | 20,834                | 99,195              | 24.3%         |
| Printing & Advertising                         | 212,075                | 206,663                | 146,754              | 500                   | 59,909              | 29.0%         |
| Capital Outlay                                 | 80,000                 | -                      | -                    | -                     | -                   | 0.0%          |
| Crisis Recovery Center                         | 11,794,510             | 10,881,582             | 10,881,582           | 2,424,112             | -                   | 0.0%          |
| Auditor & Treasurer Fees - Levy                | 224,081                | 224,081                | 224,081              | -                     | -                   | 0.0%          |
| Integrated Services Partnership                | 1,366,807              | 1,156,300              | 839,588              | 29,282                | 316,712             | 27.4%         |
| Pass-Through Grants                            | 1,192,500              | 905,422                | 905,422              | 145,943               | -                   | 0.0%          |
| Agency & Community                             | 4,116,268              | 3,280,932              | 2,448,224            | 62,033                | 832,708             | 25.4%         |
| Network Agency Contracts                       | 15,617,636             | 13,709,950             | 10,881,235           | 1,114,822             | 2,828,715           | 20.6%         |
| <b>TOTAL EXPENSES</b>                          | <b>\$ 37,320,406</b>   | <b>\$ 32,686,165</b>   | <b>\$ 28,458,871</b> | <b>\$ 3,989,049</b>   | <b>\$ 4,227,294</b> | <b>12.9%</b>  |
| <b>NET</b>                                     | <b>\$ (4,148,042)</b>  | <b>\$ (4,672,271)</b>  | <b>\$ (379,224)</b>  | <b>\$ (1,626,225)</b> | <b>\$ 4,293,047</b> |               |

|                    |           |
|--------------------|-----------|
| FY25 Payroll       | 191,523   |
| Report of Expenses | 3,797,526 |
|                    | 3,989,049 |

# MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY

## STATEMENT OF CASH POSITION FY25

Unaudited

JULY 1, 2024 TO MAY 31, 2025

AMENDED FY25  
BUDGET

YEAR TO DATE ACTUAL

|   |               |              |
|---|---------------|--------------|
| Board Levy Cash Balance - Beginning of Period                               | \$18,258,093  | \$18,258,093 |
| Board Levy Cash Balance - End of Period                                     | \$16,172,287  | \$17,292,615 |
| Board Unrestricted Cash Balance - Beginning of Period                       | \$0           | \$0          |
| Board Unrestricted Cash Balance - End of Period                             | \$0           | \$0          |
| Local/State/Federal Allocations & Grants Cash Balance - Beginning of Period | \$1,153,454   | \$1,153,454  |
| Local/State/Federal Allocations & Grants Cash Balance - End of Period       | \$0           | \$2,121,200  |
| Pass-Through Cash Balance - Beginning of Period                             | \$0           | \$0          |
| Pass-Through Cash Balance - End of Period                                   | \$0           | \$0          |
| ISP Cash Balance Held by Board as Fiscal Agent - Beginning of Period        | \$973,070     | \$973,070    |
| ISP Cash Balance Held by Board as Fiscal Agent - End of Period              | \$289,288     | \$591,577    |
| Total Cash Balance - Beginning of Period                                    | \$20,384,617  | \$20,384,617 |
| Total Cash Balance - End of Period  | \$16,461,575  | \$20,005,392 |
| Net Difference  | (\$3,923,042) | (\$379,225)  |

|  |                     |
|--|---------------------|
| <b>Board Levy Cash Balance</b>                                     | <b>\$16,172,287</b> |
| Reserve: Committed to Crisis Receiving Center Capital              | (\$1,647,663)       |
| Reserve: Committed to Crisis Receiving Center Operations for 5 yrs | (\$4,889,318)       |
| Reserve: Housing Continuum   | (\$1,000,000)       |
| Reserve: Capital Improvements                                      | (\$750,000)         |
| Reserve: Sick/Vacation Payout at Retirement or Separation          | (\$301,748)         |
| Reserve: Cash Flow   | (\$3,174,828)       |
| <b>Board Levy Unobligated Cash Balance</b>                         | <b>\$4,408,730</b>  |

## Allocations & Grants Supporting Schedule

|   | FY25 BUDGET | FY25 RECEIVED |
|---|-------------|---------------|
| Local Grants:   |             |               |
| Hold for Unallocated  | 730         | -             |
| 988 Ohio Awareness Mini-Grant   | 5,000       | 5,000.00      |
| Ohio Suicide Prevention Foundation  | 50,000      | 25,000.00     |
| Overdose Awareness Day  | 6,800       | 6,799.20      |
| CIT - NAMI - MEOMED   | 1,000       | 2,800.00      |
| OACBHA Week of Appreciation   | 1,500       | 1,500.00      |
|   | 65,030      | 41,099.20     |
| State Allocations & Grants:   |             |               |
| Access to Wellness Recovery Supports  | 150,000     | 75,000.00     |
| Community Innovations - Community Medication (Psychotropic Drug)  | 284,710     | 142,355.00    |
| Continuum of Care - Board Elected and Additional Community Investment   | 88,631      | 88,631.00     |
| Continuum of Care - Community Investments (Both MH & SUD)   | 374,184     | 374,184.00    |
| Continuum of Care - Community Investments (Central Pharmacy)  | 19,255      | 19,254.60     |
| Continuum of Care - Community Investments (MH Portion)  | 889,208     | 889,208.00    |
| Continuum of Care - Community Investments (SUD Portion)   | 139,646     | 139,646.00    |
| Continuum of Care - Crisis Flexible Funds   | 146,025     | 146,025.00    |
| Continuum of Care - Crisis Infrastructure Funds   | 50,000      | 50,000.00     |
| Continuum of Care - NEO Collaborative Jail Program  | 70,000      | 52,500.00     |
| Criminal Justice Services - Addiction Treatment Program (ATP)   | 300,000     | 300,000.00    |
| Criminal Justice Services - Community Transition Program (CTP)  | 53,000      | 53,000.00     |
| Criminal Justice Services - Forensic Monitoring   | 10,050      | 10,050.00     |
| Prevention & Wellness - Early Intervention  | 55,000      | 55,000.00     |
| Prevention & Wellness - Prevention Services Evidence Based Practice (EBP)   | 24,800      | 24,800.00     |
| Prevention & Wellness - Primary Prevention  | 22,685      | 22,685.00     |
| Prevention & Wellness - Project AWARE   | 50,000      | 50,000.00     |
| Problem Casino/Gambling Addiction - SUD Gambling Addiction Prevention/Treatment                                   | 98,947      | 98,947.00     |
| Recovery Housing - Landlord Incentive Program   | 22,350      | 22,350.00     |
| Recovery Housing Operating Allocation   | 155,153     | 155,153.00    |
|   | 3,003,644   | 2,768,788.60  |
| Federal Allocations & Grants:   |             |               |
| Housing and Urban Development (HUD) Grant - Shelter + Care  | 512,527     | 377,987.00    |
| Bipartisan Safer Communities Act (BSCA) Grant   | 56,000      | 27,750.00     |
| Hospital Access Program   | 285,600     | 270,400.00    |
| Mental Health Block Grant   | 172,144     | 172,144.00    |
| Mental Health Court Grant   | 7,500       | 7,500.00      |
| Mobile Response and Stabilization Services (MRSS)   | -           | -             |
| Projects for Assistance in Transition from Homelessness (PATH) Grant  | 92,363      | 51,290.81     |
| State Opioid & Stimulant Response (SOSR) Grant - Local Project Treatment and Recovery (Jul-Sep FFY24) SOS 3.2     | 701,816     | 701,815.59    |
| State Opioid & Stimulant Response (SOSR) Grant - Local Project Treatment and Recovery (Oct-Sep FFY25) SOS 3.0 NCE | 245,000     | -             |
| State Opioid & Stimulant Response (SOSR) Grant - Local Project Treatment and Recovery (Oct-Sep FFY25) SOS 4.0     | 1,118,861   | 782,296.33    |
| Substance Abuse Block Grant (SABG) - Adolescent Treatment Services  | 276,573     | 254,554.77    |
| Substance Use Prevention, Treatment and Recovery Services (SUPTRS) Block Grant - Prevention                       | 295,762     | 295,762.00    |
| Substance Use Prevention, Treatment and Recovery Services (SUPTRS) Block Grant - Treatment                        | 743,682     | 743,682.00    |
| Supportive Housing Match  | 64,193      | 64,192.48     |
| Title XX Grant  | 148,895     | 102,446.00    |
| Treatment Access for Adults with Alcohol Use Disorder   | -           | -             |
|   | 4,720,916   | 3,851,820.98  |
| Pass-Through Grants:  |             |               |
| Crisis Intervention Program   | 293,726     | 6,648.00      |
| Subsidized Docket Support - Specialized Docket Payroll Subsidy Project  | 315,000     | 315,000.00    |
| Substance Abuse Block Grant (SABG) - Circle for Recovery  | 100,000     | 100,000.00    |
| Women's Treatment & Recovery  | 483,774     | 483,774.00    |
|   | 1,192,500   | 905,422.00    |

**Agency & Community Supporting Schedule**

|  | Allocation/Grant<br>FY25 Budget | Levy<br>FY25 Budget | TOTAL<br>FY25 BUDGET | Allocation/Grant<br>FY25 Expense | Levy<br>FY25 Expense | TOTAL<br>FY25 EXPENSE |
|--|---------------------------------|---------------------|----------------------|----------------------------------|----------------------|-----------------------|
| Supplies/Materials/Other   | -                               | 13,956              | 13,956               | -                                | 12,418.59            | 12,418.59             |
| Contractual/Purchased Services (Trainings and Consultations)                             | -                               | 60,750              | 60,750               | -                                | 37,973.55            | 37,973.55             |
| Pooled Agency Services (Bilingual Staff Incentive, Internship, Interpreting, Youth Wrap) | -                               | 27,000              | 27,000               | -                                | 4,603.96             | 4,603.96              |
| Housing Inspections  | -                               | 7,000               | 7,000                | -                                | 4,327.44             | 4,327.44              |
| Juvenile Court   | -                               | 8,000               | 8,000                | -                                | -                    | -                     |
| Bridge Pointe Commons - Front Desk and Security  | -                               | 184,220             | 184,220              | -                                | 143,334.90           | 143,334.90            |
| Lorain County Sheriff Jail Re-Entry Coordinator  | 104,567                         | -                   | 104,567              | 34,211.22                        | -                    | 34,211.22             |
| Transport Services - LifeCare  | -                               | 20,000              | 20,000               | -                                | 2,488.15             | 2,488.15              |
| Indigent/Youth Inpatient Local Bed Days  | 285,600                         | 454,800             | 740,400              | 190,400.00                       | 292,470.00           | 482,870.00            |
| Respite (Blessing House)   | -                               | 5,000               | 5,000                | -                                | 5,000.00             | 5,000.00              |
| Youth Led Suicide "You Belong" Initiative  | -                               | 42,000              | 42,000               | -                                | 38,165.33            | 38,165.33             |
| Lorain County Children and Family First Council (LCCFFC) Funding Allocation              | -                               | 40,000              | 40,000               | -                                | 40,000.00            | 40,000.00             |
| Housing Needs Assessment   | -                               | 25,000              | 25,000               | -                                | -                    | -                     |
| Housing Access Program (HAP)   | -                               | 250,750             | 250,750              | -                                | 75,000.00            | 75,000.00             |
| Suicide Prevention Coordinator   | -                               | 125,000             | 125,000              | -                                | 91,951.51            | 91,951.51             |
| Behavioral Health Wellness Coordinator   | 92,714                          | -                   | 92,714               | 66,250.19                        | -                    | 66,250.19             |
| Integrated Services Partnership (ISP) Funding Allocation                                 | -                               | 150,000             | 150,000              | -                                | 150,000.00           | 150,000.00            |
| Road to Hope Capital Allocation  | -                               | 500,000             | 500,000              | -                                | 500,000.00           | 500,000.00            |
| Hold for Unallocated   | 730                             | -                   | 730                  | -                                | -                    | -                     |
| 988 Ohio Awareness Mini-Grant  | 5,000                           | -                   | 5,000                | 2,100.00                         | -                    | 2,100.00              |
| Ohio Suicide Prevention Foundation   | 50,000                          | -                   | 50,000               | -                                | -                    | -                     |
| OACBHA Week of Appreciation  | 2,081                           | -                   | 2,081                | 2,080.79                         | -                    | 2,080.79              |
| NAMI - CIT - NEOMED  | 5,627                           | -                   | 5,627                | 1,653.85                         | -                    | 1,653.85              |
| Suicide Prevention Coalition   | 2,435                           | -                   | 2,435                | 300.00                           | -                    | 300.00                |
| Overdose Awareness Day   | 6,800                           | 2,000               | 8,800                | 6,799.20                         | 2,000.00             | 8,799.20              |
| Opiate Outreach  | 44,000                          | -                   | 44,000               | 18,806.47                        | -                    | 18,806.47             |
| Addiction Treatment Program (ATP)  | 325,362                         | -                   | 325,362              | 254,466.10                       | -                    | 254,466.10            |
| Prevention & Wellness  | 314,843                         | -                   | 314,843              | 38,928.11                        | -                    | 38,928.11             |
| Gambling Prevention  | 1,784                           | -                   | 1,784                | 1,377.81                         | -                    | 1,377.81              |
| Psychotropic Drug Program  | 284,710                         | 108,345             | 393,055              | 142,355.00                       | 108,344.48           | 250,699.48            |
| Central Pharmacy   | 4,255                           | -                   | 4,255                | 4,456.55                         | -                    | 4,456.55              |
| Access to Wellness Recovery Supports   | 236,154                         | -                   | 236,154              | 104,310.91                       | -                    | 104,310.91            |
| Mental Health Court  | 8,862                           | -                   | 8,862                | 2,696.25                         | -                    | 2,696.25              |
| Bipartisan Safer Communities Act (BSCA) Grant  | 56,000                          | -                   | 56,000               | -                                | -                    | -                     |
| Landlord Incentive Program   | 59,350                          | -                   | 59,350               | 7,685.00                         | -                    | 7,685.00              |
| Supportive Housing Match   | 28,679                          | -                   | 28,679               | -                                | -                    | -                     |
| QRT  | 12,516                          | -                   | 12,516               | 1,370.36                         | -                    | 1,370.36              |
| SOS 3.2 (Oct-Sep FFY24)  | 22,378                          | -                   | 22,378               | 22,378.70                        | -                    | 22,378.70             |
| SOS 3.0 NCE (Oct-Sep FFY25)  | 63,000                          | -                   | 63,000               | -                                | -                    | -                     |
| SOS 4.0 (Oct-Sep FFY25)  | 75,000                          | -                   | 75,000               | 37,520.50                        | -                    | 37,520.50             |
|  | 2,092,447                       | 2,023,821           | 4,116,268            | 940,147.01                       | 1,508,077.91         | 2,448,224.92          |

**Network Agency Contracts Supporting Schedule**

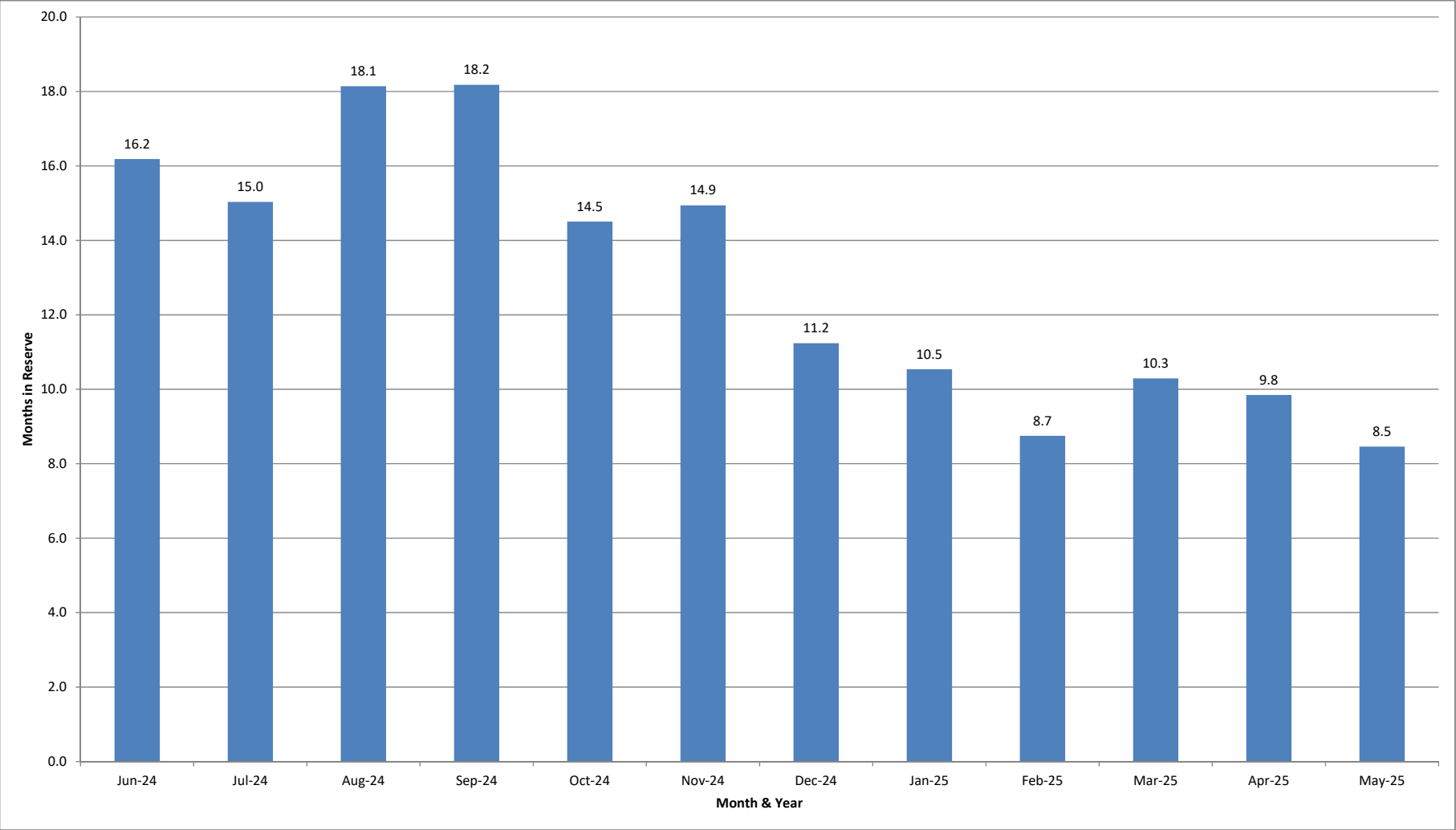
|  | Allocation/Grant | Levy        | TOTAL       | Allocation/Grant | Levy         | TOTAL         |
|--|------------------|-------------|-------------|------------------|--------------|---------------|
|  | FY25 Budget      | FY25 Budget | FY25 BUDGET | FY25 Expense     | FY25 Expense | FY25 EXPENSE  |
| Applewood  | 241,573          | 1,101,559   | 1,343,132   | 241,573.00       | 518,721.71   | 760,294.71    |
| Beech Brook  | -                | 40,000      | 40,000      | -                | 17,159.96    | 17,159.96     |
| Bellefaire JCB   | -                | 342,125     | 342,125     | -                | 66,005.52    | 66,005.52     |
| Big Brothers Big Sisters   | 79,800           | 40,000      | 119,800     | 59,850.00        | 30,000.00    | 89,850.00     |
| Catholic Charities   | -                | 137,000     | 137,000     | -                | 99,989.60    | 99,989.60     |
| Colors+ Counseling   | -                | 30,400      | 30,400      | -                | 14,000.18    | 14,000.18     |
| El Centro  | -                | 255,000     | 255,000     | -                | 241,175.88   | 241,175.88    |
| Far West   | -                | 181,727     | 181,727     | -                | 131,991.37   | 131,991.37    |
| Gathering Hope House   | -                | 485,138     | 485,138     | -                | 485,138.00   | 485,138.00    |
| Let's Get Real   | 556,483          | -           | 556,483     | 415,533.85       | -            | 415,533.85    |
| Lorain County Health & Dentistry   | 140,518          | -           | 140,518     | 130,372.14       | -            | 130,372.14    |
| Lorain Urban Minority Alcoholism and Drug Abuse Outreach Program (UMADAOP) | 195,272          | 29,802      | 225,074     | 121,415.52       | 29,802.00    | 151,217.52    |
| Lutheran Metropolitan Ministry - Guardianship Services                     | -                | 52,000      | 52,000      | -                | 39,000.00    | 39,000.00     |
| MedMark Treatment Centers (Baymark Health)                                 | 314,231          | -           | 314,231     | 143,145.39       | -            | 143,145.39    |
| NAMI   | -                | 140,000     | 140,000     | -                | 110,000.00   | 110,000.00    |
| Neighborhood Alliance  | 125,824          | 45,703      | 171,527     | 66,168.08        | 42,179.76    | 108,347.84    |
| New Directions (Crossroads Health)   | -                | 57,000      | 57,000      | -                | 21,387.62    | 21,387.62     |
| New Sunrise  | 474,192          | 466,196     | 940,388     | 339,652.00       | 292,688.78   | 632,340.78    |
| NORA   | 55,822           | -           | 55,822      | 38,653.90        | -            | 38,653.90     |
| Ohio Guidestone  | 8,629            | 490,065     | 498,694     | 8,629.48         | 336,830.14   | 345,459.62    |
| Pathways   | -                | 66,000      | 66,000      | -                | 56,294.57    | 56,294.57     |
| Place to Recover Training and Resource Center                              | 667,823          | -           | 667,823     | 499,743.21       | -            | 499,743.21    |
| Primary Purpose  | 250,000          | -           | 250,000     | 119,686.03       | -            | 119,686.03    |
| Psych & Psych  | -                | 50,000      | 50,000      | -                | 387.94       | 387.94        |
| Riveon Mental Health & Recovery  | 2,701,197        | 4,482,762   | 7,183,959   | 1,904,539.91     | 3,571,569.05 | 5,476,108.96  |
| Road to Hope House   | 407,934          | -           | 407,934     | 288,814.30       | -            | 288,814.30    |
| Safe Harbor/Genesis House  | -                | 195,000     | 195,000     | -                | 195,000.00   | 195,000.00    |
| Signature Health   | -                | 33,100      | 33,100      | -                | -            | -             |
| Silver Maple Recovery  | 247,816          | 15,000      | 262,816     | 132,939.78       | -            | 132,939.78    |
| Stella Maris   | 88,800           | 3,000       | 91,800      | 71,195.92        | -            | 71,195.92     |
|  | 6,555,914        | 8,738,577   | 15,294,491  | 4,581,912.51     | 6,299,322.08 | 10,881,234.59 |
| Reserves   | -                | 226,885     | 226,885     |                  |              |               |
| Unallocated  | 96,260           | -           | 96,260      |                  |              |               |
|  | 6,652,174        | 8,965,462   | 15,617,636  |                  |              |               |

Pass-Through Grants:

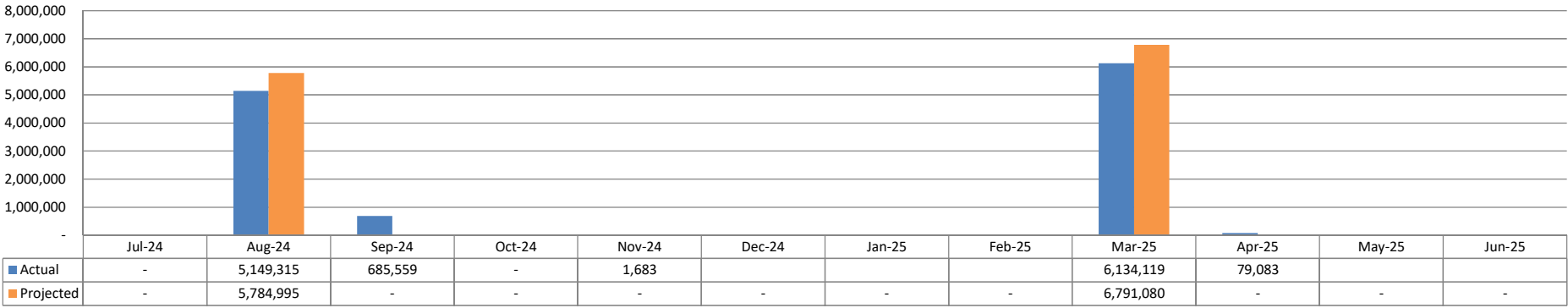
|   |         |            |
|---|---------|------------|
| Subsidized Docket Support - Specialized Docket Payroll Subsidy Project    | 315,000 | 315,000.00 |
| Lorain UMADAOP - Substance Abuse Block Grant (SABG) - Circle for Recovery | 100,000 | 75,000.00  |
| The LCADA Way - Women's' Treatment & Recovery                             | 483,774 | 241,887.00 |
|   | 898,774 | 631,887.00 |



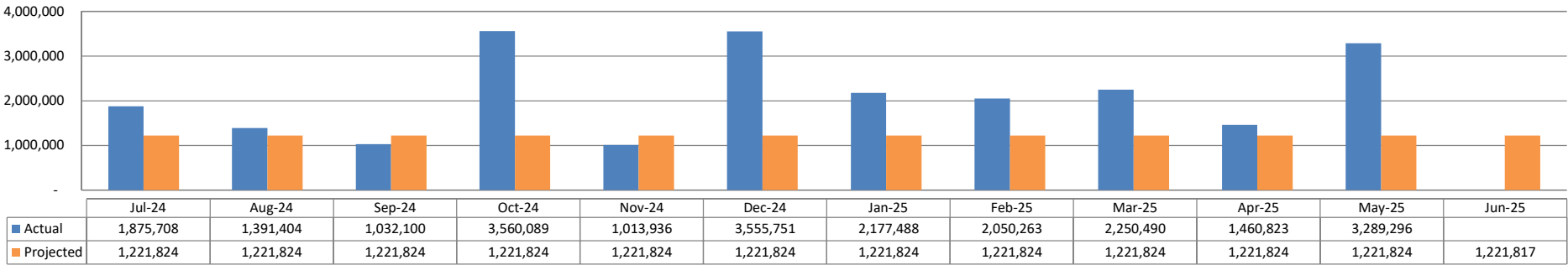
Levy Funds - Months in Reserve (Last 12 Months) - Supporting Table



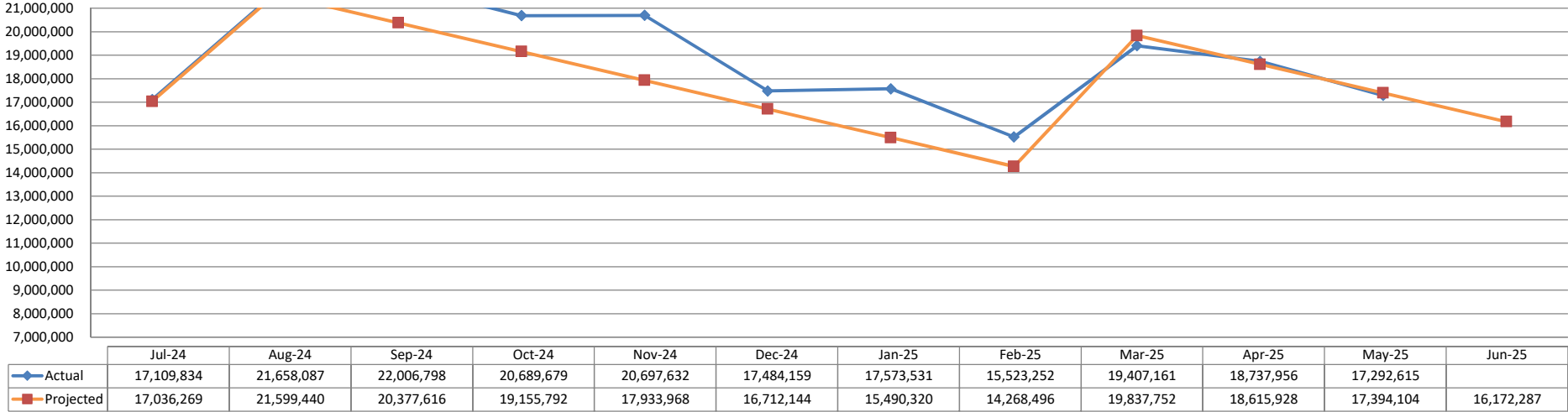
REVENUES



EXPENSES



CASH FLOW



**Variance Analysis  
May 2025**

**REVENUES:**

**Levy – \$16,710 & 0.4% and \$62,373 & 0.7%**

- Levy revenues came in slightly higher than anticipated budget.

**Local Grants – \$1,800 & 4.6%**

- Received NAMI CIT Grant award that was unbudgeted.

**State Allocations & Grants – (\$15,200) and (0.4%)**

- Received less of an allocation for Hospital Access Program than budgeted. Please refer to Allocations & Grants Supporting Schedule for detail.

**Federal Allocations & Grants – No Variance**

- Please refer to Allocations & Grants Supporting Schedule for detail.

**Pass-Through Grants – No Variance**

- Please refer to Allocations & Grants Supporting Schedule for detail.

**Integrated Services Partnership – No Significant Variance**

- Child support reimbursements.

**Capital Reimbursements – No Variance**

**Miscellaneous – No Significant Variance**

**Variance Analysis  
May 2025**

**EXPENSES:**

**Personnel-Salary & Benefits – \$90,055 & 4.7%**

- Variance due to 2.5 vacant staff FTE's.

**Operating – \$99,195 & 24.3%**

- Operating expenses currently under budget and are being monitored continuously by the Chief of Business Operations.

**Printing & Advertising – \$59,909 & 29.0%**

- Printing & Advertising expenses currently under budget and are being monitored continuously by the Communications & Community Relations Director.

**Capital Outlay – No Variance**

**Crisis Receiving Center – No Variance**

**Auditor & Treasurer Fees-Levy – No Variance**

**Integrated Services Partnership \$3167124 & 27.4%**

- This variance results from the timing of billings from placement agencies and the number of children in care.

**Pass-Through Grants – No Variance**

**Agency & Community – \$832,708 & 25.4%**

- Please refer to Agency & Community Supporting Schedule for detailed breakdown.

**Network Agency Contracts – \$2,828,715 & 20.6%**

- Please refer to Network Agency Contracts Supporting Schedule for detailed breakdown.

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY**

**LISTING OF EXPENSES MAY 2025**

| Warrant#                          | Chk Date  | Inv Date  | Journal Description/Payee Name  | Amount           |
|-----------------------------------|-----------|-----------|---|------------------|
| <b>OPERATING</b>                  |           |           |   |                  |
| 5143038                           | 15-May-25 | 28-Apr-25 | COMDOC INC:SUPPLIES-PRINTER INK OVERAGE-APR 2025  | 492.51           |
| 102581                            | 14-May-25 | 15-Apr-25 | FRIENDS SERVICE CO INC DBA FRIENDSOFFICE:MHARS 3340.A100                                    | 248.64           |
| 5141893                           | 8-May-25  | 5-May-25  | MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY:SUPPLIES FOR OFFICE M | 67.03            |
| 5144435                           | 28-May-25 | 19-May-25 | MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY:SUPPLIES-BATTERIES-W  | 23.36            |
| 5141037                           | 5-May-25  | 7-Apr-25  | VAKERICS, JOHANNA C:MHARS 3340  | 26.77            |
| 5141898                           | 8-May-25  | 29-Apr-25 | WHITE HOUSE ARTESIAN SPRINGS INC:SUPPLIES - WATER -04/29/2025                               | 33.00            |
| 5144439                           | 28-May-25 | 20-May-25 | WHITE HOUSE ARTESIAN SPRINGS INC:SUPPLIES - WATER -05/20/2025                               | 34.00            |
|                                   |           |           | <b>SUPPLIES/MATERIALS</b>   | <b>925.31</b>    |
| 5143032                           | 15-May-25 | 28-Apr-25 | ALTAIR ENGINEERING INC:MONARCH SOFTWARE 4/30/2025 -04/29/2026                               | 3,248.75         |
| 5141885                           | 8-May-25  | 16-Apr-25 | COALITION ON HOMELESSNESS AND HOUSING IN OHIO:HMIS AGENCY FEE APR 2025                      | 550.00           |
| 5142657                           | 14-May-25 | 17-Apr-25 | GREAT LAKES COMPUTER CORPORATION:MHARS 3340   | 174.00           |
| 5141890                           | 8-May-25  | 1-May-25  | GREAT LAKES COMPUTER CORPORATION:MICROSOFT AND SENTINEL LICENSES FEE'S APR-MAY 2025         | 476.30           |
| 5142891                           | 14-May-25 | 23-Apr-25 | ZOOM VIDEO COMMUNICATIONS INC:ZOOM SUBSCRIPTION 4/23/2025-04/22/2026                        | 1,899.45         |
|                                   |           |           | <b>COMPUTER SYSTEM SOFTWARE</b>   | <b>6,348.50</b>  |
| 5141550                           | 7-May-25  | 5-May-25  | Abraham, Amy L:MHARS 3340.A100  | 102.08           |
| 5141030                           | 5-May-25  | 28-Mar-25 | DOUD, MICHAEL K:MHARS 3340  | 310.30           |
| 5141574                           | 7-May-25  | 30-Apr-25 | HABONY, BARRY J:MHARS 3340.A100   | 95.12            |
| 5141037                           | 5-May-25  | 7-Apr-25  | VAKERICS, JOHANNA C:MHARS 3340  | 29.58            |
|                                   |           |           | <b>GAS MILEAGE REIMBURSEMENT</b>  | <b>537.08</b>    |
| 5142657                           | 14-May-25 | 17-Apr-25 | GREAT LAKES COMPUTER CORPORATION:MHARS 3340   | 231.99           |
|                                   |           |           | <b>EQUIPMENT</b>  | <b>231.99</b>    |
| 5144077                           | 22-May-25 | 12-May-25 | PITNEY BOWES GLOBAL FINANCIAL SERVICES LLC:MHARS 3340.A100                                  | 210.18           |
|                                   |           |           | <b>EQUIPMENT LEASE</b>  | <b>210.18</b>    |
| 5141884                           | 8-May-25  | 30-Apr-25 | ACCESS INFORMATION MANAGEMENT CORPORATION DBA ACCESS:CONTR SVCS STORAGE FEES MAY 2025       | 293.27           |
| 5141889                           | 8-May-25  | 30-Apr-25 | GREAT LAKES COMPUTER CORPORATION:CONTR SVCS STORAGE-BACKUP FEE-04/01-04/30/2025             | 650.00           |
| 5141896                           | 8-May-25  | 18-Apr-25 | STERICYCLE INC:CONTR SVCS SHREDDING SVCS APR 2025   | 242.96           |
| 5144436                           | 28-May-25 | 18-May-25 | STERICYCLE INC:CONTR SVCS SHREDDING SVCS MAY 2025   | 242.96           |
|                                   |           |           | <b>CONTRACTUAL/PURCHASED SERVICES</b>   | <b>1,429.19</b>  |
| 5144061                           | 22-May-25 | 8-May-25  | CELLCO PARTNERSHIP DBA VERIZON WIRELESS:MHARS 3340  | 664.17           |
| 5142651                           | 14-May-25 | 1-May-25  | CHARTER COMMUNICATIONS HOLDINGS LLC:MHARS 3340  | 379.00           |
| 5142964                           | 15-May-25 | 13-May-25 | COLUMBIA GAS OF OHIO INC:MHARS 3340   | 895.69           |
| 5142965                           | 15-May-25 | 19-Apr-25 | CONNECT PARENT CORPORATION CONNECT HOLDING II LLC DBA BRIGHTSPEED (87-3811759-):MHARS 3340  | 442.72           |
| 5142654                           | 14-May-25 | 7-May-25  | ELYRIA PUBLIC UTILITIES:MHARS 3340  | 359.63           |
| 5144207                           | 23-May-25 | 20-May-25 | ELYRIA PUBLIC UTILITIES:MHARS 3340  | 170.98           |
| 5142970                           | 15-May-25 | 14-May-25 | OHIO EDISON COMPANY:MHARS 2025000824  | 1,360.09         |
| 5142971                           | 15-May-25 | 13-May-25 | OHIO EDISON COMPANY:MHARS 3340  | 110.66           |
| 5142972                           | 15-May-25 | 13-May-25 | OHIO EDISON COMPANY:MHARS 3340  | 567.59           |
| 5142973                           | 15-May-25 | 13-May-25 | OHIO EDISON COMPANY:MHARS 3340  | 515.28           |
|                                   |           |           | <b>UTILITIES</b>  | <b>5,465.81</b>  |
| 5143043                           | 15-May-25 | 6-Apr-25  | HUNTER INTERNATIONAL, INC:BACKGROUND CHECK-DRUG SCREEN C. CAPRI- MAR-APR 2025               | 1,550.00         |
|                                   |           |           | <b>PROFESSIONAL SERVICES</b>  | <b>1,550.00</b>  |
| 5143037                           | 15-May-25 | 1-May-25  | BRIAN KYLES CONSTRUCTION INC:ANNUAL TURF & ORNAMENTAL AGREEMENT-BI WEEKLY MOWING APR-M      | 2,582.35         |
| 5144432                           | 28-May-25 | 16-May-25 | BRIAN KYLES CONSTRUCTION INC:BI WEEKLY MOWING 05/13/2025                                    | 50.40            |
| 5141888                           | 8-May-25  | 6-Apr-25  | COZART, LEWIS W DBA COZY CONNECTION:REPAIRS & MAINT ALC CLEANING FEB-APR 2025               | 650.00           |
|                                   |           |           | <b>MAINTENANCE</b>  | <b>3,282.75</b>  |
| 5144433                           | 28-May-25 | 15-May-25 | FLIGNER ENTERPRISES INC:OTHER EXP - FOOD FOR STAFF EVENT 05/15/2025                         | 853.91           |
|                                   |           |           | <b>OTHER</b>  | <b>853.91</b>    |
|                                   |           |           | <b>TOTAL OPERATING</b>  | <b>20,834.72</b> |
| <b>PRINTING &amp; ADVERTISING</b> |           |           |   |                  |
| 5144434                           | 28-May-25 | 6-May-25  | LEADERSHIP LORAIN COUNTY:INDUCTION CEREMONY SPONSORSHIP-FY25                                | 500.00           |
|                                   |           |           | <b>TOTAL PRINTING &amp; ADVERTISING</b>   | <b>500.00</b>    |
| <b>CRISIS RECOVERY CENTER</b>     |           |           |   |                  |
| 5144106                           | 22-May-25 | 1-May-25  | CTL ENGINEERING INC:CRC INSPECTION TESTING SVCS JAN-APR 2025                                | 7,505.00         |
| 5141894                           | 8-May-25  | 7-Apr-25  | PANZICA CONSTRUCTION COMPANY:LCCRC PROJECT-CERTIFIED AMOUNT 03/31/2025                      | 1,324,544.89     |

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY**

**LISTING OF EXPENSES MAY 2025**

| <b>Warrant#</b>                              | <b>Chk Date</b> | <b>Inv Date</b> | <b>Journal Description/Payee Name</b>   | <b>Amount</b>       |
|--|-----------------|-----------------|---|---------------------|
| 5144116                                      | 22-May-25       | 30-Apr-25       | PANZICA CONSTRUCTION COMPANY:LCCRC PROJECT-CERTIFIED AMOUNT 04/30/2025                      | 1,081,885.36        |
| 5142879                                      | 14-May-25       | 16-Apr-25       | PERSPECTUS ARCHITECTURE LLC:PROF SVCS ARCH & DESIGN MAR 2025                                | 10,176.36           |
| <b>TOTAL CRISIS RECOVERY CENTER</b>          |                 |                 |   | <b>2,424,111.61</b> |
| <b>INTEGRATED SERVICES PARTNERSHIP</b>       |                 |                 |   |                     |
| 5141886                                      | 8-May-25        | 31-Mar-25       | CORNELL ABRAXAS GROUP, LLC:ISP PLACEMENT SVCS MAR 2025                                      | 844.66              |
| 5141887                                      | 8-May-25        | 2-Apr-25        | COUNTY OF LORAIN DBA LORAIN COUNTY CHILDREN SERVICE:LCCS REIMBURSEMENT FOR CHILDCARE FOR    | 300.95              |
| 5143047                                      | 15-May-25       | 21-Apr-25       | LORAIN COUNTY COMMUNITY MENTAL HEALTH:REIMBURSEMENT ISP DIRECTOR SALARY & TRAVEL JAN-MA     | 28,135.45           |
| <b>TOTAL INTEGRATED SERVICES PARTNERSHIP</b> |                 |                 |   | <b>29,281.06</b>    |
| <b>PASS-THROUGH GRANTS</b>                   |                 |                 |   |                     |
| 5143049                                      | 15-May-25       | 1-Apr-25        | LORAIN UMADAOP:CFRO DISPURSEMENT 4TH QTR 2025   | 25,000.00           |
| 5142883                                      | 14-May-25       | 10-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:Q3 WOMANS SET ASIDE, PSY INCENTIVE FEB-JUN 2025           | 120,943.50          |
| <b>TOTAL PASS-THROUGH GRANTS</b>             |                 |                 |   | <b>145,943.50</b>   |
| <b>AGENCY &amp; COMMUNITY</b>                |                 |                 |   |                     |
| 5144108                                      | 22-May-25       | 30-Apr-25       | EDEN INC:FRONT DESK SECURITY REIMBURSEMENT APR 2025   | 15,542.62           |
| 5144107                                      | 22-May-25       | 4-May-25        | EDEN INC:LAND LORD INCENTIVE 07/01/2024-12/31/2024  | 4,660.00            |
| 5144111                                      | 22-May-25       | 30-Apr-25       | FERRER, MICHAEL:YOU BELONG FEB-MAY 2025   | 4,669.78            |
| 5143041                                      | 15-May-25       | 6-May-25        | FLIGNER ENTERPRISES INC:MHFA TRAINING SUPPLIES- MAY 2025                                    | 163.75              |
| 5143044                                      | 15-May-25       | 1-Apr-25        | LAMAR TEXAS LIMITED PARTNERSHIP DBA THE LAMAR COMPANIES:988 MINI GRANT-BILLBOARDS APR 2025  | 1,600.00            |
| 5143046                                      | 15-May-25       | 21-Apr-25       | LET'S GET REAL INC DBA LET'S GET REAL INC:PEER SUPPORT -WHO-ATP-MAR-APR 2025                | 7,444.50            |
| 5144114                                      | 22-May-25       | 6-May-25        | LORAIN COUNTY SHERIFF:SOS 4.0 JAIL BASED MAT PRE-RELEASE APR-2025                           | 2,781.50            |
| 5143048                                      | 15-May-25       | 17-Apr-25       | LORAIN PORT AUTHORITY:2024 ROCKIN ON THE RIVER CONCERT SERIES SUD POOL-MAY-JUNE 2025        | 1,000.00            |
| 5141891                                      | 8-May-25        | 16-Apr-25       | MENTAL HEALTH AMERICA OF NORTHERN KENTUCKY AND SOUTHWEST OHIO:MHFA TRAINING MANUALS-A       | 265.55              |
| 5141892                                      | 8-May-25        | 28-Apr-25       | MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY:CIT TRAINING-APR 28 2 | 23.45               |
| 5144115                                      | 22-May-25       | 15-Apr-25       | NATIONAL COUNCIL FOR BEHAVIORAL HEALTH DBA NATIONAL COUNCIL FOR MENTAL WELLBEING:ADULT M    | 1,355.00            |
| PAYMENT ON BEHALF                            | 22-May-25       |                 | PAYMENT ON BEHALF OF MHARS FOR CENTRAL PHARMACY   | 299.38              |
| 5142880                                      | 14-May-25       | 1-May-25        | PRIMARY PURPOSE CENTER INC:ATP-RECOVERY HOUSING APR-2025                                    | 1,060.00            |
| 5142881                                      | 14-May-25       | 25-Apr-25       | PSYCH & PSYCH SERVICES LLC:ATP-TREATMENT & RECOVERY SVCS?MAR 2025                           | 5,123.64            |
| 5144124                                      | 22-May-25       | 2-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:ATP-TREATMENT AND RECOVERY SUPPORT APR 2025               | 2,194.70            |
| 5144437                                      | 28-May-25       | 1-May-25        | THE RIVER IOP LLC:ATP-TREATMENT SERVICES APR 2025   | 458.83              |
| 5144125                                      | 22-May-25       | 1-May-25        | THE ROAD TO HOPE INC:ATP- RECOVERY HOUSING APR 2025   | 5,146.00            |
| 5144126                                      | 22-May-25       | 1-Apr-25        | THE ROAD TO HOPE INC:ATP-RECOVERY HOUSING SVCS MAR 2025                                     | 7,161.00            |
| 5141897                                      | 8-May-25        | 17-Apr-25       | THE RURAL-URBAN RECORD:DISPLAY ADD PRESCRIPTION DRUG TAKE BACK -APR 2025                    | 381.00              |
| 5144438                                      | 28-May-25       | 30-Apr-25       | TREASURER STATE OF OHIO:PSYCHOTROPIC DRUGS APR 2025C  | 201.95              |
| 102691                                       | 22-May-25       | 30-Apr-25       | WOBL RADIO INC.:MHARS 3340.A105   | 500.00              |
| <b>TOTAL AGENCY &amp; COMMUNITY</b>          |                 |                 |   | <b>62,032.65</b>    |
| <b>NETWORK AGENCY CONTRACTS</b>              |                 |                 |   |                     |
| 5144429                                      | 28-May-25       | 12-May-25       | APPLEWOOD CENTERS INC:AGENCY SVCS MST SVCS ARP 2024   | 468.00              |
| 5143034                                      | 15-May-25       | 25-Apr-25       | APPLEWOOD CENTERS INC:MRSS-PSYC INCEN MAR-APR 2025  | 63,330.84           |
| 5143033                                      | 15-May-25       | 24-Apr-25       | APPLEWOOD CENTERS INC:PATIENT CARE FEB-MAR 2025 GOSH  | 2,858.00            |
| 5143035                                      | 15-May-25       | 22-Apr-25       | BAYMARK HEALTH SERVICES OF OHIO INC DBA MEDMARK TREATMENT CENTERS AMHERST:SOS 4.0-JAN-MA    | 20,080.47           |
| 5144430                                      | 28-May-25       | 7-May-25        | BEECH BROOK:PATIENT CARE MAR-APR 2025   | 944.33              |
| 5144105                                      | 22-May-25       | 25-Apr-25       | BEECH BROOK:PATIENT CARE MAR-APR 2025 GOSH  | 1,305.64            |
| 5144431                                      | 28-May-25       | 6-May-25        | BELLEFAIRE JEWISH CHILDRENS BUREAU:AGENCY SVCS PSYCH INCENTIVE APR 2025                     | 222.00              |
| 5143036                                      | 15-May-25       | 25-Apr-25       | BELLEFAIRE JEWISH CHILDRENS BUREAU:PATIENT CARE JAN-MAR 2025 GOSH                           | 15,086.01           |
| 5144110                                      | 22-May-25       | 6-May-25        | EL CENTRO DE SERVICIOS SOCIALES INC:NAVIGATOR LINE-AOD AND MH-MAY 2025                      | 5,000.00            |
| 5144109                                      | 22-May-25       | 15-May-25       | EL CENTRO DE SERVICIOS SOCIALES INC:PATIENT CARE JAN-MAR 2025 GOSH                          | 38,758.98           |
| 5143040                                      | 15-May-25       | 4-Apr-25        | FAR WEST CENTER:AGENCY SVCS SENIOR STRONG-FEB 2025  | 5,851.40            |
| 5143039                                      | 15-May-25       | 25-Apr-25       | FAR WEST CENTER:PATIENT CARE FEB-APR 2025 GOSH  | 4,075.66            |
| 5143042                                      | 15-May-25       | 1-Apr-25        | GATHERING HOPE HOUSE:AGENCY SVCS CONSUMER OPERATED SVCS Q4 APR- JUN 2025                    | 121,284.50          |
| 5144112                                      | 22-May-25       | 6-May-25        | LET'S GET REAL INC DBA LET'S GET REAL INC:PEER NAV-WHO-PEER SUPPORT-MAR-APR 2025            | 7,734.00            |
| 5144112                                      | 22-May-25       | 6-May-25        | LET'S GET REAL INC DBA LET'S GET REAL INC:PEER NAV-WHO-PEER SUPPORT-MAR-APR 2025            | 2,600.00            |
| 5143046                                      | 15-May-25       | 21-Apr-25       | LET'S GET REAL INC DBA LET'S GET REAL INC:PEER SUPPORT -WHO-ATP-MAR-APR 2025                | 6,830.00            |
| 5143046                                      | 15-May-25       | 21-Apr-25       | LET'S GET REAL INC DBA LET'S GET REAL INC:PEER SUPPORT -WHO-ATP-MAR-APR 2025                | 3,200.00            |
| 5143045                                      | 15-May-25       | 28-Apr-25       | LET'S GET REAL INC DBA LET'S GET REAL INC:SOS PEER SUPPORT & WHO EXTENDED MAR 2025          | 19,579.00           |
| 5144113                                      | 22-May-25       | 30-Apr-25       | LORAIN COUNTY HEALTH AND DENTISTRY:SOS 4.0-TREATMENT SVCS APR 2025                          | 10,685.69           |
| 5143050                                      | 15-May-25       | 10-Apr-25       | NEIGHBORHOOD ALLIANCE:3RD QTR EXPENDITURES FY 2025  | 5,332.27            |
| 5143050                                      | 15-May-25       | 10-Apr-25       | NEIGHBORHOOD ALLIANCE:3RD QTR EXPENDITURES FY 2025  | 21,123.47           |
| 5144383                                      | 23-May-25       | 15-Apr-25       | NEIGHBORHOOD ALLIANCE:MHARS 2025002267  | 15,304.64           |
| 5142875                                      | 14-May-25       | 3-Mar-25        | NEIGHBORHOOD ALLIANCE:SUD OUTREACH NOV-DEC 2024   | 9,043.43            |
| 5142876                                      | 14-May-25       | 24-Apr-25       | NEW SUNRISE PROPERTIES:RESIDENTIAL SUPPORT-SPC RENT,SECURITY,MANAGER,ADMIN, FEB-MAY 2025    | 29,002.73           |
| 5142876                                      | 14-May-25       | 24-Apr-25       | NEW SUNRISE PROPERTIES:RESIDENTIAL SUPPORT-SPC RENT,SECURITY,MANAGER,ADMIN, FEB-MAY 2025    | 65,755.00           |

**MENTAL HEALTH, ADDICTION AND RECOVERY SERVICES BOARD OF LORAIN COUNTY**

**LISTING OF EXPENSES MAY 2025**

| <b>Warrant#</b>                              | <b>Chk Date</b> | <b>Inv Date</b> | <b>Journal Description/Payee Name</b>  | <b>Amount</b>       |
|--|-----------------|-----------------|--|---------------------|
| 5144385                                      | 23-May-25       | 30-Apr-25       | OHIOGUIDESTONE:MHARS 2025002317  | 10,688.80           |
| 5142877                                      | 14-May-25       | 25-Apr-25       | OHIOGUIDESTONE:PATIENT CARE FEB-MAR 2025 GOSH  | 1,017.63            |
| 5142878                                      | 14-May-25       | 24-Apr-25       | PATHWAYS COUNSELING AND GROWTH CENTER:PATIENT CARE MAR-APR 2025 GOSH                     | 2,403.00            |
| 5144117                                      | 22-May-25       | 7-May-25        | PATHWAYS COUNSELING AND GROWTH CENTER:PATIENT CARE MAR-APR 2025 GOSH                     | 1,462.37            |
| 5141895                                      | 8-May-25        | 27-Feb-25       | PSYCH & PSYCH SERVICES LLC:SUD ASSESSMENT NOV-DEC 2024                                   | 250.56              |
| 5144120                                      | 22-May-25       | 1-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:CBCF MEDS- APR 2025                                    | 1,019.70            |
| 5142974                                      | 15-May-25       | 3-Apr-25        | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025001946                                       | 27,597.95           |
| 5142974                                      | 15-May-25       | 3-Apr-25        | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025001946                                       | 5,240.67            |
| 5142974                                      | 15-May-25       | 3-Apr-25        | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025001946                                       | 2,548.77            |
| 5142974                                      | 15-May-25       | 3-Apr-25        | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025001946                                       | 688.15              |
| 5141325                                      | 6-May-25        | 1-Apr-25        | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025001947                                       | 1,285.40            |
| 5142666                                      | 14-May-25       | 14-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025002117                                       | 146,024.41          |
| 5141324                                      | 6-May-25        | 1-Apr-25        | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025002129                                       | 1,593.06            |
| 5142665                                      | 14-May-25       | 3-Apr-25        | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025002150                                       | 10,959.16           |
| 5144386                                      | 23-May-25       | 22-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:MHARS 2025002298                                       | 73,400.86           |
| 5144118                                      | 22-May-25       | 5-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:OMHAS CTP-PRISION RE-ENTRY-APR?2025                    | 1,780.26            |
| 5144118                                      | 22-May-25       | 5-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:OMHAS CTP-PRISION RE-ENTRY-APR?2025                    | 6,017.80            |
| 5142886                                      | 14-May-25       | 22-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:PATIENT CARE GAMBLING JUL-DEC 2024                     | 18,669.19           |
| 5142884                                      | 14-May-25       | 24-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:PATIENT CARE HOUSING APR 2025 GOSH                     | 3,849.78            |
| 5144123                                      | 22-May-25       | 7-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:PATIENT CARE JAN-APR 2025 GOSH                         | 73,493.10           |
| 5144122                                      | 22-May-25       | 7-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:PATIENT CARE LAKEVIEW HOUSING APR 2025 GOSH            | 2,081.46            |
| 5142887                                      | 14-May-25       | 24-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:PATIENT CARE MAR-APR 2025 GOSH                         | 153,479.69          |
| 5142882                                      | 14-May-25       | 25-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:PATIENT CARE MENTAL HEALTH MARCH 2025 GOSH             | 2,351.82            |
| 5142885                                      | 14-May-25       | 22-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:PATIENT CARE SUD TREATMENT JAN-MAR 2025 GOSH           | 23,310.02           |
| 5144119                                      | 22-May-25       | 2-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:PEER SUPPORT-LAKEVIEW SECURITY-ADULT WRAP-MH PS MAY-AF | 23,960.66           |
| 5142883                                      | 14-May-25       | 10-Apr-25       | RIVEON MENTAL HEALTH AND RECOVERY:Q3 WOMANS SET ASIDE, PSY INCENTIVE FEB-JUN 2025        | 4,345.00            |
| 5144121                                      | 22-May-25       | 8-May-25        | RIVEON MENTAL HEALTH AND RECOVERY:SOS 4.0 FAMILY GROUP APR 2025                          | 1,500.00            |
| 5142888                                      | 14-May-25       | 22-Apr-25       | SILVER MAPLE RECOVERY LLC:PATIENT CARE JAN-MAR 2025 GOSH                                 | 15,465.63           |
| 5142889                                      | 14-May-25       | 1-May-25        | SILVER MAPLE RECOVERY LLC:SOS- MAR 2025 GOSH   | 10,419.72           |
| 5142890                                      | 14-May-25       | 1-May-25        | STELLA MARIS INC:PATIENT CARE APR 2025 GOSH  | 12,460.91           |
| <b>TOTAL NETWORK AGENCY CONTRACTS</b>        |                 |                 |  | <b>1,114,821.59</b> |
| <b>TOTAL MHARS BOARD EXPENSES - MAY 2025</b> |                 |                 |  | <b>3,797,525.13</b> |

|   | FY25 FINAL<br>BUDGET | FY25 ACTUAL<br>5/31/25 | PROJECTED<br>6/1/25 - 6/30/25 | FY25 ACTUAL/<br>PROJECTED | VARIANCE            | FY26 BUDGET        |
|---|----------------------|------------------------|-------------------------------|---------------------------|---------------------|--------------------|
| Cash Balance as of July 1                         | \$ 973,070           | \$ 973,070.33          |                               | \$973,070.33              |                     | \$273,887          |
| <b>Revenues</b>                                   |                      |                        |                               |                           |                     |                    |
| Lorain County Children Services Board             | \$100,000            | \$100,000.00           | \$0.00                        | \$100,000.00              | \$0.00              | \$400,000          |
| Lorain County Board of Developmental Disabilities | 100,000              | 100,000.00             | 0.00                          | 100,000.00                | 0.00                | 175,000            |
| MHARS Board of Lorain County                      | 150,000              | 150,000.00             | 0.00                          | 150,000.00                | 0.00                | 400,000            |
| Lorain County Juvenile Court                      | 100,000              | 100,000.00             | 0.00                          | 100,000.00                | 0.00                | 110,000            |
| Miscellaneous Revenue                             | 8,025                | 8,094.46               | 0.00                          | 8,094.46                  | 69.46               | 0                  |
| <b>Total Revenues</b>                             | <b>\$458,025</b>     | <b>\$458,094.46</b>    | <b>\$0.00</b>                 | <b>\$458,094.46</b>       | <b>\$69.46</b>      | <b>\$1,085,000</b> |
|   |                      |                        |                               |                           |                     |                    |
| <b>Funds Available</b>                            | <b>\$1,431,095</b>   | <b>\$1,431,164.79</b>  | <b>\$0.00</b>                 | <b>\$1,431,164.79</b>     | <b>\$69.46</b>      | <b>\$1,358,887</b> |
| <b>Expenditures</b>                               |                      |                        |                               |                           |                     |                    |
| Mentoring Services                                | \$65,000             | \$45,639.90            | \$15,213.30                   | \$60,853.20               | (\$4,146.80)        | \$75,000           |
| Placement Costs                                   | 750,000              | 404,256.94             | 179,184.00                    | 583,440.94                | (166,559.06)        | 800,000            |
| JOP Assessments                                   | 42,000               | 28,000.00              | 10,500.00                     | 38,500.00                 | (3,500.00)          | 32,000             |
| JOP Bed   | 282,007              | 210,675.48             | 66,763.06                     | 277,438.54                | (4,568.46)          | 243,887            |
| Bellefaire Autism Assesments                      | 21,000               | 0.00                   | 0.00                          | 0.00                      | (21,000.00)         | 21,000             |
| Family Stability                                  | 48,000               | 36,628.68              | 11,371.32                     | 48,000.00                 | 0.00                | 45,000             |
| Family Stability Assessment Center                | 7,000                | 5,201.15               | 1,733.72                      | 6,934.87                  | (65.13)             | 10,000             |
| Ancillary Placement Costs                         | 5,000                | 2,975.95               | 590.71                        | 3,566.66                  | (1,433.34)          | 7,000              |
| ISP Salary/Personnel Expense                      | 146,800              | 106,210.01             | 32,333.49                     | 138,543.50                | (8,256.50)          | 125,000            |
| <b>Total Expenditures</b>                         | <b>\$1,366,807</b>   | <b>\$839,588.11</b>    | <b>\$317,689.60</b>           | <b>\$1,157,277.71</b>     | <b>(\$209,529)</b>  | <b>\$1,358,887</b> |
|   |                      |                        |                               |                           |                     |                    |
| <b>Estimated Unobligated Balance June 30</b>      | <b>\$64,288</b>      |                        |                               | <b>\$273,887.08</b>       | <b>\$209,598.75</b> | <b>\$0</b>         |



Mental Health, Addiction and Recovery Services Board of Lorain County  
Revised Budget for FY26

|   | Original<br>Budget<br>FY26 | Proposed<br>Revisions<br>FY26 | Revised<br>Budget<br>FY26 |
|---|----------------------------|-------------------------------|---------------------------|
| Estimated Beginning Cash Balance - Board Levy                 | \$ 16,597,344              | \$                            | 16,597,344                |
| Estimated Beginning Cash Balance - Unrestricted               | -                          |                               | -                         |
| Estimated Beginning Cash Balance - Board Allocations & Grants | 672,815                    |                               | 672,815                   |
| Estimated Beginning Cash Balance - ISP                        | 89,624                     | 184,263                       | 273,887                   |
| Estimated Beginning Cash Balance - TOTAL                      | 17,359,783                 |                               | 17,544,046                |
| Revenues:   |                            |                               |                           |
| Levy  | 12,839,013                 | -                             | 12,839,013                |
| Local Grants  | 5,000                      | -                             | 5,000                     |
| State Allocations & Grants                                    | 2,714,526                  | 202,513                       | 2,917,039                 |
| Federal Allocations & Grants                                  | 3,869,697                  | (255,461)                     | 3,614,236                 |
| Pass-Through Grants   | 1,120,852                  | -                             | 1,120,852                 |
| Integrated Services Partnership                               | -                          | 1,085,000                     | 1,085,000                 |
| Capital Reimbursements  | 640,871                    | -                             | 640,871                   |
| Miscellaneous   | 122,622                    | -                             | 122,622                   |
| Total Revenues  | 21,312,581                 | 1,032,052                     | 22,344,633                |
| Expenses:   |                            |                               |                           |
| Personnel - Salary and Benefits                               | 2,400,000                  | -                             | 2,400,000                 |
| Operating   | 435,000                    | -                             | 435,000                   |
| Printing & Advertising  | 60,000                     | -                             | 60,000                    |
| Capital Outlay  | 80,000                     | -                             | 80,000                    |
| Crisis Receiving Center                                       | 2,900,000                  | -                             | 2,900,000                 |
| Auditor & Treasurer Fees - Levy                               | 213,500                    | -                             | 213,500                   |
| Integrated Services Partnership                               | -                          | 1,358,887                     | 1,358,887                 |
| Pass-Through Grants   | 1,120,852                  | -                             | 1,120,852                 |
| Agency & Community  | 3,216,149                  | (56,325)                      | 3,159,824                 |
| Crisis Recovery Center - Operations                           | 2,191,461                  | -                             | 2,191,461                 |
| Network Agency Contracts                                      | 14,237,449                 | 36,689                        | 14,274,138                |
| Total Expenses  | 26,854,411                 | 1,339,251                     | 28,193,662                |
| Net Income  | (5,541,830)                | (307,199)                     | (5,849,029)               |
| Estimated Ending Cash Balance - Board Levy                    | 11,728,329                 |                               | 11,695,017                |
| Estimated Ending Cash Balance - Unrestricted                  | -                          |                               | -                         |
| Estimated Ending Cash Balance - Board Allocations & Grants    | -                          |                               | -                         |
| Estimated Ending Cash Balance - ISP                           | 89,624                     |                               | -                         |
| Estimated Ending Cash Balance - TOTAL                         | \$ 11,817,953              | \$                            | 11,695,017                |

Increase State Allocations & Grants revenue \$202,513 for reconciliation of actual allocations awarded by OhioMHAS.

Decrease Federal Allocations & Grants revenue (\$255,461) for reconciliation of actual allocations awarded by OhioMHAS.

Decrease Network Agency Contracts expense (\$19,636) for reconciliation of actual allocations awarded by OhioMHAS

Shift \$56,325 from Agency & Community expense to Network Agency expense

ISP Budget for FY26

Mental Health, Addiction and Recovery Services Board of Lorain County  
Calendar Year 2026

Appropriations:

|               |                      |
|---------------|----------------------|
| Personnel     | \$ 2,400,000         |
| Non-Personnel | \$ 21,554,411        |
|               | <u>\$ 23,954,411</u> |

Exhibit A

Estimated Resources \$ 20,449,632

Exhibit B

**SR: YEAR 2026 BUDGET REQUEST  
ESTIMATED EXPENDITURES**

**EXHIBIT A**

|                                       |  |      |      |     |     |    |      |      |  |           |
|---------------------------------------|--|------|------|-----|-----|----|------|------|--|-----------|
| <b><u>SPECIAL REVENUE FUNDS:</u></b>  |  |      |      |     |     |    |      |      |  |           |
| <b><u>COMMUNITY MENTAL HEALTH</u></b> |  |      |      |     |     |    |      |      |  |           |
| Salary - Employee                     |  | 3340 | A100 | 600 | A26 | 05 | 5000 | 5001 |  | \$833,195 |
| PERS                                  |  | 3340 | A100 | 600 | A26 | 05 | 5040 | 0000 |  | \$116,000 |
| Medicare                              |  | 3340 | A100 | 600 | A26 | 05 | 5060 | 0000 |  | \$12,000  |
| Hospitalization                       |  | 3340 | A100 | 600 | A26 | 05 | 5080 | 5080 |  | \$230,000 |
| Life Insurance                        |  | 3340 | A100 | 600 | A26 | 05 | 5080 | 5081 |  | \$1,054   |
| Worker's Compensation                 |  | 3340 | A100 | 600 | A26 | 05 | 5100 | 0000 |  | \$7,750   |
| Supplies                              |  | 3340 | A100 | 600 | A26 | 05 | 6000 | 0000 |  | \$5,000   |
| Postage                               |  | 3340 | A100 | 600 | A26 | 05 | 6000 | 6002 |  | \$500     |
| Computer System Software              |  | 3340 | A100 | 600 | A26 | 05 | 6000 | 6009 |  | \$15,000  |
| Gas Mileage Reimbursement             |  | 3340 | A100 | 600 | A26 | 05 | 6000 | 6010 |  | \$1,500   |
| Equipment                             |  | 3340 | A100 | 600 | A26 | 05 | 6050 | 0000 |  | \$2,500   |
| Equipment Lease                       |  | 3340 | A100 | 600 | A26 | 05 | 6050 | 6050 |  | \$6,000   |
| Capital Improvements                  |  | 3340 | A100 | 600 | A26 | 05 | 6100 | 0000 |  | \$40,000  |
| Contractual Services                  |  | 3340 | A100 | 600 | A26 | 05 | 6200 | 0000 |  | \$32,500  |
| Utilities                             |  | 3340 | A100 | 600 | A26 | 05 | 6200 | 6202 |  | \$32,500  |
| Professional Services                 |  | 3340 | A100 | 600 | A26 | 05 | 6200 | 6218 |  | \$25,000  |
| Repair & Maintenance                  |  | 3340 | A100 | 600 | A26 | 05 | 6380 | 0000 |  | \$28,500  |
| Building Repair & Maintenance         |  | 3340 | A100 | 600 | A26 | 05 | 6380 | 6381 |  | \$15,000  |
| Other Expenses                        |  | 3340 | A100 | 600 | A26 | 05 | 7070 | 0000 |  | \$150,000 |
| Dues                                  |  | 3340 | A100 | 600 | A26 | 05 | 7070 | 7070 |  | \$12,500  |
| Insurance Expenses                    |  | 3340 | A100 | 600 | A26 | 05 | 7070 | 7076 |  | \$7,500   |
| Real Estate Settlement Deductions     |  | 3340 | A100 | 600 | A26 | 05 | 7070 | 7094 |  | \$105,000 |
| Manuf Home Settlement Deduct          |  | 3340 | A100 | 600 | A26 | 05 | 7070 | 7096 |  | \$1,750   |
| Travel                                |  | 3340 | A100 | 600 | A26 | 05 | 7200 | 0000 |  | \$5,000   |
| Staff Training                        |  | 3340 | A100 | 600 | A26 | 05 | 7200 | 7200 |  | \$4,000   |
| Advertising Printing                  |  | 3340 | A100 | 600 | A26 | 05 | 7220 | 0000 |  | \$29,500  |
|                                       |  |      |      |     |     |    |      |      |  |           |
| Salary - Employee                     |  | 3340 | A100 | 600 | A27 | 05 | 5000 | 5001 |  | \$833,196 |
| PERS                                  |  | 3340 | A100 | 600 | A27 | 05 | 5040 | 0000 |  | \$116,000 |
| Medicare                              |  | 3340 | A100 | 600 | A27 | 05 | 5060 | 0000 |  | \$12,000  |
| Hospitalization                       |  | 3340 | A100 | 600 | A27 | 05 | 5080 | 5080 |  | \$230,000 |
| Life Insurance                        |  | 3340 | A100 | 600 | A27 | 05 | 5080 | 5081 |  | \$1,055   |
| Worker's Compensation                 |  | 3340 | A100 | 600 | A27 | 05 | 5100 | 0000 |  | \$7,750   |
| Supplies                              |  | 3340 | A100 | 600 | A27 | 05 | 6000 | 0000 |  | \$5,000   |
| Postage                               |  | 3340 | A100 | 600 | A27 | 05 | 6000 | 6002 |  | \$500     |
| Computer System Software              |  | 3340 | A100 | 600 | A27 | 05 | 6000 | 6009 |  | \$15,000  |
| Gas Mileage Reimbursement             |  | 3340 | A100 | 600 | A27 | 05 | 6000 | 6010 |  | \$1,500   |

PLEASE "TYPE" THE BUDGET EXPENDITURE AMOUNT YOU ARE REQUESTING FOR EACH ACCOUNT NUMBER FOR THE YEAR 2026. ENTER ZERO FOR ANY BLANK LINES.  
(ENTER AS A WHOLE DOLLAR AMOUNT ONLY - NO CENTS)

**SR: YEAR 2026 BUDGET REQUEST  
ESTIMATED EXPENDITURES**

**EXHIBIT A**

|                                   |  |      |      |     |     |    |      |      |              |                     |
|-----------------------------------|--|------|------|-----|-----|----|------|------|--------------|---------------------|
| Equipment                         |  | 3340 | A100 | 600 | A27 | 05 | 6050 | 0000 |              | \$2,500             |
| Equipment Lease                   |  | 3340 | A100 | 600 | A27 | 05 | 6050 | 6050 |              | \$6,000             |
| Capital Improvements              |  | 3340 | A100 | 600 | A27 | 05 | 6100 | 0000 |              | \$40,000            |
| Contractual Services              |  | 3340 | A100 | 600 | A27 | 05 | 6200 | 0000 |              | \$32,500            |
| Utilities                         |  | 3340 | A100 | 600 | A27 | 05 | 6200 | 6202 |              | \$32,500            |
| Professional Services             |  | 3340 | A100 | 600 | A27 | 05 | 6200 | 6218 |              | \$25,000            |
| Repair & Maintenance              |  | 3340 | A100 | 600 | A27 | 05 | 6380 | 0000 |              | \$28,500            |
| Building Repair & Maintenance     |  | 3340 | A100 | 600 | A27 | 05 | 6380 | 6381 |              | \$15,000            |
| Other Expenses                    |  | 3340 | A100 | 600 | A27 | 05 | 7070 | 0000 |              | \$150,000           |
| Dues                              |  | 3340 | A100 | 600 | A27 | 05 | 7070 | 7070 |              | \$12,500            |
| Insurance Expenses                |  | 3340 | A100 | 600 | A27 | 05 | 7070 | 7076 |              | \$7,500             |
| Real Estate Settlement Deductions |  | 3340 | A100 | 600 | A27 | 05 | 7070 | 7094 |              | \$105,000           |
| Manuf Home Settlement Deduct      |  | 3340 | A100 | 600 | A27 | 05 | 7070 | 7096 |              | \$1,750             |
| Travel                            |  | 3340 | A100 | 600 | A27 | 05 | 7200 | 0000 |              | \$5,000             |
| Staff Training                    |  | 3340 | A100 | 600 | A27 | 05 | 7200 | 7200 |              | \$4,000             |
| Advertising Printing              |  | 3340 | A100 | 600 | A27 | 05 | 7220 | 0000 |              | \$29,500            |
|                                   |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$3,438,500</b>  |
| Supplies                          |  | 3340 | A100 | 600 | C26 | 05 | 6000 | 0000 |              | \$500               |
| Contractual Services              |  | 3340 | A100 | 600 | C26 | 05 | 6200 | 0000 |              | \$360,330           |
| Transport Services                |  | 3340 | A100 | 600 | C26 | 05 | 6200 | 6220 |              | \$3,500             |
| Other Expenses                    |  | 3340 | A100 | 600 | C26 | 05 | 7070 | 0000 |              | \$346,500           |
| Supplies                          |  | 3340 | A100 | 600 | C27 | 05 | 6000 | 0000 |              | \$500               |
| Contractual Services              |  | 3340 | A100 | 600 | C27 | 05 | 6200 | 0000 |              | \$360,330           |
| Transport Services                |  | 3340 | A100 | 600 | C27 | 05 | 6200 | 6220 |              | \$3,500             |
| Other Expenses                    |  | 3340 | A100 | 600 | C27 | 05 | 7070 | 0000 |              | \$346,500           |
|                                   |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$1,421,660</b>  |
| Patient Care                      |  | 3340 | A100 | 600 | S26 | 05 | 6200 | 6221 |              | \$5,438,041         |
| Patient Care                      |  | 3340 | A100 | 600 | S27 | 05 | 6200 | 6221 |              | \$5,438,041         |
|                                   |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$10,876,082</b> |
| Supplies                          |  | 3340 | A105 | 600 | C26 | 05 | 6000 | 0000 |              | \$0                 |
| Contractual Services              |  | 3340 | A105 | 600 | C26 | 05 | 6200 | 0000 |              | \$16,318            |
| Advertising Printing              |  | 3340 | A105 | 600 | C26 | 05 | 7220 | 0000 |              | \$0                 |
| Supplies                          |  | 3340 | A105 | 600 | C27 | 05 | 6000 | 0000 |              | \$0                 |
| Contractual Services              |  | 3340 | A105 | 600 | C27 | 05 | 6200 | 0000 |              | \$16,318            |
| Advertising Printing              |  | 3340 | A105 | 600 | C27 | 05 | 7220 | 0000 |              | \$0                 |
|                                   |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$32,636</b>     |

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(ENTER AS A WHOLE DOLLAR AMOUNT ONLY - NO CENTS)

**SR: YEAR 2026 BUDGET REQUEST  
ESTIMATED EXPENDITURES**

**EXHIBIT A**

|                                    |  |      |      |     |     |    |      |      |              |                    |
|------------------------------------|--|------|------|-----|-----|----|------|------|--------------|--------------------|
| Patient Care                       |  | 3340 | A200 | 600 | I26 | 05 | 6200 | 6221 |              | \$0                |
| Wraparound                         |  | 3340 | A200 | 600 | I26 | 05 | 6200 | 6263 |              | \$0                |
| Placement Costs                    |  | 3340 | A200 | 600 | I26 | 05 | 6200 | 6267 |              | \$0                |
| Ancillary Placement Costs          |  | 3340 | A200 | 600 | I26 | 05 | 6200 | 6269 |              | \$0                |
| JOP Services - Local Fund Expenses |  | 3340 | A200 | 600 | I26 | 05 | 6200 | 6277 |              | \$0                |
| Other Expenses                     |  | 3340 | A200 | 600 | I26 | 05 | 7070 | 0000 |              | \$0                |
| Patient Care                       |  | 3340 | A200 | 600 | I27 | 05 | 6200 | 6221 |              | \$0                |
| Wraparound                         |  | 3340 | A200 | 600 | I27 | 05 | 6200 | 6263 |              | \$0                |
| Placement Costs                    |  | 3340 | A200 | 600 | I27 | 05 | 6200 | 6267 |              | \$0                |
| Ancillary Placement Costs          |  | 3340 | A200 | 600 | I27 | 05 | 6200 | 6269 |              | \$0                |
| JOP Services - Local Fund Expenses |  | 3340 | A200 | 600 | I27 | 05 | 6200 | 6277 |              | \$0                |
| Other Expenses                     |  | 3340 | A200 | 600 | I27 | 05 | 7070 | 0000 |              | \$0                |
|                                    |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$0</b>         |
| Contractual Services               |  | 3340 | B100 | 600 | C26 | 05 | 6200 | 0000 |              | \$150,000          |
| Contractual Services               |  | 3340 | B100 | 600 | C27 | 05 | 6200 | 0000 |              | \$150,000          |
|                                    |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$300,000</b>   |
| Contractual Services               |  | 3340 | B150 | 600 | C26 | 05 | 6200 | 0000 |              | \$186,142          |
| Contractual Services               |  | 3340 | B150 | 600 | C27 | 05 | 6200 | 0000 |              | \$186,143          |
|                                    |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$372,285</b>   |
| Patient Care                       |  | 3340 | B160 | 600 | S26 | 05 | 6200 | 6221 |              | \$66,983           |
| Patient Care                       |  | 3340 | B160 | 600 | S27 | 05 | 6200 | 6221 |              | \$66,983           |
|                                    |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$133,966</b>   |
| Other Expenses                     |  | 3340 | B175 | 600 | C26 | 05 | 7070 | 0000 |              | \$560,426          |
| Other Expenses                     |  | 3340 | B175 | 600 | C27 | 05 | 7070 | 0000 |              | \$560,426          |
|                                    |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$1,120,852</b> |
| Contractual Services               |  | 3340 | B200 | 600 | C26 | 05 | 6200 | 0000 |              | \$150,000          |
| Contractual Services               |  | 3340 | B200 | 600 | C27 | 05 | 6200 | 0000 |              | \$0                |
|                                    |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$150,000</b>   |
| Patient Care                       |  | 3340 | B205 | 600 | S26 | 05 | 6200 | 6221 |              | \$98,012           |
| Patient Care                       |  | 3340 | B205 | 600 | S27 | 05 | 6200 | 6221 |              | \$98,013           |
|                                    |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$196,025</b>   |
| Contractual Services               |  | 3340 | B206 | 600 | C26 | 05 | 6200 | 0000 |              | \$15,407           |
| Contractual Services               |  | 3340 | B206 | 600 | C27 | 05 | 6200 | 0000 |              | \$0                |

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(ENTER AS A WHOLE DOLLAR AMOUNT ONLY - NO CENTS)

**SR: YEAR 2026 BUDGET REQUEST  
ESTIMATED EXPENDITURES**

**EXHIBIT A**

|                      |  |      |      |     |     |    |      |      |              |                    |
|----------------------|--|------|------|-----|-----|----|------|------|--------------|--------------------|
| Patient Care         |  | 3340 | B206 | 600 | S26 | 05 | 6200 | 6221 |              | \$25,000           |
| Patient Care         |  | 3340 | B206 | 600 | S27 | 05 | 6200 | 6221 |              | \$25,000           |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$65,407</b>    |
| Contractual Services |  | 3340 | B207 | 600 | C26 | 05 | 6200 | 0000 |              | \$36,145           |
| Contractual Services |  | 3340 | B207 | 600 | C27 | 05 | 6200 | 0000 |              | \$0                |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$36,145</b>    |
| Patient Care         |  | 3340 | B208 | 600 | S26 | 05 | 6200 | 6221 |              | \$91,981           |
| Patient Care         |  | 3340 | B208 | 600 | S27 | 05 | 6200 | 6221 |              | \$91,981           |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$183,962</b>   |
| Contractual Services |  | 3340 | B209 | 600 | C26 | 05 | 6200 | 0000 |              | \$215,254          |
| Contractual Services |  | 3340 | B209 | 600 | C27 | 05 | 6200 | 0000 |              | \$215,255          |
| Patient Care         |  | 3340 | B209 | 600 | S26 | 05 | 6200 | 6221 |              | \$32,500           |
| Patient Care         |  | 3340 | B209 | 600 | S27 | 05 | 6200 | 6221 |              | \$32,500           |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$495,509</b>   |
| Contractual Services |  | 3340 | B300 | 600 | C26 | 05 | 6200 | 0000 |              | \$170,370          |
| Contractual Services |  | 3340 | B300 | 600 | C27 | 05 | 6200 | 0000 |              | \$170,371          |
| Patient Care         |  | 3340 | B300 | 600 | S26 | 05 | 6200 | 6221 |              | \$421,591          |
| Patient Care         |  | 3340 | B300 | 600 | S27 | 05 | 6200 | 6221 |              | \$421,592          |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$1,183,924</b> |
| Patient Care         |  | 3340 | C100 | 600 | S26 | 05 | 6200 | 6221 |              | \$84,972           |
| Patient Care         |  | 3340 | C100 | 600 | S27 | 05 | 6200 | 6221 |              | \$84,972           |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$169,944</b>   |
| Patient Care         |  | 3340 | C105 | 600 | S26 | 05 | 6200 | 6221 |              | \$133,093          |
| Patient Care         |  | 3340 | C105 | 600 | S27 | 05 | 6200 | 6221 |              | \$133,093          |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$266,186</b>   |
| Patient Care         |  | 3340 | C106 | 600 | S26 | 05 | 6200 | 6221 |              | \$13,179           |
| Patient Care         |  | 3340 | C106 | 600 | S27 | 05 | 6200 | 6221 |              | \$13,179           |
|                      |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$26,358</b>    |
| Contractual Services |  | 3340 | C107 | 600 | C26 | 05 | 6200 | 0000 |              | \$9,750            |
| Contractual Services |  | 3340 | C107 | 600 | C27 | 05 | 6200 | 0000 |              | \$9,750            |
| Patient Care         |  | 3340 | C107 | 600 | S26 | 05 | 6200 | 6221 |              | \$419,965          |
| Patient Care         |  | 3340 | C107 | 600 | S27 | 05 | 6200 | 6221 |              | \$419,965          |

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(ENTER AS A WHOLE DOLLAR AMOUNT ONLY - NO CENTS)

## EXHIBIT A

PLEASE "TYPE" THE BUDGET EXPENDITURE AMOUNT YOU ARE REQUESTING FOR EACH ACCOUNT NUMBER FOR THE YEAR 2026. ENTER ZERO FOR ANY BLANK LINES.  
(ENTER AS A WHOLE DOLLAR AMOUNT ONLY - NO CENTS)

PLEASE "TYPE" THE BUDGET EXPENDITURE AMOUNT YOU ARE REQUESTING FOR EACH ACCOUNT NUMBER FOR THE YEAR 2026. ENTER ZERO FOR ANY BLANK LINES.  
(ENTER AS A WHOLE DOLLAR AMOUNT ONLY - NO CENTS)

**SR: YEAR 2026 BUDGET REQUEST  
ESTIMATED REVENUES**

**EXHIBIT B**

|                                       |  |      |      |     |     |    |      |      |              |  |                     |
|---------------------------------------|--|------|------|-----|-----|----|------|------|--------------|--|---------------------|
| <b><u>SPECIAL REVENUE FUNDS:</u></b>  |  |      |      |     |     |    |      |      |              |  |                     |
| <b><u>COMMUNITY MENTAL HEALTH</u></b> |  |      |      |     |     |    |      |      |              |  |                     |
| Real Estate Taxes                     |  | 3340 | A100 | 600 | A26 | 05 | 4000 | 4000 |              |  | \$5,698,500         |
| Manufactured Home Taxes               |  | 3340 | A100 | 600 | A26 | 05 | 4000 | 4005 |              |  | \$11,929            |
| Homestead, Rollback & 2 1/2%          |  | 3340 | A100 | 600 | A26 | 05 | 4000 | 4014 |              |  | \$709,077           |
| Misc Revenue                          |  | 3340 | A100 | 600 | A26 | 05 | 4600 | 0000 |              |  | \$61,311            |
| Refunds/Reimbursements                |  | 3340 | A100 | 600 | A26 | 05 | 4600 | 4608 |              |  | \$0                 |
| Real Estate Taxes                     |  | 3340 | A100 | 600 | A27 | 05 | 4000 | 4000 |              |  | \$5,698,500         |
| Manufactured Home Taxes               |  | 3340 | A100 | 600 | A27 | 05 | 4000 | 4005 |              |  | \$11,929            |
| Homestead, Rollback & 2 1/2%          |  | 3340 | A100 | 600 | A27 | 05 | 4000 | 4014 |              |  | \$709,078           |
| Misc Revenue                          |  | 3340 | A100 | 600 | A27 | 05 | 4600 | 0000 |              |  | \$61,311            |
| Refunds/Reimbursements                |  | 3340 | A100 | 600 | A27 | 05 | 4600 | 4608 |              |  | \$0                 |
| Transfer In                           |  | 3340 | A100 | 999 | 000 | 05 | 4900 | 4900 |              |  | \$0                 |
|                                       |  |      |      |     |     |    |      |      | <b>TOTAL</b> |  | <b>\$12,961,635</b> |
| Local Grants                          |  | 3340 | A105 | 600 | A26 | 05 | 4350 | 0000 |              |  | \$2,500             |
| Local Grants                          |  | 3340 | A105 | 600 | A27 | 05 | 4350 | 0000 |              |  | \$2,500             |
|                                       |  |      |      |     |     |    |      |      | <b>TOTAL</b> |  | <b>\$5,000</b>      |
| ISP MH Revenue                        |  | 3340 | A200 | 600 | A26 | 05 | 4600 | 4618 |              |  | \$0                 |
| ISP MH Revenue                        |  | 3340 | A200 | 600 | A27 | 05 | 4600 | 4618 |              |  | \$0                 |
|                                       |  |      |      |     |     |    |      |      | <b>TOTAL</b> |  | <b>\$0</b>          |
| ODMH C                                |  | 3340 | B100 | 600 | A26 | 05 | 4352 | 0000 |              |  | \$150,000           |
| ODMH C                                |  | 3340 | B100 | 600 | A27 | 05 | 4352 | 0000 |              |  | \$150,000           |
|                                       |  |      |      |     |     |    |      |      | <b>TOTAL</b> |  | <b>\$300,000</b>    |
| ODMH I                                |  | 3340 | B150 | 600 | A26 | 05 | 4352 | 0000 |              |  | \$51,242            |
| ODMH I                                |  | 3340 | B150 | 600 | A27 | 05 | 4352 | 0000 |              |  | \$51,243            |
|                                       |  |      |      |     |     |    |      |      | <b>TOTAL</b> |  | <b>\$102,485</b>    |
| ODMH J                                |  | 3340 | B160 | 600 | A26 | 05 | 4352 | 0000 |              |  | \$49,473            |
| ODMH J                                |  | 3340 | B160 | 600 | A27 | 05 | 4352 | 0000 |              |  | \$49,474            |
|                                       |  |      |      |     |     |    |      |      | <b>TOTAL</b> |  | <b>\$98,947</b>     |
| ODMH K                                |  | 3340 | B175 | 600 | A26 | 05 | 4352 | 0000 |              |  | \$291,887           |
| ODMH K                                |  | 3340 | B175 | 600 | A27 | 05 | 4352 | 0000 |              |  | \$606,887           |
|                                       |  |      |      |     |     |    |      |      | <b>TOTAL</b> |  | <b>\$898,774</b>    |

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**SR: YEAR 2026 BUDGET REQUEST  
ESTIMATED REVENUES**

**EXHIBIT B**

|              |  |      |      |     |     |    |      |      |              |                    |
|--------------|--|------|------|-----|-----|----|------|------|--------------|--------------------|
| ODMH B       |  | 3340 | B200 | 600 | A26 | 05 | 4352 | 0000 |              | \$150,000          |
| ODMH B       |  | 3340 | B200 | 600 | A27 | 05 | 4352 | 0000 |              | \$0                |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$150,000</b>   |
| ODMH E       |  | 3340 | B205 | 600 | A26 | 05 | 4352 | 0000 |              | \$98,012           |
| ODMH E       |  | 3340 | B205 | 600 | A27 | 05 | 4352 | 0000 |              | \$98,013           |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$196,025</b>   |
| ODMH F       |  | 3340 | B206 | 600 | A26 | 05 | 4352 | 0000 |              | \$30,000           |
| ODMH F       |  | 3340 | B206 | 600 | A27 | 05 | 4352 | 0000 |              | \$30,000           |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$60,000</b>    |
| ODMH G       |  | 3340 | B207 | 600 | A26 | 05 | 4352 | 0000 |              | \$0                |
| ODMH G       |  | 3340 | B207 | 600 | A27 | 05 | 4352 | 0000 |              | \$0                |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$0</b>         |
| ODMH H       |  | 3340 | B208 | 600 | A26 | 05 | 4352 | 0000 |              | \$91,980           |
| ODMH H       |  | 3340 | B208 | 600 | A27 | 05 | 4352 | 0000 |              | \$91,981           |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$183,961</b>   |
| ODMH D       |  | 3340 | B209 | 600 | A26 | 05 | 4352 | 0000 |              | \$219,592          |
| ODMH D       |  | 3340 | B209 | 600 | A27 | 05 | 4352 | 0000 |              | \$219,592          |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$439,184</b>   |
| ODMH A       |  | 3340 | B300 | 600 | A26 | 05 | 4352 | 0000 |              | \$591,962          |
| ODMH A       |  | 3340 | B300 | 600 | A27 | 05 | 4352 | 0000 |              | \$591,962          |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$1,183,924</b> |
| ODMH Block   |  | 3340 | C100 | 600 | A26 | 05 | 4354 | 0000 |              | \$86,072           |
| ODMH Block   |  | 3340 | C100 | 600 | A27 | 05 | 4354 | 0000 |              | \$86,072           |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$172,144</b>   |
| ODMH Grant 1 |  | 3340 | C105 | 600 | A26 | 05 | 4354 | 0000 |              | \$147,881          |
| ODMH Grant 1 |  | 3340 | C105 | 600 | A27 | 05 | 4354 | 0000 |              | \$147,881          |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$295,762</b>   |
| ODMH Grant 2 |  | 3340 | C107 | 600 | A26 | 05 | 4354 | 0000 |              | \$371,841          |
| ODMH Grant 2 |  | 3340 | C107 | 600 | A27 | 05 | 4354 | 0000 |              | \$371,841          |
|              |  |      |      |     |     |    |      |      | <b>TOTAL</b> | <b>\$743,682</b>   |

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**SR: YEAR 2026 BUDGET REQUEST  
ESTIMATED REVENUES**

**EXHIBIT B**

|                           |  |      |      |     |     |    |      |      |                        |                     |
|---------------------------|--|------|------|-----|-----|----|------|------|------------------------|---------------------|
| ODMH Grant 3              |  | 3340 | C108 | 600 | A26 | 05 | 4354 | 0000 |                        | \$0                 |
| ODMH Grant 3              |  | 3340 | C108 | 600 | A27 | 05 | 4354 | 0000 |                        | \$0                 |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$0</b>          |
| ODMH Grant 4              |  | 3340 | C109 | 600 | A26 | 05 | 4354 | 0000 |                        | \$0                 |
| ODMH Grant 4              |  | 3340 | C109 | 600 | A27 | 05 | 4354 | 0000 |                        | \$0                 |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$0</b>          |
| ODMH Title XX             |  | 3340 | C200 | 600 | A26 | 05 | 4354 | 0000 |                        | \$74,447            |
| ODMH Title XX             |  | 3340 | C200 | 600 | A27 | 05 | 4354 | 0000 |                        | \$74,448            |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$148,895</b>    |
| ODMH PATH                 |  | 3340 | C300 | 600 | A26 | 05 | 4354 | 0000 |                        | \$46,181            |
| ODMH PATH                 |  | 3340 | C300 | 600 | A27 | 05 | 4354 | 0000 |                        | \$46,182            |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$92,363</b>     |
| Early Childhood           |  | 3340 | C350 | 600 | A26 | 05 | 4354 | 0000 |                        | \$138,286           |
| Early Childhood           |  | 3340 | C350 | 600 | A27 | 05 | 4354 | 0000 |                        | \$138,287           |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$276,573</b>    |
| HUD                       |  | 3340 | C400 | 600 | A26 | 05 | 4354 | 0000 |                        | \$294,231           |
| HUD                       |  | 3340 | C400 | 600 | A27 | 05 | 4354 | 0000 |                        | \$294,232           |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$588,463</b>    |
| ODMH Fed'I Stimulus Funds |  | 3340 | C500 | 600 | A26 | 05 | 4354 | 0000 |                        | \$387,953           |
| ODMH Fed'I Stimulus Funds |  | 3340 | C500 | 600 | A27 | 05 | 4354 | 0000 |                        | \$387,954           |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$775,907</b>    |
| DOJ Grant                 |  | 3340 | C501 | 600 | A26 | 05 | 4354 | 0000 |                        | \$387,954           |
| DOJ Grant                 |  | 3340 | C501 | 600 | A27 | 05 | 4354 | 0000 |                        | \$387,954           |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL</b>           | <b>\$775,908</b>    |
|                           |  |      |      |     |     |    |      |      |                        |                     |
|                           |  |      |      |     |     |    |      |      |                        |                     |
|                           |  |      |      |     |     |    |      |      | <b>TOTAL FUND 3340</b> | <b>\$20,449,632</b> |

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**Contracts to be Authorized by the MHARS Board of Directors**

**June 24, 2025**

| <b>Contractor/Vendor</b>  | <b>Service Provided</b>                                    | <b>Contracted/Budgeted Amount</b>   |
|---|--|---|
| *El Centro  | FY25 Contract<br>See APS 06.25.01                          | NTE increase \$35,000 to \$290,000 for 7/1/24 - 6/30/25                                     |
| *Far West Center  | FY25 Contract<br>See APS 06.25.02                          | NTE increase \$15,000 to \$196,727 for 7/1/24 - 6/30/25                                     |
| *Pathways   | FY25 Contract<br>See APS 06.25.03                          | NTE increase \$5,000 to \$71,000 for 7/1/24 - 6/30/25                                       |
| *Zepf Center  | FY25 Contract<br>See APS 06.25.04                          | NTE \$2,000 for 7/1/24 - 6/30/25  |
| *Zepf Center  | FY26 Contract<br>See APS 06.25.04                          | NTE \$2,000 for 7/1/25 - 6/30/26  |
| *Riveon   | FY26 Contract - Crisis Recovery Center<br>See APS 06.25.05 | NTE \$1,941,459.60 for 7/1/25 - 6/30/26   |
| *Riveon - Nord  | FY25 Network Agency Contract<br>See APS 06.25.06           | NTE increase contract amount \$117,000 from \$6,402,841 to \$6,519,841 for 7/1/24 - 6/30/25 |
| *Applewood Centers, Inc.  | FY26 Contract  | NTE \$388,600 for 7/1/25 - 6/30/26  |
| *Lorain Urban Minority Alcoholism and Drug Abuse Outreach Program (UMADAOP)       | FY26 Contract  | NTE \$153,188 for 7/1/25 - 6/30/26  |
| *New Sunrise Properties, a subsidiary of CHN Housing Partners                     | FY26 Contract  | NTE \$1,078,154 for 7/1/25 - 6/30/26  |
| * Contract recommended for approval from Community Planning & Oversight Committee |  |   |



## Agenda Process Sheet 06.25.01

- ☐ COMMUNITY PLANNING & OVERSIGHT COMMITTEE
- ☒ FINANCE COMMITTEE
- ☐ OTHER COMMITTEE
- ☐ BOARD OF DIRECTOR'S MEETING

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☐ NEW PROGRAM

☒ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

**Subject:** Money Management (Payee Services)

**Contract Entity(s):** El Centro

**Contract Term:** FY25

**Funding Source(s):** Levy

**Contract Amount:** Allocation increase \$35,000

Original allocation \$255,000   New Total \$290,000

---

**Project Description:** A Representative Payee is a person or organization the Social Security Administration (SSA) approves to receive and manage benefits on behalf of an incapable or legally incompetent beneficiary. Those benefits can be either Social Security Retirement Funds, Supplemental Security Income (SSI), or Social Security Disability Insurance (SSDI). Social Security Disability Insurance includes traditional disability payments for an individual, Childhood Disability Benefits (CDB) also known as Disabled Adult Child Benefits, and Disabled Widow/Widower Benefits (DWB).

The Social Security Administration (SSA) presumes that all legally competent adult beneficiaries are capable of managing or directing the management of their funds. The Social Security Administration's policy is that a legally competent adult beneficiary has the right to manage their own funds. However, if the Social Security Administration makes the determination that a person is not capable of managing his/her benefits, then the SSA will pay benefits through a Representative Payee.

A person does not need to be found "incapable" for a Representative Payee to be appointed. In Ohio, guardianship is not necessary to have a Representative Payee, but if a person is under guardianship, SSA policy requires that the beneficiary have a payee. A beneficiary under the age of 18 is considered by the SSA to be incapable of managing their funds and in need of a payee.

**Planning considerations or impact specific to population, cultural or geographic disparities for access and engagement:** This service supports persons determined to be impacted by their mental illness to the extent above, often referred to as severely and persistently mental illnesses (SPMI)

**Planning considerations or impact specific to the Strategic Plan:**

- 1.1 Evaluate and plan for improved access to services within the community-based continuum of care.
- 2.5 Build connections to resources that support clients’ Social Determinants of Health.

**Related Facts:** n/a

**Number Served:** below

**System Impact:**

|   |       |
|---|-------|
| <b>Metrics</b><br><i>(How will goals be measured)</i> | below |
|---|-------|

|   |  |      |
|---|--|------|
| <b>Evaluation/ Outcome Data</b><br><i>(Actual results from program)</i> | 2025<br>1 <sup>st</sup> half                                 |      |
|   | # of MH consumers receiving payeeship services               | 221  |
|   | % of persons with a recovery plan of those eligible          | 100% |
|   | # of persons receiving training to manage their funds        | 33   |
|   | # of persons managing a portion of their funds independently | 31   |



# Mental Health, Addiction & Recovery Services Board of Lorain County

## Agenda Process Sheet 06.25.02

- ☐ COMMUNITY PLANNING & OVERSIGHT COMMITTEE
- ☒ FINANCE COMMITTEE
- ☐ OTHER COMMITTEE
- ☐ BOARD OF DIRECTOR'S MEETING

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☐ NEW PROGRAM

☒ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

**Subject:** FY25 Allocation Increase

**Contract Entity(s):** Far West Center

**Contract Term:** July 1, 2024 to June 30, 2025

**Funding Source(s):** levy dollars

**Contract Amount:** Increase of \$15,000

Previously allocated: \$181,727

New contract total: \$196,727

---

**Project Description:** These funds are being utilized by the Senior Strong program at Far West to reimburse services already rendered as well as cover the last month of the fiscal year. Professionally led coping skills and mental health awareness groups are being conducted in community centers for the aging population of Lorain County. In addition to the groups, seniors are given referrals to treatment services and linked to pro social activities as needed.

**Planning considerations or impact specific to population, cultural or geographic disparities for access and engagement:** The Senior Strong program was able to add additional community centers to increase accessibility and serve a population who is otherwise underserved.

**Planning considerations or impact specific to the Strategic Plan:** **ADDRESS ACCESS BARRIERS TO BEHAVIORAL HEALTHCARE IN LORAIN COUNTY:** This program creates a new access point to care by bringing the services to the population and building engagement and rapport with an otherwise underserved population.

|   |  |      |     |      |     |     |     |     |     |       |        |
|---|--|------|-----|------|-----|-----|-----|-----|-----|-------|--------|
| <b>Evaluation/<br/>Outcome Data</b><br><i>(Actual results<br/>from program)</i> | Community Center   | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals |
|   | North Ridgeville   | 40   | 45  | 40   | 31  | 48  | 47  | 48  | 48  | 62    | 409    |
|   | Avon   | 10   | 10  | 10   | 10  | 10  | 10  | 10  | 11  | 14    | 95     |
|   | St Mary's of the Woods   | 13   | 11  | 13   | 15  | 20  | 20  | 19  | 16  | 18    | 145    |
|   | The Rose Center  | 12   | 18  | 14   | 14  | 10  | 26  | 15  | 14  | 24    | 147    |
|   | Avon Lake  | 12   | 21  | 26   | 15  | 9   | 11  | 5   | 16  | 15    | 130    |
|   | Westlake (for LC residents)  | 5    | 8   | 6    | 6   | 6   | 5   | 7   | 8   | 9     | 60     |
|   | Amherst  |      |     |      | 7   | n/a | n/a | 11  | 13  | 17    | 48     |
|   | totals   | 92   | 113 | 109  | 98  | 103 | 119 | 115 | 126 | 159   | 1034   |
|   | consultations: Office of Aging, Lorain Senior Center, Avenbury Lakes |      |     |      |     |     |     |     |     |       |        |



# Mental Health, Addiction & Recovery Services Board of Lorain County

## Agenda Process Sheet 06.25.03

- ☐ COMMUNITY PLANNING & OVERSIGHT COMMITTEE
- ☒ FINANCE COMMITTEE
- ☐ OTHER COMMITTEE
- ☐ BOARD OF DIRECTOR'S MEETING

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☐ NEW PROGRAM

☒ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

**Subject:** FY25 Allocation Increase

**Contract Entity(s):** Pathways Counseling and Growth Center

**Contract Term:** July 1, 2024 to June 30, 2025

**Funding Source(s):** levy dollars

**Contract Amount:** Increase of \$5,000

Previously allocated: \$66,000

New contract total: \$71,000

---

**Project Description:** The purpose of the Counseling and Therapy Program is to provide an array of individual and group services to consumers struggling with moderate to severe emotional distress or mental illness of moderate and severe intensity. The target population is for Lorain County children, adolescents and adults older who exhibit cognitive, emotional, and behavioral symptoms of mental health or co-occurring substance use issues.

**Planning considerations or impact specific to population, cultural or geographic disparities for access and engagement:** These dollars will allow clients who are uninsured or underinsured to access treatment services.

**Planning considerations or impact specific to the Strategic Plan:** ***ADDRESS ACCESS BARRIERS TO BEHAVIORAL HEALTHCARE IN LORAIN COUNTY:*** These dollars allow the uninsured and underinsured to access treatment services.



**Related Facts:** These dollars will be utilized for treatment services that already occurred in FY25 as well as for the last month of the fiscal year.

**Number Served:** 320 new clients in the first half of the fiscal year with 93 of those being under the age of 18.

**System Impact:** Those who otherwise would not be able to access treatment services due to cost, are able to access the care they need.

|   |   |
|---|---|
| <b>Metrics</b><br><i>(How will goals be measured)</i> | Number served, demographics and outcomes are due every 6 months. Updated metrics for the last 6 months of FY25 are due 7/17/25. |
|---|---|

|   |  |
|---|--|
| <b>Evaluation/<br/>Outcome Data</b><br><i>(Actual results from program)</i> | Client receiving treatment through the evidenced based modalities in the first half of the fiscal year: 1,536 with 1,104 being adults and 432 under the age of 18. |
|---|--|



# Mental Health, Addiction & Recovery Services Board of Lorain County

## Agenda Process Sheet 06.25.04

- ☐ COMMUNITY PLANNING & OVERSIGHT COMMITTEE
- ☒ FINANCE COMMITTEE
- ☐ OTHER COMMITTEE
- ☐ BOARD OF DIRECTOR'S MEETING

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☒ NEW PROGRAM

☐ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

**Subject:** Gambling Treatment

**Contract Entity(s):** Zepf Center

**Contract Term:** FY25 and FY26

**Funding Source(s):** OhioMHAS

**Contract Amount:** FY25 \$2,000  
FY26 \$2,000

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**Project Description:** Zepf Center's Gambling Treatment Program, based in Toledo, Ohio (Lucas County), offers comprehensive support for individuals struggling with gambling disorders. They provide individual in-person and telehealth therapy services, available to all Ohio residents, regardless of where the individual resides. In addition to individual counseling, they offer two weekly group sessions focused on problem gambling and recovery.

**Planning considerations or impact specific to population, cultural or geographic disparities for access and engagement:**

We have no current gambling treatment provider in our continuum. Our current gambling treatment provider agency is in the process of hiring a gambling treatment counselor to continue to provide services. As such, MHARS Board staff is exploring other options to diversify services for clients seeking treatment both in and outside of the county.

**Planning considerations or impact specific to the Strategic Plan:** Grant dollars are provided by OhioMHAS and align with their initiatives to serve this specialized population. The Zepf Center's reach extends far beyond Lucas County, as the program has served individuals in 11 additional Ohio counties, underscoring both the growing demand for services and the importance of accessible, specialized gambling treatment.

**Related Facts:** Additional services will be contracted with Psych and Psych as approved by the Board last month.

**Number Served:** 1 client served in second half of FY25

**System Impact:** Services are currently not available within our local network agencies.

|   |  |
|---|--|
| <b>Metrics</b><br><i>(How will goals be measured)</i> | Number of new MHARS Board funded clients screened using the South Oaks Gambling Screen.<br>Number of MHARS Board funded clients discharge who completed treatment successfully |
|---|--|

|   |   |
|---|---|
| <b>Evaluation/<br/>Outcome Data</b><br><i>(Actual results from program)</i> | Since July 1, 2024, The Zepf Center has conducted over 540 screenings using the South Oaks Gambling Screen and have provided treatment services to more than 120 individuals<br>According to their most recent outcome data, 85% of discharged clients completed treatment successfully, demonstrating measurable progress. |
|---|---|



## Agenda Process Sheet 06.25.05

- ☐ COMMUNITY PLANNING & OVERSIGHT COMMITTEE
- ☒ FINANCE COMMITTEE
- ☐ OTHER COMMITTEE
- ☐ BOARD OF DIRECTOR'S MEETING

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☒ NEW PROGRAM

☐ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

**Subject:** Lorain County Crisis Recovery Center (CRC)

**Contract Entity(s):** Riveon Mental Health and Recovery

**Contract Term:** FY26 Beginning October 1, 2025

**Funding Source(s):** Levy

**Contract Amount:** \$1,941,459.60 (annual)

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**Project Description:** The Lorain County Crisis Recovery Center (CRC) will provide 24/7 Crisis Intervention and Observation utilizing the Fusion Model on the first floor. With a length of stay of 23 hours or less, 14 arm chairs and 2 private rooms dictate the capacity in the 'Living Room' with triage, assessment and crisis de-escalation occurring also in office space. Withdrawal Management at the American Society of Addiction Medicine (ASAM) 3.7 level will be provided on the second floor. 16 private rooms are available for these medically monitored intensive outpatient services, with an average length of stay from 3-5 days.

**Planning considerations or impact specific to population, cultural or geographic disparities for access and engagement:** Planning for the Lorain County Crisis Recovery Center (CRC) began in 2017, sparked by Sequential Intercept Mapping and discussion radiated across several facets of needs assessment, consultation, learning communities and system impact. Although a focus existed on diversion from law enforcement and emergency departments, the availability of 24/7, walk in, accessible behavioral health care for crises and in county withdrawal management were seen as critical to change the behavioral health system. Existing models across the country were reviewed and visited and SAMHSA shaped best practices in this emerging service through their Roadmap to the Ideal Crisis System and the Crisis Now Model and its tool, the Crisis Now Calculator. Specific to populations, services will be provided for adults. Geographically, the CRC is located off highway access and central to our largest populations. Law Enforcement and EMS have been engaged as important collaborators and this location serves the entire county with a benefit of less than 7 minute drop off. All persons in crisis, located in the county, regardless

of insurance are able to access crisis services. Withdrawal management will prioritize Lorain County Residents and also be accessible regardless of insurance. Population specific and culturally and linguistically appropriate services (CLAS) will be provided along-side of a person centered approach.

**Planning considerations or impact specific to the Strategic Plan:**

4.0 Partner with stakeholders to improve Lorain County's Crisis Continuum to provide appropriate and timely responses to crises.

4.1 Update an integrated Crisis Continuum for adults, children and adolescents - to include call centers, crisis lines, treatment finders, mobile crisis, mobile response support teams, crisis intervention and quick response teams, crisis stabilization centers, withdrawal management services, residential treatment facilities, step down, connections to treatment and recovery supports.

4.2 Assess withdrawal management services capacity (i.e. detox). Determine client and system outcome metrics for the Crisis Continuum.

4.3 Determine client and system outcome metrics for the Crisis Continuum.

4.4 Continue to evaluate and refine costs for implementation and sustainability of the Crisis Continuum.

4.5 Complete an updated "Business Case" for a comprehensive Crisis Continuum for community stakeholders.

4.6 Partner with stakeholders to address gaps in Crisis Continuum.

4.7 Partner with stakeholders to establish, build and support the Crisis Stabilization Center.

**Related Facts:** Resolution 23-06-03 was adopted by the MHARS Board of Directors on June 27, 2023, approving up to \$4,508,705.00 toward the construction cost of the Lorain County Crisis Receiving Center. This followed the May 27, 2021 approval of Resolution 21-05-01, which commitment up to \$4 million for building construction and \$4,889,318 for first 5 years of service and loss gap funding with \$680,657 annual commitment thereafter for services based upon ongoing revenue and analysis as appropriated funds are available.

**Number Served:** As this is a new program, no data is available. Projections do include a ramp up of capacity and utilization on the first floor from 8 persons per day to 24 persons per day as the CRC is increasingly known as a resource. On the second floor, with an average length of stay of 5 days, 16 beds would allow for 1,168 persons served at full capacity. Ramp up for this will also occur prior to full utilization.

**System Impact:** Based upon the research, literature and learning communities, the CRC offers a new level care that provides the right care at the right time. As the system and individuals learn of this alternative, a reduction in emergency room visits, inpatient hospitalization and incarceration is expected. This resource will be an added pillar to the crisis continuum of telephonic and in person response. As a more appropriate level of care, it enables better engagement in a crisis and better linkage to ongoing services to reduce future crises. With a new resource, de-escalation time and drop off time for first responders will be reduced.

A survey suggested that over 700 people were transported out of Lorain County for withdrawal management each year. Not only reducing the cost of transportation, the time saved returns an ambulance to service quickly. Persons are generally better served in their own communities where access to informal supports are supported and discharge linkages to ongoing services can be made.



# Mental Health, Addiction & Recovery Services Board of Lorain County

Agenda Process Sheet 06.25.06

## WALK ON RECOMMENDATION

- ☐ COMMUNITY PLANNING & OVERSIGHT COMMITTEE
- ☒ FINANCE COMMITTEE
- ☐ OTHER COMMITTEE
- ☐ BOARD OF DIRECTOR'S MEETING

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☐ NEW PROGRAM

☒ CONTINUING PROGRAM

☐ EXPANDING PROGRAM

**Subject:** FY25 Allocation Increase

**Contract Entity(s):** Riveon Mental Health and Recovery

**Contract Term:** July 1, 2024 to June 30, 2025

**Funding Source(s):** Levy

**Contract Amount:** Increase of \$117,000

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**Project Description:** The purpose of the Behavioral Health Individual Counseling and Therapy Program is to provide an array of individual and group services to clients struggling with moderate to severe emotional distress or mental illness of moderate and severe intensity. These clients are assessed through the walk-in process and placed in the appropriate level of care. The target population is for Lorain County children, adolescents and adults older who exhibit cognitive, emotional, and behavioral symptoms of mental health, substance use or co-occurring mental health and substance use issues.

**Planning considerations or impact specific to population, cultural or geographic disparities for access and engagement:** These dollars will allow clients who are uninsured or underinsured to access treatment services.

**Planning considerations or impact specific to the Strategic Plan:** **ADDRESS ACCESS BARRIERS TO BEHAVIORAL HEALTHCARE IN LORAIN COUNTY:** These dollars allow the uninsured and underinsured to access treatment services.

**Related Facts:** These dollars will be utilized for treatment services that already occurred in FY25 as well as for the last month of the fiscal year.

**Number Served:** 646 Same Day Access assessments completed in the first half of the fiscal year.

**System Impact:** Those who otherwise would not be able to access treatment services due to cost, are able to access the care they need.

|   |   |
|---|---|
| <b>Metrics</b><br><i>(How will goals be measured)</i> | <p>Number served, demographics and outcomes are due every 6 months. Updated metrics for the last 6 months of FY25 are due 7/17/25.</p> <p>First half of the fiscal year:</p> <p><u>646</u> Same Day Access Adult Walk-Ins Assessment Completed</p> <p>Total Adult clients who kept their first service after assessment: 435</p> <p>Total clients whose first appointment was within 14 days of the assessment: 330</p> |
|---|---|

|   |  |                       |                     |        |
|---|--|-----------------------|---------------------|--------|
| <b>Evaluation/<br/>Outcome Data</b><br><i>(Actual results<br/>from program)</i> | The DLA-20 is used for individual therapy clients.   |                       |                     |        |
|   | FY2025- Q1-Q2  |                       |                     |        |
|   | Adult: DLA-20 JUL-DEC. 2024 (N=171)  |                       |                     |        |
|   | Domain   | Average Score Initial | Average 6 Mo. Score | Change |
|   | Overall functioning  | 5.5                   | 5.6                 | 0.1    |
|   | DLA-20 administration began in May 2023 with the administration of six-month follow ups beginning now. Increased scores from initial to follow up indicate increase functioning. |                       |                     |        |

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## Ad Hoc Strategic Plan Committee Report

Wednesday, June 18, 2025 5:00 p.m. Amy Levin Center

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*The purpose of the Ad Hoc Strategic Planning Committee is to guide the strategic planning process by supporting the consultant that is conducting research, developing drafts, and incorporating input from stakeholders. It assists the board in fulfilling its responsibilities related to the organization's mission, vision, and strategic direction, making recommendations on strategic initiatives and major programs. The committee plays a crucial role in ensuring that the organization has a clear plan for its future and aligns its activities with its goals.*

**Committee Members Present:** Tim Barfield, Wanda Ewing, Dan Urbin (ex officio)

Committee Member Absent: Tim Carrion (Committee Chair)

Community Volunteer Present: Dr. Hope Moon

**Staff Present:** Michael Doud, Rick Sherlock

**Consultants Present:** Julie Clark, Elizabeth Voudouris

### I. Informational

- a. Review post-retreat blueprint (see Attachment A)
  1. Changes from the retreat incorporated into the document
- b. Discuss mission-vision-core values
  1. Changes from the retreat incorporated into the document
- c. Next steps
  1. BVU will develop an infographic document to use as a public-facing document to share with stakeholders.

### II. Recommendation

- a. Recommendation and Approval of Strategic Plan FY2026-2028
  1. After review and discussion, the committee approved the Strategic Plan FY2026-2028 and recommend to be placed on consent agenda.
- b. Recommendation and Approval to dissolve the Ad Hoc Strategic Plan Committee
  1. Committee recommends to dissolve the Ad Hoc Strategic Plan Committee by consent agenda.

III. Unfinished Business – None at this time

IV. New Business – None at this time

**Adjournment** of meeting was 6:00 p.m.





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## I. Mission | *A one sentence statement describing WHY THE ORGANIZATION EXISTS. The mission is a practical tool that we use to make decisions about priorities and actions.*

- We invest in mental health, addiction, and recovery services to build a healthier community.

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## II. Vision | *A one sentence statement describing the clear and inspirational long-term change, resulting from the organization’s work.*

- Prevention, treatment, and recovery are essential to a healthier, more connected Lorain County - where every individual and family is empowered to thrive.

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## III. Core Values | *Enduring beliefs that guide behavior*

- **Person-Centered** – We honor individual choice and place clients and families at the center of everything we do.
- **Collaboration** – We believe in the power of partnerships to strengthen our collective impact.
- **Compassion and Respect** – We lead with empathy, reduce stigma, and advocate for those in need.
- **Excellence and Accountability** – We commit to high quality, evidence-based practices and working with integrity.
- **Innovation** – We are solution-focused and embrace bold thinking to solve challenges.
- **Accessibility** – We remove barriers and expand capacity so everyone can access services and support.

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## IV. Strategic Goals

- **GOAL 1** | Focus and strengthen behavioral healthcare for people in Lorain County
- **GOAL 2** | Make client-centered coordinated care visible, accessible, and understood by the community
- **GOAL 3** | Align organization with the mission, vision, core values, and strategic priorities
- **GOAL 4** | Ensure financial stewardship

V. Strategic Blueprint 2026 – 2028

GOAL 1 | FOCUS AND STRENGTHEN BEHAVIORAL HEALTHCARE FOR PEOPLE IN LORAIN COUNTY

| Strategies  | Tactics  | Additional resources required?   | Timing   | Who is responsible?   | How to measure progress?  |
|---|--|--|----------|---|---|
| A. Identify and support behavioral health providers on the full continuum of care | 1. Develop and implement plan to address gaps (e.g. waiting lists, lack of client choice, workforce shortages) in services at providers  | <ul style="list-style-type: none"><li>▪ Workforce survey – open positions, identifying number and types of staff needed</li><li>▪ Sufficient staffing at providers,</li><li>▪ \$\$\$ - budget prioritization</li><li>▪ Work with agencies on recruitment, retention, program development -</li></ul>   | Year 1   | <ul style="list-style-type: none"><li>▪ Chief of Behavioral Health</li><li>▪ Community Planning &amp; Oversight (CP&amp;O) Committee</li></ul>  | <ul style="list-style-type: none"><li>▪ Reduced waiting lists</li><li>▪ Increased client choice identifying which domains?</li><li>▪ Increased workforce as reported by providers</li></ul> |
|   | 2. Support providers toward increasingly efficient and effective services <ul style="list-style-type: none"><li>- Data-driven (EMR/HIE)</li><li>- Evidence-based practices</li></ul> | <ul style="list-style-type: none"><li>▪ See 2B</li></ul>   | Year 2/3 | <ul style="list-style-type: none"><li>▪ Director of Adult Services</li><li>▪ Director of Child &amp; Adolescent Services</li><li>▪ Director of Prevention</li><li>▪ Community Planning &amp; Oversight (CP&amp;O) Committee</li></ul> | <ul style="list-style-type: none"><li>▪ See 2B – data metrics</li></ul>   |
|   | 3. Develop plan to increase/enhance marijuana education and misuse prevention programs   | <ul style="list-style-type: none"><li>▪ Find evidence-based intervention – identify and prepare provider(s) to deliver</li><li>▪ Internal Campaign?</li><li>▪ Partnership with LCPH</li><li>▪ Funding allocation</li></ul>   | Year 1   | <ul style="list-style-type: none"><li>▪ Director of Prevention</li><li>▪ Community Planning &amp; Oversight (CP&amp;O) Committee</li></ul>  | <ul style="list-style-type: none"><li>▪ # of intervention strategies</li><li>▪ # of people impacted (need to figure out how we measure)</li></ul>   |
|   | 4. Study housing needs and create a plan to meet needs in future   | <ul style="list-style-type: none"><li>▪ Engage external consultant to conduct study</li><li>▪ Funding</li></ul>  | Year 2   | <ul style="list-style-type: none"><li>▪ Director of Adult Services</li><li>▪ Community Planning &amp; Oversight (CP&amp;O) Committee</li></ul>  | <ul style="list-style-type: none"><li>▪ Increased housing options compared to study baseline</li></ul>  |
| B. Identify and support the best service providers for Crisis Care for adults     | 1. Identify access and capacity gaps and plan to fill gaps as led by SAMHSA’s Crisis Now model   | <ul style="list-style-type: none"><li>▪ Operational meetings with Crisis Provider to address<ul style="list-style-type: none"><li>- Pre-CRC visit needs – (hotline, mobile crisis)</li><li>- Post-discharge issues (outpatient services, housing)</li></ul></li><li>▪ Local Crisis Landscape Analysis Update (OMHAS)</li></ul>                                 | Year 1   | <ul style="list-style-type: none"><li>▪ Chief of Behavioral Health</li><li>▪ CP&amp;O Committee</li></ul>   | <ul style="list-style-type: none"><li>▪ Lessons Learned Needs Assessment prior to and following CRC visit</li><li>▪ Landscape Analysis</li></ul>  |
|   | 2. Invest in success and sustainability of Crisis Recovery Center  | <ul style="list-style-type: none"><li>▪ Continue collaboration with other counties that have CRCs – to discuss lessons learned and advocacy for collective impact</li><li>▪ Metrics defining success/fidelity</li><li>▪ Training</li><li>▪ Specialized staffing</li><li>▪ Funding vs billing</li><li>▪ Advocacy regarding Medicaid and other funders</li></ul> | Year 1   | <ul style="list-style-type: none"><li>▪ Executive Director</li><li>▪ Chief of Behavioral Health</li><li>▪ CP&amp;O Committee</li></ul>  | <ul style="list-style-type: none"><li>▪ Review of Metrics</li><li>▪ Medicaid CPT codes/rates</li><li>▪ Quarterly update to the Executive Committee</li></ul>                                |
|   | 3. Pursue/develop 911-988 interoperability   | <ul style="list-style-type: none"><li>▪ 911-988 collaboration</li><li>▪ Time – to get the 911 &amp; 988 teams together</li></ul>   | Year 1   | <ul style="list-style-type: none"><li>▪ Chief of Behavioral Health</li><li>▪ CP&amp;O Committee</li></ul>   | <ul style="list-style-type: none"><li>▪ Standard Operating Guidelines at 911</li></ul>  |
| C. Identify and support the best service providers for Crisis Care for children   | 1. Identify access and capacity gaps and plan to fill gaps   | <ul style="list-style-type: none"><li>▪ Specific marketing plan around service availability</li></ul>  | Year 1   | <ul style="list-style-type: none"><li>▪ Director of Child and Adolescent Services</li><li>▪ CP&amp;O Committee</li></ul>  | <ul style="list-style-type: none"><li>▪ Data from LCPH related to ER visits for BH</li></ul>  |
|   | 2. Invest in success and sustainability of Mobile Response Stabilization Services (MRSS)   | <ul style="list-style-type: none"><li>▪ State collaboration specific to elevation to OMHAS</li></ul>   | Year 1   | <ul style="list-style-type: none"><li>▪ Director of Child and Adolescent Services</li><li>▪ CP&amp;O Committee</li></ul>  | <ul style="list-style-type: none"><li>▪ MRSS reporting</li></ul>  |

GOAL 2 – MAKE CLIENT-CENTERED COORDINATED CARE VISIBLE, ACCESSIBLE, AND UNDERSTOOD BY THE COMMUNITY

| Strategies   | Tactics   | Additional resources required?   | Timing                        | Who is responsible?   | How to measure progress?   |
|--|---|--|-------------------------------|---|--|
| A. Ensure alignment & coordination between CHA, CHIP, and CAP  | 1. Identify common priorities (e.g.: stopping trend of suicide death & opioid death; decrease marijuana use)  | ▪ Development of MOUs between coalitions   | Year 1 + ongoing              | ▪ Directors per Coalition and Subcommittee<br>▪ CP&O Committee          | ▪ Identified Priorities<br>▪ MOUs to suit                            |
|  | 2. Work together to create infrastructure in LC to address priority issues  | ▪ Population specific campaigns and allocated funding  |                               | ▪ Directors per Coalition and Subcommittee<br>▪ CP&O Committee          | ▪  |
|  | 3. Establish output, metrics, and reporting for Coalition work  | ▪ Communication w/data person<br>▪ Plan about data collection  |                               | ▪ Directors per Coalition and Subcommittee<br>▪ CP&O Committee          | ▪ Identified output, metrics and Reporting                           |
|  | 4. Develop communications plan to share with community  | ▪ Communication w/ data person<br>▪ Plan about data collection                                       |                               | ▪ Directors per Coalition and Subcommittee<br>▪ CP&O Committee          | ▪ Identified output, metrics and Reporting                           |
| B. Strengthen data collection, analysis and reporting  | 1. Identify and strengthen measures, reporting outcomes, and impact of what is funded   | ▪ Data Analyst<br>▪ Story Teller   | Year 1                        | ▪ Data Analyst<br>▪ Directors<br>▪ Program Officers<br>▪ CP&O Committee | ▪ Data dashboard created   |
|  | 2. Standardize data collection from provider agencies (action step might be ensure EMRs are integrated with health Information Exchange)  | ▪ Clear Impact (OMHAS’ Software)<br>▪ Other data system?   |                               | ▪ Data Analyst<br>▪ Directors<br>▪ Program Officers<br>▪ CP&O Committee | ▪ Data dashboard and reports   |
|  | 3. Analyze data collected and share results with key stakeholders   | ▪ Data Analyst   |                               | ▪ Data Analyst<br>▪ Directors<br>▪ Program Officers<br>▪ CP&O Committee | ▪ Data dashboard and reports   |
|  | 4. Explore value-based contracting/funding  | ▪ Existing models  | By end of this strategic plan | ▪ Directors per agencies and Service Lines<br>▪ CP&O Committee          | ▪ Increased use of value based reimbursement                         |
| C. Plan communications and outreach strategy to make prevention and education programs accessible to all in county | 1. Develop communications and outreach strategy - strategy could include:<br>- Hold annual agency and communication meeting<br>- Create event/sponsorship policies<br>- Create request form detailing events/trainings<br>- Improve website<br>- Create elevator speech | ▪  | Ongoing                       | ▪ Director of Communications & Public Relations                         | ▪ Number of attendees to events<br>▪ Captured information from forms |
|  | 2. Prioritize and implement communications and outreach strategy  | ▪ Assistance from Clinical Team for program development, events & trainings                          | Ongoing                       | ▪ Director of Communications & Public Relations                         | ▪ Number of attendees at events/trainings<br>▪ Passing Levies        |
|  | 3. Create data dashboard and share with community (website, etc.) – determine what’s internal and what’s public-facing  | ▪ External data resources (i.e. LCPH, OH Yes Surveys)<br>▪ Programming/training for web presentation | Ongoing                       | ▪ Director of Communications & Public Relations                         | ▪ Number of “hits” on website<br>▪ Functionality of dashboard        |

GOAL 3 – ALIGN ORGANIZATION WITH THE MISSION, VISION, CORE VALUES, AND STRATEGIC PRIORITIES

| Strategies  | Tactics   | Additional resources required?   | Timing  | Who is responsible?   | How to measure progress?   |
|---|---|--|---------|---|--|
| A. Assess and strengthen the culture at MHARSLC   | 1. Conduct culture assessment using employee feedback/surveys/focus groups  | <ul style="list-style-type: none"><li>▪ Staff Time</li><li>▪ External consultant to conduct assessment</li></ul>   | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ HR Data</li><li>▪ Employee Feedback/Survey</li><li>▪ Focus Group</li></ul>   |
|   | 2. Hold facilitated sessions to educate and engage employees around the core values   | <ul style="list-style-type: none"><li>▪ Staff Time</li><li>▪ External consultant to provide training</li></ul>   | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ HR Data</li><li>▪ Employee Feedback/Survey</li><li>▪ Focus Group</li></ul>   |
|   | 3. Foster open communication and channels for feedback  | <ul style="list-style-type: none"><li>▪ Staff Time</li></ul>   | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ HR Data</li><li>▪ Employee Feedback/Survey</li><li>▪ Focus Group</li></ul>   |
|   | 4. Integrate core values into employee orientation, ongoing training, and evaluation  | <ul style="list-style-type: none"><li>▪ Staff Time</li></ul>   | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ HR Data</li><li>▪ Employee Feedback/Survey</li><li>▪ Focus Group</li></ul>   |
|   | 5. Promote employee recognition, flexible work environment & professional development opportunities   | <ul style="list-style-type: none"><li>▪ \$\$\$ Professional development</li></ul>  | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ HR Data</li><li>▪ Employee Feedback/Survey</li><li>▪ Focus Group</li><li>▪ Happiness Meter</li></ul>   |
| B. Align employee roles and performance accountability with strategic priorities            | 1. Review/adjust organizational design as needed  | <ul style="list-style-type: none"><li>▪ Staff Time</li></ul>   | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ Employee engagement</li><li>▪ Set clear key performance indicators</li></ul>   |
|   | 2. Review/update job descriptions   | <ul style="list-style-type: none"><li>▪ Staff Time</li></ul>   | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ Employee engagement</li><li>▪ Set clear key performance indicators</li></ul>   |
|   | 3. Attract, retain, and develop strong staff  | <ul style="list-style-type: none"><li>▪ Staff Time</li></ul>   | Year 1  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ Employee development initiatives</li><li>▪ Turnover rate</li></ul>   |
|   | 4. Performance management system for accountability   | <ul style="list-style-type: none"><li>▪ Staff Time</li><li>▪ Software (Clear Impact)</li></ul>   | Year 2  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ HR Data</li><li>▪ Set up performance metrics and track progress</li><li>▪ # staff development training</li><li>▪ Measurement and monitoring of employee contributions</li><li>▪ Performance expectations and reviews</li><li>▪ Informal check-ins and formal performance reviews</li><li>▪ Goal setting</li><li>▪ Feedback mechanisms.</li></ul> |
|   | 5. Structure ongoing feedback both positive & negative to guide performance & improvement   | <ul style="list-style-type: none"><li>▪ Staff Time</li></ul>   | Year 2  | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ Hold employee reviews and evaluate effectiveness</li></ul>   |
| C. Develop strategies for effective internal communications                                 | 1. Develop communications and outreach strategy (might include communicating schedules around hybrid work and specific plan for how messages get communicated to staff) | <ul style="list-style-type: none"><li>▪ Create event/sponsorship policy</li><li>▪ Create form requesting details of events/trainings</li></ul>   | Ongoing | <ul style="list-style-type: none"><li>▪ Leadership Team</li><li>▪ Director of Communications &amp; Public Relations</li></ul> | <ul style="list-style-type: none"><li>▪ More efficiency in implementation of events/trainings</li></ul>  |
|   | 2. Sharing Board-related information with Board Staff and Board Members – action steps could include courtesy system, mechanism for how we work together                | <ul style="list-style-type: none"><li>▪ </li></ul>   | Ongoing | <ul style="list-style-type: none"><li>▪ Leadership Team</li></ul>   | <ul style="list-style-type: none"><li>▪ Requesting “Read Receipts” on emails sent out to Board Members</li></ul>   |
|   | 3. Develop policy/project management protocol   | <ul style="list-style-type: none"><li>▪ Internal Google Doc and form for pre-production</li></ul>  | Year 1  | <ul style="list-style-type: none"><li>▪ Director of Communications &amp; Public Relations</li></ul>                           | <ul style="list-style-type: none"><li>▪ Tracks events projects and outcomes (attendance)</li></ul>   |
| D. Ensure Board of Directors’ structure and practices are aligned with strategic priorities | 1. Strengthen board member engagement and accountability – action step could be formalize mentorship program  | <ul style="list-style-type: none"><li>▪ Staff Time</li><li>▪ External consultant</li></ul>   | Year 2  | <ul style="list-style-type: none"><li>▪ Executive Director</li><li>▪ Governance Committee</li></ul>                           | <ul style="list-style-type: none"><li>▪ Board self-evaluation</li><li>▪ Peer reviews</li><li>▪ Board effectiveness checklist</li><li>▪ External board evaluation</li></ul>   |
|   | 2. Plan succession for board officers, committee chairs and future leaders  | <ul style="list-style-type: none"><li>▪ Staff Time</li><li>▪ External consultant for governance training</li><li>▪ \$\$\$ for training</li></ul>   | Year 2  | <ul style="list-style-type: none"><li>▪ Executive Director</li><li>▪ Governance Committee</li></ul>                           | <ul style="list-style-type: none"><li>▪ Assess the skills and qualifications</li><li>▪ Plan for turnover</li><li>▪ Train Officers</li><li>▪ Recruitment</li></ul>  |
|   | 3. Increase education for/knowledge of board members  | <ul style="list-style-type: none"><li>▪ Invite Providers to meetings and board members to site visits</li><li>▪ Provide ongoing education at board meetings</li><li>▪ Invite/encourage board member attendance at events</li><li>▪ \$\$\$ consultant</li></ul> | Year 2  | <ul style="list-style-type: none"><li>▪ Executive Director</li><li>▪ Governance Committee</li></ul>                           | <ul style="list-style-type: none"><li>▪ # Self-assessment</li><li>▪ # Peer reviews</li><li>▪ External evaluation</li></ul>   |
|   | 4. Engage board as effective ambassadors – in community and with legislators  | <ul style="list-style-type: none"><li>▪ Staff Time</li><li>▪ \$\$\$ consultant</li></ul>   | Year 2  | <ul style="list-style-type: none"><li>▪ Executive Director</li><li>▪ Governance Committee</li></ul>                           | <ul style="list-style-type: none"><li>▪ # Self-evaluation</li><li>▪ # Peer evaluation</li><li>▪ Third party evaluation</li></ul>   |

GOAL 4 – ENSURE FINANCIAL STEWARDSHIP

| Strategies  | Tactics  | Additional resources required?  | Timing  | Who is responsible?                                   | How to measure progress?                         |
|---|--|---|---------|---|--|
| A. Ensure funding for long-term strategic service provision                               | 1. Develop and maintain five-year projections  | ▪ Staff time  | Ongoing | ▪ Chief of Business Operations<br>▪ Finance Committee | ▪ Annual presentation to the board of directors  |
|   | 2. Develop and maintain monthly/annual analyses  | ▪ Staff time  | Ongoing | ▪ Chief of Business Operations<br>▪ Finance Committee | ▪ Monthly presentation to the board of directors |
|   | 3. Create contingency plans for impact of potential government funding cuts and changing demand for services | ▪ Information from partnerships with outside sources – Ohio MHAS  | Ongoing | ▪ CEO<br>▪ Chief of Business Operations               | ▪  |
|   | 4. Identify and pursue new revenue streams that are aligned with mission & strategic priorities              | ▪ Appropriate org design<br>▪ Hire grant coordinator for Finance Team   | Ongoing | ▪ CEO<br>▪ Chief of Behavioral Health                 | ▪ New \$\$\$ -                                   |
|   | 5. Educate board of directors on financial reporting in alignment with state legislative mandated reporting  | ▪   |         | ▪ Finance Committee                                   | ▪  |
| B. Evaluate opportunities and risk to support one behavioral health levy in Lorain County | 1. Determine feasibility of merging levies   | ▪ External consultant – public opinion researcher   |         | ▪ Ad hoc levy planning committee                      | ▪  |
|   | 2. Determine exact timing of levy merge  | ▪ External consultant – public opinion researcher   |         | ▪ Ad hoc levy planning committee                      | ▪  |
|   | 3. Determine what millage to request   | ▪ Staff financial review<br>▪ External consultant – public opinion researcher<br>▪ Engage Auditors Office<br>▪ Seek County Commissioner Support | Year 2  | ▪ CEO / CBO<br>▪ Ad hoc levy planning committee       | ▪  |
|   | 4. Make sure levy passes   | ▪ External consultant – public opinion researcher   |         | ▪ Ad hoc levy planning committee                      | ▪  |

# Strategic Plan | 2026 - 2028

## MISSION

*We invest in mental health, addiction, and recovery services to build a healthier community.*

## VISION:

*Prevention, treatment, and recovery are essential to a healthier, more connected Lorain County - where every individual and family is empowered to thrive.*

## CORE VALUES:

- **Person-Centered** | We honor individual choice and place clients and families at the center of everything we do.
- **Collaboration** | We believe in the power of partnerships to strengthen our collective impact.
- **Compassion and Respect** | We lead with empathy, reduce stigma, and advocate for those in need.
- **Excellence and Accountability** | We commit to high quality, evidence-based practices and working with integrity.
- **Innovation** | We are solution-focused and embrace bold thinking to solve challenges.
- **Accessibility** | We remove barriers and expand capacity so everyone can access services and support.

## PRIORITY GOALS

### PRIORITY STRATEGIES

### GOAL 1:

**FOCUS AND STRENGTHEN  
BEHAVIORAL HEALTHCARE FOR  
PEOPLE IN LORAIN COUNTY**

- ➔ Identify and support behavioral health providers on the full continuum of care
- ➔ Identify and support the best service providers for Crisis Care for adults
- ➔ Identify and support the best service providers for Crisis Care for children

### GOAL 2:

**MAKE CLIENT-CENTERED COORDINATED  
CARE VISIBLE, ACCESSIBLE, AND  
UNDERSTOOD BY THE COMMUNITY**

- ➔ Ensure alignment & coordination between CHA, CHIP, and CAP
- ➔ Strengthen data collection, analysis and reporting
- ➔ Plan communications and outreach strategy to make prevention and education programs accessible to all in county

### GOAL 3:

**ALIGN ORGANIZATION WITH THE  
MISSION, VISION, CORE VALUES,  
AND STRATEGIC PRIORITIES**

- ➔ Assess and strengthen the culture at MHARSLC
- ➔ Align employee roles and performance accountability with strategic priorities
- ➔ Develop strategies for effective internal communications
- ➔ Ensure Board of Directors' structure and practices are aligned with strategic priorities

### GOAL 4:

**ENSURE FINANCIAL STEWARDSHIP**

- ➔ Ensure funding for long-term strategic service provision
- ➔ Evaluate opportunities and risk to support one behavioral health levy in Lorain County



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## Nominating Committee Meeting Report

Thursday, June 19, 2025 5:00 p.m. Conference Room

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**NOMINATING COMMITTEE:** The Committee shall conduct interviews and shall make recommendations of potential BOD members to the BOD to formally request the appropriate appointing authorities to fill vacancies. The Committee shall endeavor to ensure that the composition of the BOD reflects the demographic characteristics of Lorain County.

The Nominating Committee shall have the responsibility to prepare, recommend, and nominate candidates for election as officers to be submitted to the BOD at its May meeting, after soliciting names of candidates from the members of the BOD after which the nominations shall be closed. The Nominating Committee shall convene, consider, and recommend to the BOD candidates for vacant officer positions and shall act by a majority vote of its members. The Nominating Committee shall propose the slate of candidates for BOD officer positions by the June Board meeting each year.

The Committee will have supervisory capacity regarding:

- New member orientation

The Committee will establish and supervise a:

- Board Member Mentoring Procedure
- Process for Community Representatives serving on the Committees.

**Committee Members Present:** Michele Flanagan (Committee Chair), Mike Babet, Kreig Brusnahan, Sandra Premura, Dan Urbin (ex officio)

Committee Members Absent: Tim Carrion

**Staff Present:** Michael Doud

I. **Informational**

a. Interview BOD Membership applicants:

- 5:15 p.m. – Evangeline Lesko – withdrew her application
- 5:30 p.m. – Mark Skellenger (application attached)

II. **Recommendation**

a. **Finalize FY26 Slate of Officers**

- Committee members approve the following slate of officers to be placed on consent agenda:
  1. Chair – Daniel T. Urbin
  2. Vice-Chair – Mike Babet
  3. Chief Governance Officer – Kreig Brusnahan
  4. Secretary – Sandra Premura

b. **Approval of Mark Skellenger's application to go to OhioMHAS for appointment.**

- Committee members approve the application for OhioMHAS appointment to be placed on consent agenda.

III. **Unfinished Business** – None at this time

IV. **New Business** – None at this time

V. **Consent Agenda Recommendation**

- a. Committee members approve recommendation items a and b to be placed on consent agenda.

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**Nominating Committee Meeting Report**

**Thursday, June 19, 2025    5:00 p.m.    Conference Room**

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**Adjournment** of meeting at 5:45 p.m.

**Next meeting:** as needed



☐ 14 Member Board ☒ 18 Member Board

Board Director Name and Title: Michael K. Doud, Executive Director

**Appointment Type** (Applicants can select both mental health clinician and addiction clinician if they are qualified by scope of practice or licensure.)

### Personal Information

## Education

| Community Organization Affiliations (past and present) |          |         |
|--|----------|---------|
| Past Board Member / Chair LCADA & The LCADA            | May 1997 |         |
| Board Member @ ZCC Foundation                          | 2005     | Present |
| Sylvia R. Lutz Various Positions                       | 2008     | 2024    |

I believe that my business experience, community involvement and board membership with The LCADA Way and the LCCC Foundation affords me a solid foundation for serving the board with thoughtful and careful consideration of the matters to be decided.

## OhioMHAS BOARD MEMBER APPOINTMENT APPLICATION

### Population Equality Representation Declaration

OhioMHAS is required to assure that member appointment reflects the composition of the population of the service district as to race and sex. The following information is used to assure equal representation. Completion of the following section is voluntary and is not required to consider or appoint you as a Board member, but does give you the opportunity to declare how you identify yourself. Please check all that apply and specify as you wish.

**Race:** ☒ White/Caucasian ☐ Black/African American ☐ American Indian ☐ Alaska Native

☐ Asian ☐ Native Hawaiian or Pacific Islander ☐ Other \_\_\_\_\_

**Ethnicity:** ☐ Appalachian ☐ Hispanic ☐ Latino/Latina ☐ of Spanish origin ☐ other \_\_\_\_\_

**Gender** ☐ Female ☒ Male ☐ Other \_\_\_\_\_

**Conflict of Interest Assurance:** By signing below I attest that the following statements are true:

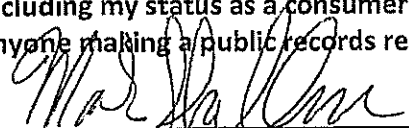
- Neither I nor my spouse, child, parent, brother, sister, grandchild, stepparent, stepchild, stepbrother, stepsister, father-in-law, mother-in-law, son-in-law, daughter-in-law, brother-in-law, or sister-in-law serves on the governing board of any provider with which the board of alcohol, drug addiction, and mental health services which I am applying for board membership has entered into a contract for the provision of services or facilities.
- I am not an employee of any provider with which the board of alcohol, drug addiction, and mental health services which I am applying for board membership has entered into a contract for the provision of services or facilities.
- Neither I nor my spouse, child, parent, brother, sister, stepparent, stepchild, stepbrother, stepsister, father-in-law, mother-in-law, son-in-law, daughter-in-law, brother-in-law, or sister-in-law serves as a county commissioner of a county or counties in the alcohol, drug addiction, and mental health service district.

### Volunteer (unpaid) Board Member Duties:

- 1) Attend all board meetings
- 2) Attend annual board member training
- 3) Maintain professional licenses; (if applicable) and
- 4) Serve on applicable subcommittees of the boards.

**Applicant's Statement:** I have read and completed the application accurately and honestly. I attest that I am a resident of the County specified; I deny any conflicts of interest and agree to fulfill Volunteer Board Member Duties to the best of my ability. I acknowledge that service on the Board is unpaid (with reimbursement for mileage and authorized expenses only) and provides me with an opportunity to serve my local community. I understand that appointment makes me ineligible to be employed at a contract provider of the Board and if such employment should be desired in the future I will follow all directives of the Ohio Ethics Commission including resignation from the Board and completion of prescribed waiting period before accepting employment with a contract agency.

I understand and agree that all information contained in this application is a public record. I hereby grant the Department of Mental Health and Addiction services permission to release my application, including my status as a consumer of either mental health or alcohol and drug addiction services, to anyone making a public records request seeking Board applications.

  
\_\_\_\_\_  
Signature of Applicant

4-1-25  
\_\_\_\_\_  
Date

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## Executive Committee Meeting Report

Thursday, June 19, 2025 5:45pm Conference Room

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The Executive Committee shall be composed of the Chair, the Vice Chair, Secretary, Chief Governance Officer, and ALL Chairs of Standing Committees. Between the meetings of the BOD, the Executive Committee, shall have, and may exercise, the authority of the BOD, except as such authority is limited by statute. The Executive Committee shall have only such power and authority of the BOD between meetings of the BOD as shall be necessary to address crisis situations of the Board; any such action taken by the Executive Committee between meetings of the BOD shall be subject to ratification or modification by the BOD at its next regularly scheduled meeting.

**Committee Members Present:** Daniel Urbin, Board Chair; Mike Babet, Vice Chair, James Schaeper, Chief Governance Officer; Sandra Premura, Secretary; Michael Finch, Michele Flanagan, Pat McGervey

**Staff Present:** Michael Doud

**Guests:** Todd Cooper, Hill International; Ray Minotas, Perspectus; John Walkiosaki, Perpectus

### I. Recommendations

#### a. LCCRC Project: Change Orders (attachments)

1. Change Order #21 – Bulletin 13 Door Hardware Changes – NTE \$39,174.00
2. Change Order #22 – RFI 184 Removal of Existing Buried Concrete – NTE \$4,790.00
3. Change Order #23 – RFI 167 Observation Bay Millwork Modifications to Accommodate D6T Light Fixtures - \$5,077
4. Change Order #24 – Bulletin 12 – Paving and Striping Modifications to Accommodate ADA Ramps and New Bus Routes - \$3,283.00
5. Change Order #25 – Elevator Cellular Dialer - \$7,000.00

#### b. Extension: Hill Time Extension Request - \$17,000.00 (attachment)

#### c. LCCRC Signage – NTE \$72,893.34 (attachment)

### II. Informational

- a. Ribbon Cutting Ceremony and Open Houses

### III. Unfinished Business – None at this time

### IV. New Business – None at this time

### V. Determination of Consent Agenda

- a. Committee members approve placing recommendation items a, b, and c on consent agenda.

**Adjournment** of meeting was at 6:45 p.m.

# MHARS BOARD OF LORAIN COUNTY

CONTRACT No.: LCCRC

CHANGE ORDER No.: 21

CONTRACTOR: PANZICA CONSTRUCTION COMPANY  
739 BETA DRIVE  
MAYFIELD VILLAGE, OH, 44143  
(440)-442-4300

| ITEM NO. | Description                         | Quantity | Unit | Unit Price   | Addition     | Credit, Deduct or Non-Perform |
|----------|-------------------------------------|----------|------|--------------|--------------|-------------------------------|
| PCO-025  | Bulletin-013 Door Hardware/Security | 1        | Lump | \$ 39,174.00 | \$ 39,174.00 |                               |
|          |                                     |          |      |              | TOTAL        | \$ 39,174.00 \$ -             |
|          |                                     |          |      |              | NET TOTAL    | \$ 39,174.00                  |

## EXPLANATION OF NECESSITY FOR ABOVE ITEMS:

This plan error reasonable value change order is for all costs associated with the modifications made to the door hardware and security drawings per Bulletin-13, RFI 149, and RFI-165. The plans showed conflicting/incomplete door hardware regarding the access control and egress in order. The security hardware specified in the plans was not compatible with door hardware in some areas and needed to be replaced with different systems. Due to the change in the access control systems, some of the electrical leads were changed to accommodate the new hardware, which required the Contractor to work in walls that had already been finished.

|  |   |
|--|---|
| Contract Price Change due to this Change Order: \$ 39,174.00 | Time Extension due to this Change Order: 0 days |
|--|---|

Contractor agrees to perform the Change Order items referenced above for the specified unit price or lump sum for the Net Total Change to Contract Price and Change to Completion Dates as full and complete satisfaction for the referenced change items. Contractor releases the Board from any further obligation for compensation for any direct and indirect costs incurred and from any further extensions of time as a result of the performance or non-performance of the items listed above or any other items otherwise cumulatively impacted by the change in Work.

|                      |  |
|----------------------|--|
| ACCEPTED             | CERTIFIED CORRECT and RECOMMENDED FOR APPROVAL |
| Contractor Signature | TODD COOPER                                    |
| Date                 | Date   |
| PERSPECTUS           | MHARS BOARD OF LORAIN COUNTY                   |
| JOHN WALKOSAK        | MICHAEL DOUD - EXECUTIVE DIRECTOR              |
| Date                 | Date   |

**Bulletin No.** 13 – Door Hardware  
**Date** 6-04-2025  
**Project Name** Lorain County Crisis and Receiving Center  
**Project Number** 22058  
**Project Location** 6030 S. Broadway, Lorain, OH 44053  
**Documents** Bidding & Permit, Aug 25, 2023

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This Bulletin is a revision and/or an addition to the original contract documents. Wherein this Bulletin varies or is in conflict with the Specifications and/or Contract Documents, the requirements of this Bulletin shall govern. In all other particulars, the requirements of the original Specifications and Contract Documents, including any previous Addenda, shall govern. All work shall be reviewed with and approved by the local authorities having jurisdiction.

The issuance of revised and/or new drawings and/or specifications does not authorize the contractor to proceed with the work nor obligate the owner in any way. The contractor is to proceed only after obtaining written authorization to proceed. A change order will be issued compiling all approved bulletins at the owner's discretion.

Contractor will submit prices for the work to the Architect and client Project Manager on company letterhead, stating the amount by which their contract sum would be altered with additional costs or credits, or stating no change in the contract sum. The proposal for any cost of desired changes shall be detailed to show quantities and unit cost of the major items of material, labor hours, and labor cost per hour. In cases involving subcontractors, and/or major material vendors, a copy of their proposal and/or invoices to the contractor should be included.

Provide pricing (credit) for each numbered item for changes as indicated on attached documents.

## **ATTACHMENTS**

| <b>No.</b> | <b>Item</b> | <b>Notes</b> |
|------------|-------------|--------------|
|------------|-------------|--------------|

### **A-601 – SCHEDULES AND DETAILS**

- Noted Access control and Delayed Egress

### **E2-1 – FIRST FLOOR POWER AND FIRE ALARM PLAN**

- Removed power door operator junction box connections at doors 1-101 and 1-102.

### **E8-2 – PANEL SCHEDULES**

- Removed power door operator power from L1A:8 and made spare.

### **T1-1 – FIRST FLOOR TECHNOLOGY PLAN**

- Removed access control devices at doors 1-004, 1-210 and 1-210b.

## **SPECIFICATION SECTION 087100 DOOR HARDWARE**

- Coordinated updated hardware selections

# MHARS BOARD OF LORAIN COUNTY

CONTRACT No.: LCCRC

CHANGE ORDER No.: 22

CONTRACTOR: PANZICA CONSTRUCTION COMPANY  
739 BETA DRIVE  
MAYFIELD VILLAGE, OH, 44143  
(440)-442-4300

| ITEM NO. | Description                        | Quantity | Unit | Unit Price  | Addition    | Credit, Deduct or Non-Perform |
|----------|------------------------------------|----------|------|-------------|-------------|-------------------------------|
| PCO-026  | RFI-184 Existing Concrete Ductbank | 1        | LUMP | \$ 4,790.00 | \$ 4,790.00 |                               |
|          |                                    |          |      |             | TOTAL       | \$ 4,790.00 \$ -              |
|          |                                    |          |      |             | NET TOTAL   | \$ 4,790.00                   |

## EXPLANATION OF NECESSITY FOR ABOVE ITEMS:

This unforeseen condition force account change order is for all costs associated with removing an existing buried concrete slab at the dumpster pad. During excavation for the dumpster pad footer, a buried concrete slab was discovered and removed due to potential differential movement with the new slab. This cost was tracked on a time and material basis; reviewed by the project and found to be fair and reasonable. The above work did not impact the schedule critical path and no additional time is warranted for this work.

|   |   |
|---|---|
| Contract Price Change due to this Change Order: \$ 4,790.00 | Time Extension due to this Change Order: 0 days |
|---|---|

Contractor agrees to perform the Change Order items referenced above for the specified unit price or lump sum for the Net Total Change to Contract Price and Change to Completion Dates as full and complete satisfaction for the referenced change items. Contractor releases the Board from any further obligation for compensation for any direct and indirect costs incurred and from any further extensions of time as a result of the performance or non-performance of the items listed above or any other items otherwise cumulatively impacted by the change in Work.

|                           |  |
|---------------------------|--|
| ACCEPTED                  | CERTIFIED CORRECT and RECOMMENDED FOR APPROVAL |
| Contractor Signature Date | TODD COOPER Date                               |
| PERSPECTUS                | MHARS BOARD OF LORAIN COUNTY                   |
| JOHN WALKOSAK Date        | MICHAEL DOUD - EXECUTIVE DIRECTOR Date         |



# REQUEST FOR INFORMATION

Panzica Construction Co.  
23-0021 - Lorain County Crisis Receiving Center

RFI#: 184  
DATE: 04/21/2025

TO: Mary Seifert  
Perspectus Architecture  
1300 East 9th Street Suite 910  
Cleveland , Ohio 44114

FROM: Emily Haldi  
Panzica Construction

John Walkosak  
Perspectus Architecture  
1300 East 9th Street Suite 910  
Cleveland, Ohio 44114

INITIATED BY: Emily Haldi

---

SUBJECT: Existing Concrete Slab at Dumpster Enclosure

DRAWING #:

DATE DUE: 04/28/2025

SPEC SECTION:

## QUESTION

When excavating for footer installation at the dumpster enclosure, an existing concrete slab was discovered. Please advise if the new footers can be tied into the existing slab or if removal of the slab is necessary. The new concrete footers are to be 3' wide, 5' long, and 3' deep at both locations.

Please advise

## RESPONSES

DATE

FROM(FIRM)

FROM(CONTACT)

---

Due to potential of differential movement removal of the existing slab is necessary

John Walkosak  
4-22-2025

Subcontractors: Please notify Panzica of any cost and/or schedule impacts within 5 days or we will assume no impact

# MHARS BOARD OF LORAIN COUNTY

CONTRACT No.: LCCRC

CHANGE ORDER No.: 23

CONTRACTOR: PANZICA CONSTRUCTION COMPANY  
739 BETA DRIVE  
MAYFIELD VILLAGE, OH, 44143  
(440)-442-4300

| ITEM NO. | Description                      | Quantity | Unit | Unit Price  | Addition         | Credit, Deduct or Non-Perform |
|----------|----------------------------------|----------|------|-------------|------------------|-------------------------------|
| PCO-028  | RFI-167 Observation Bay Millwork | 1        | LUMP | \$ 5,077.00 | \$ 5,077.00      |                               |
|          |                                  |          |      |             | <b>TOTAL</b>     | \$ 5,077.00                   |
|          |                                  |          |      |             | <b>NET TOTAL</b> | \$ 5,077.00                   |

**EXPLANATION OF NECESSITY FOR ABOVE ITEMS:**

This plan error reasonable value change order is for all costs associated with the added work according to RFI-167. Additional framing was added at the D6T light fixture in the first floor observation bay due to a height discrepancy with the millwork. No additional millwork was required, however to ensure the integrity and safety of lighting fixture, additional framing was added to secure the panels.

|   |   |
|---|---|
| Contract Price Change due to this Change Order: \$ 5,077.00 | Time Extension due to this Change Order: 0 days |
|---|---|

*Contractor agrees to perform the Change Order items referenced above for the specified unit price or lump sum for the Net Total Change to Contract Price and Change to Completion Dates as full and complete satisfaction for the referenced change items. Contractor releases the Board from any further obligation for compensation for any direct and indirect costs incurred and from any further extensions of time as a result of the performance or non-performance of the items listed above or any other items otherwise cumulatively impacted by the change in Work.*

|                                       |   |
|---------------------------------------|---|
| <b>ACCEPTED</b>                       | <b>CERTIFIED CORRECT and RECOMMENDED FOR APPROVAL</b> |
| Contractor Signature _____ Date _____ | TODD COOPER _____ Date _____                          |
| <b>PERSPECTUS</b>                     | <b>MHARS BOARD OF LORAIN COUNTY</b>                   |
| JOHN WALKOSAK _____ Date _____        | MICHAEL DOUD - EXECUTIVE DIRECTOR _____ Date _____    |





# REQUEST FOR INFORMATION

Panzica Construction Co.  
23-0021 - Lorain County Crisis Receiving Center

RFI#: 167  
DATE: 03/14/2025

TO: Mary Seifert  
Perspectus Architecture  
1300 East 9th Street Suite 910  
Cleveland, Ohio 44114

FROM: Emily Haldi  
Panzica Construction

John Walkosak  
Perspectus Architecture  
1300 East 9th Street Suite 910  
Cleveland, Ohio 44114

INITIATED BY: Emily Haldi

---

SUBJECT: Observation Millwork Lighting Conflict

DRAWING #:

DATE DUE: 03/21/2025

SPEC SECTION:

## QUESTION

See the attached marked-up drawings A-111, A-514, E1-1, & approved 265100-1 LED Luminaires Product Data submittal.

The 1st floor observation bay millwork is shown to receive D6T anti-ligature lights within the millwork. These lights are approximately 8" tall, while the millwork is only 4 3/8" tall. Please advise, as the millwork has been fabricated and the lights are purchased/on-site.

## RESPONSES

DATE

FROM(FIRM)

FROM(CONTACT)

---

Increase depth of observation canopy to accommodate light fixtures

John Walkosak  
4-17-2025

Subcontractors: Please notify Panzica of any cost and/or schedule impacts within 5 days or we will assume no impact

# MHARS BOARD OF LORAIN COUNTY

CONTRACT No.: LCCRC

CHANGE ORDER No.: 24

CONTRACTOR: PANZICA CONSTRUCTION COMPANY  
739 BETA DRIVE  
MAYFIELD VILLAGE, OH, 44143  
(440)-442-4300

| ITEM NO. | Description                                       | Quantity | Unit | Unit Price  | Addition    | Credit, Deduct or Non-Perform |
|----------|---|----------|------|-------------|-------------|-------------------------------|
| PCO-029  | Bulletin 12 - Pavement and Striping Modifications | 1        | Lump | \$ 3,283.00 | \$ 3,283.00 |                               |
|          |   |          |      |             | TOTAL       | \$ 3,283.00                   |
|          |   |          |      |             | NET TOTAL   | \$ 3,283.00                   |

## EXPLANATION OF NECESSITY FOR ABOVE ITEMS:

This plan error reasonable value change order is for all costs associated with modifications made to the asphalt pavement and striping in Bulletin 12. Asphalt was ramped up to the curb at the existing NORD Center to meet the ADA requirements that had not been shown in the original drawings. The striping plan was modified to accomodate Lorain County Transit buses. A designated "drop off" area was striped and parking spots were shifted over.

|   |   |
|---|---|
| Contract Price Change due to this Change Order: \$ 3,283.00 | Time Extension due to this Change Order: 0 days |
|---|---|

Contractor agrees to perform the Change Order items referenced above for the specified unit price or lump sum for the Net Total Change to Contract Price and Change to Completion Dates as full and complete satisfaction for the referenced change items. Contractor releases the Board from any further obligation for compensation for any direct and indirect costs incurred and from any further extensions of time as a result of the performance or non-performance of the items listed above or any other items otherwise cumulatively impacted by the change in Work.

|                                       |  |
|---------------------------------------|--|
| ACCEPTED                              | CERTIFIED CORRECT and RECOMMENDED FOR APPROVAL     |
| Contractor Signature _____ Date _____ | TODD COOPER _____ Date _____                       |
| PERSPECTUS                            | MHARS BOARD OF LORAIN COUNTY                       |
| JOHN WALKOSAK _____ Date _____        | MICHAEL DOUD - EXECUTIVE DIRECTOR _____ Date _____ |

**Bulletin No.** 12 – Parking Lot Striping  
**Date** 5-09-2025  
**Project Name** Lorain County Crisis and Receiving Center  
**Project Number** 22058  
**Project Location** 6030 S. Broadway, Lorain, OH 44053  
**Documents** Bidding & Permit, Aug 25, 2023

---

This Bulletin is a revision and/or an addition to the original contract documents. Wherein this Bulletin varies or is in conflict with the Specifications and/or Contract Documents, the requirements of this Bulletin shall govern. In all other particulars, the requirements of the original Specifications and Contract Documents, including any previous Addenda, shall govern. All work shall be reviewed with and approved by the local authorities having jurisdiction.

The issuance of revised and/or new drawings and/or specifications does not authorize the contractor to proceed with the work nor obligate the owner in any way. The contractor is to proceed only after obtaining written authorization to proceed. A change order will be issued compiling all approved bulletins at the owner's discretion.

Contractor will submit prices for the work to the Architect and client Project Manager on company letterhead, stating the amount by which their contract sum would be altered with additional costs or credits, or stating no change in the contract sum. The proposal for any cost of desired changes shall be detailed to show quantities and unit cost of the major items of material, labor hours, and labor cost per hour. In cases involving subcontractors, and/or major material vendors, a copy of their proposal and/or invoices to the contractor should be included.

Provide pricing (credit) for each numbered item for changes as indicated on attached documents.

#### **ATTACHMENTS**

| <b>No.</b> | <b>Item</b> | <b>Notes</b> |
|------------|-------------|--------------|
|------------|-------------|--------------|

#### **C-104 – GEOMETRIC CONTROL PLAN**

- Revised parking lot striping per meeting with Lorain County Transit
- Revised asphalt depth for ADA access

# MHARS BOARD OF LORAIN COUNTY

CONTRACT No.: LCCRC

CHANGE ORDER No.: 25

CONTRACTOR: PANZICA CONSTRUCTION COMPANY  
739 BETA DRIVE  
MAYFIELD VILLAGE, OH, 44143  
(440)-442-4300

| ITEM NO. | Description              | Quantity | Unit | Unit Price  | Addition    | Credit, Deduct or Non-Perform |
|----------|--------------------------|----------|------|-------------|-------------|-------------------------------|
| PCO-030  | Elevator Cellular Dialer | 1        | Lump | \$ 7,000.00 | \$ 7,000.00 |                               |
|          |                          |          |      |             | TOTAL       | \$ 7,000.00                   |
|          |                          |          |      |             | NET TOTAL   | \$ 7,000.00                   |

## EXPLANATION OF NECESSITY FOR ABOVE ITEMS:

This owner's request reasonable value change order is for all costs associated with adding a cellular dialer for the elevator. The elevator cellular was added to the project to enhance the reliability and meet code complainace with ASME A17.1-2022 Safety Codes for Elevators and Escalators.

|   |   |
|---|---|
| Contract Price Change due to this Change Order: \$ 7,000.00 | Time Extension due to this Change Order: 0 days |
|---|---|

Contractor agrees to perform the Change Order items referenced above for the specified unit price or lump sum for the Net Total Change to Contract Price and Change to Completion Dates as full and complete satisfaction for the referenced change items. Contractor releases the Board from any further obligation for compensation for any direct and indirect costs incurred and from any further extensions of time as a result of the performance or non-performance of the items listed above or any other items otherwise cumulatively impacted by the change in Work.

|                      |  |
|----------------------|--|
| ACCEPTED             | CERTIFIED CORRECT and RECOMMENDED FOR APPROVAL |
| Contractor Signature | TODD COOPER                                    |
| Date                 | Date   |
| PERSPECTUS           | MHARS BOARD OF LORAIN COUNTY                   |
| JOHN WALKOSAK        | MICHAEL DOUD - EXECUTIVE DIRECTOR              |
| Date                 | Date   |



# POTENTIAL CHANGE ORDER

Panzica Construction Co.  
23-0021 - Lorain County Crisis Receiving Center

DATE: 06/16/2025  
PCO#: O-030

Daniel Turek  
Hill International, Inc.

Potential Change Order O-030: Elevator Cellular Dialer

Panzica Construction Company has completed pricing for Potential Change Order #O-030: Elevator Cellular Dialer

Cost includes furnish and install cellular dialer in the elevator per Owner's request.

A cost breakdown for this work is as follows:

| Description                  | Amount            |
|------------------------------|-------------------|
| Cellular Dialer              | \$4,747.00        |
| Power to Elevator for Dialer | \$1,920.00        |
| PCC OH/Fee                   | \$333.00          |
| <b>Grand Total:</b>          | <b>\$7,000.00</b> |

The total cost for this work is \$7,000.00 and is based on the attached quotations. Please review and respond if this pricing is approved. If you have any questions regarding this PCO, please call me at your earliest convenience.

Respectfully,

Danielle James

CC: M. Panzica



Hill International, Inc.  
9100 South Hills Blvd  
Suite 230  
Broadview Heights, OH 44147  
Tel: 440-550-4500  
[www.hillintl.com](http://www.hillintl.com)

June 16, 2025

Michael Doud  
Executive Director  
MHARS Board of Lorain County  
1173 North Ridge Road  
Lorain, OH 44055

**Subject: Lorain County Crisis Recovery Center  
Hill Change Order Request**

Dear Mr. Doud:

The final duration of the LCCRC from Notice to Proceed to Final Closeout has exceeded the planned duration in Hill's proposal by four (4) additional months. Hill respectfully requests a modification to our contract to cover two (2) of those months at our originally proposed rate of \$8500 per month for a total of \$17,000.00.

If you have any questions, please don't hesitate to contact me at (330) 968-8398 or [toddcooper@hillintl.com](mailto:toddcooper@hillintl.com).

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Cooper".

Todd P. Cooper, P.E, CCM, LEED AP  
Senior Vice President

**DELIVERING THE  
INFRASTRUCTURE  
OF CHANGE**



Hill International, Inc.  
9100 South Hills Blvd  
Suite 230  
Broadview Heights, OH 44147  
Tel: 440-550-4500  
www.hillintl.com

June 16, 2025

Michael Doud  
Executive Director  
MHARS Board of Lorain County  
1173 North Ridge Road  
Lorain, OH 44055

**Subject: Lorain County Crisis Recovery Center  
Signage Award Recommendation**

Dear Mr. Doud:

The final package to be awarded on the LCCRC project is signage. Based on previous experience on behavioral health projects, Perspectus recommended that we utilize **Takeform** to provide the signage for the project, as they have a behavioral health-specific line called Empath that provided flexibility in design to align with the building's aesthetic, while also being purpose-built and endorsed for behavioral health environments.

Takeform has provided pricing for all the interior signage and is finalizing its quotation for the exterior signage. They have provided us with an allowance for the exterior signage for purposes of this initial award recommendation, but have committed to having a firm price for that work before the Executive Board Meeting later this week. The pricing is as follows:

|  |                    |
|--|--------------------|
| Interior Signage                           | \$27,893.34        |
| Exterior Signage (Not to exceed allowance) | \$45,000.00        |
| <b>Total</b>                               | <b>\$72,893.34</b> |

It should be noted that we are still finalizing some design details for the exterior signage regarding building name and logo, as well as the specific look of the donor signage in the interior of the building. Once these are finalized, we will review them with you for approval before releasing the signage for fabrication. We are comfortable that there is sufficient flexibility in this pricing to provide an acceptable final design.

**DELIVERING THE  
INFRASTRUCTURE  
OF CHANGE**



In conclusion, we are recommending that the Board enter into an agreement with **Takeform** for \$72,893.34. If you have any questions, please don't hesitate to contact me at (330) 968-8398 or [toddcooper@hillintl.com](mailto:toddcooper@hillintl.com).

Sincerely,

A handwritten signature in black ink, reading "Todd Cooper". The signature is written in a cursive, flowing style.

Todd P. Cooper, P.E, CCM, LEED AP  
Senior Vice President

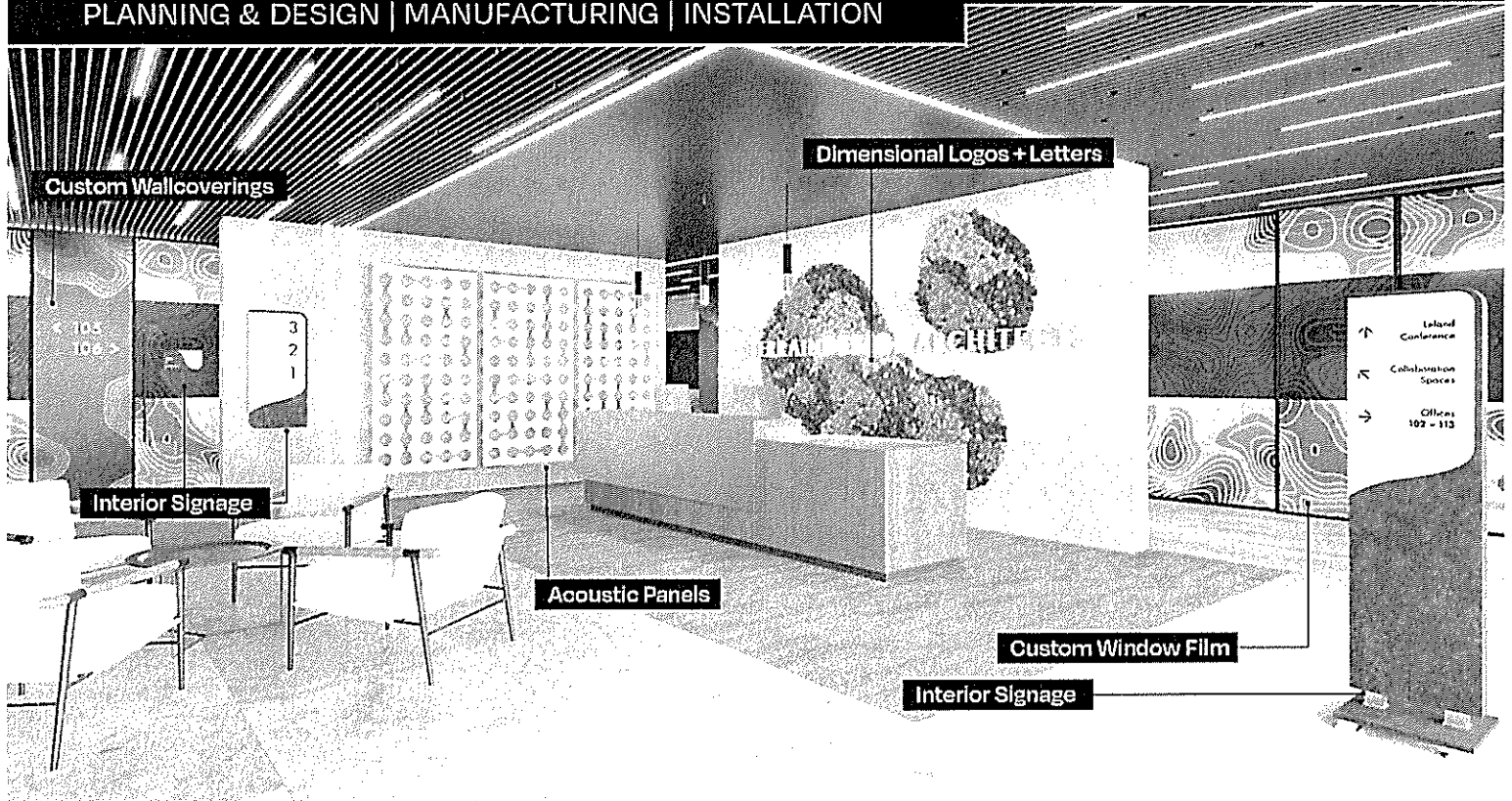
Attachments

Takeform proposal dated June 12, 2025



# Everything signage + graphics. We are that.

PLANNING & DESIGN | MANUFACTURING | INSTALLATION



## Innovative products.

We incorporate the latest in materials, technology, and sustainability. That's why we can guarantee them for 5 years.

## Designed to work together.

Our products streamline the design process and deliver nearly unlimited creative possibilities.

## From start to finish.

Let us handle it. Our turnkey approach makes the process easier and delivers beautiful outcomes.

### Signage Platforms

Interior Signage

Exterior Signage

Dimensional Logos & Letters

Parking Garage Signage

### Brand + Experiential Graphics

Custom Wallcoverings

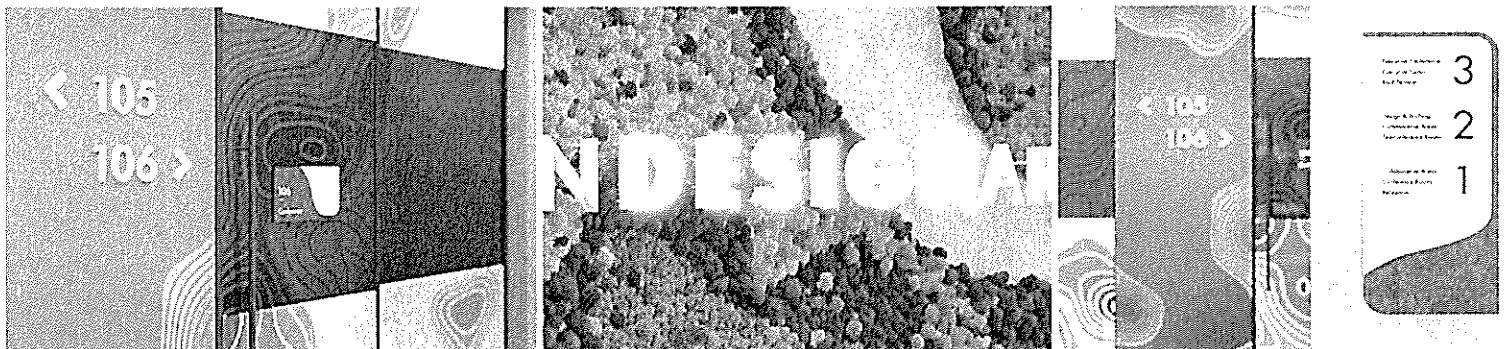
Custom Window Films

Graphic panels

Acoustic panels w/ custom graphics

Recognition Displays

takeform





branding space. moving people.

Quorum Group, LLC DBA

Estimate #: 228505

June 12, 2025

Prepared For:

**Lorain County MHARS**

1173 N Ridge Rd E

Lorain, OH 44055-3032

Account Manager: **Marlena Lloyd**

mjl@takeform.net

(585) 318-1064

**Purchasing .**

(440) 233-2020

Representative: **Robynn Spong**

robynn.spong@ki.com

(216) 401-7044

### LOR0014: Lorain County Crisis and Receiving Center

Pricing does not include caulk around the edges of the signs

|  | QTY | Unit Net | Extended Net |
|--|-----|----------|--------------|
| 1 Type A: Stair ID   | 4   | \$135.27 | \$541.08     |
| 2 Type B: Restroom ID  | 9   | \$164.02 | \$1,476.18   |
| 3 Type B.a: Restroom ID  | 3   | \$162.09 | \$486.27     |
| 4 Type C: Medium Room ID (1 line of copy)                        | 44  | \$119.67 | \$5,265.48   |
| 5 Type C.a: Room ID (1 line of copy)                             | 22  | \$98.93  | \$2,176.46   |
| 6 Type C.b: Medium Room ID (1 line of copy)                      | 2   | \$107.80 | \$215.60     |
| 7 Glass Backer for Type C.b                                      | 1   | \$15.09  | \$15.09      |
| 8 Type C.2: Medium Room ID (2 lines of copy) accommodates insert | 1   | \$148.56 | \$148.56     |
| 9 Type C.2a: Room ID (2 lines of copy)                           | 1   | \$114.24 | \$114.24     |
| 10 Type D: Medium Room ID w/slider (1 line of copy)              | 12  | \$143.61 | \$1,723.32   |
| 11 Type DNE: Staff Do Not Enter                                  | 6   | \$53.24  | \$319.44     |
| 12 Type E: Office ID accommodates insert                         | 1   | \$126.06 | \$126.06     |
| 13 Inserts for Type E  | 1   | \$16.57  | \$16.57      |
| 14 Type E.a: Office ID   | 1   | \$152.52 | \$152.52     |
| 15 Inserts for Type E.a  | 1   | \$16.57  | \$16.57      |
| 16 Type F: Exit  | 2   | \$55.91  | \$111.82     |
| 17 Type FE: Fire Extinguisher                                    | 7   | \$53.24  | \$372.68     |
| 18 Type G: Evacuation Plan                                       | 2   | \$291.65 | \$583.30     |



branding space. moving people.

Quorum Group, LLC DBA

Estimate #: 228505

June 12, 2025

**LOR0014: Lorain County Crisis and Receiving Center**

|    |   |   |                   |             |
|----|---|---|-------------------|-------------|
| 19 | Type H: Handwash Station  | 3 | \$53.24           | \$159.72    |
| 20 | Type O: Custom Notice Holder  | 2 | \$121.47          | \$242.94    |
| 21 | Type Q: Dimensional Letters (14 sets)                               | 1 | \$393.42          | \$393.42    |
| 22 | Type Q.1: Nourishment Laminate Letters                              | 2 | \$227.77          | \$455.54    |
| 23 | Type P.1: Entry Vestibule Vinyl                                     | 3 | \$75.36           | \$226.08    |
| 24 | Type P.2: Reception Vinyl   | 1 | \$75.36           | \$75.36     |
| 25 | Type P.3: Delivery Vestibule Vinyl                                  | 1 | \$75.36           | \$75.36     |
| 26 | Type P.4: Outdoor Activity Vinyl                                    | 2 | \$75.36           | \$150.72    |
| 27 | Type R: Dimensional Logo  | 1 | \$618.43          | \$618.43    |
| 28 | Type DON: Direct Print Donor Signs (Kirk Collection) 11 x 21        | 2 | \$467.24          | \$934.48    |
| 29 | Production Documents and File Creation                              | 1 | \$1,992.00        | \$1,992.00  |
| 30 | A0150 Silicone Adhesive Cartridge                                   | 4 | \$18.54           | \$74.16     |
| 31 | Takeform Certified Installation Service - Standard Labor (optional) | 1 | \$6,675.00        | \$6,675.00  |
|    |   |   | <b>Subtotal:</b>  | \$25,934.45 |
|    |   |   | <b>S &amp; H:</b> | \$378.05    |
|    |   |   | <b>Taxes:</b>     | \$1,580.84  |
|    |   |   | <b>Total:</b>     | \$27,893.34 |



branding space. moving people.

Quorum Group, LLC DBA

Estimate #: 228505

June 12, 2025

**LOR0014: Lorain County Crisis and Receiving Center**

Terms: Not Established

DEPOSIT: 40% deposit due upon release to production. Deposits are requested due to the custom nature of signage and graphic products, design hours, and planning services.

MINIMUMS: Orders less than \$500 must be paid in full prior to fabrication.

RELEASE TO PRODUCTION: Client approvals of rendering, location plan and message schedule/proof required prior to production.

SHIPMENT WINDOW: If shipment cannot be completed within 1 year of purchase order, a price escalation of 7% shall apply with an additional 7% for every ensuing year. The increase shall be based on total invoice excluding taxes.

DELIVERY: 4 weeks after receipt of approvals contingent on project scope and materials.

FOB Origin, with full freight allowed.

INSTALLATION: Unless indicated, sign installation is not included. If shown, price is based on the minimum trips required to perform the work. If additional trips are necessary, for reasons beyond our control, additional charges may apply. Please advise if multiple trips are anticipated. Prices reflect installations performed during regular business hours (M-F, 7:00am - 5:00pm). Work outside these hours or days will incur additional cost.

CHANGES: Changes in quantities, sign types and/or finishes may affect prices. Further, due to rising material prices, it may be necessary to adjust prices for orders which fail to ship within one year of placement.

CANCELLATION: Canceled orders shall be subject to a 25% fee.

EXPIRATION: Prices are valid for 90 days.

WARRANTY: Takeform warrants its products to be free of defects in material and workmanship for a period of five years from date of shipment. Warranty covers all material and labor to repair or replace products determined to be defective.

Purchase Order: \_\_\_\_\_

Total: \$27,893.34

Signature: \_\_\_\_\_ Date: \_\_\_\_\_

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## **Executive Director Report**

**June 24, 2025**

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### **Ohio Association of County Behavioral Health Authorities (OACBHA) - Executive Council**

Michael Doud has been elected by the membership to serve as an at-large member of the Executive Council, representing the Northeast region of the state. The Executive Council is responsible for initial decision-making on behalf of the organization. His three-year term will begin on July 1, 2025.

### **Grant Boosts Staffing Efforts at Lorain County Crisis Recovery Center**

Riveon Mental Health and Recovery announced it has received a \$176,000 grant from the Community Foundation of Lorain County and the LifeShare Legacy Fund. The funding will support workforce development at the Lorain County Crisis Recovery Center, helping recruit, train, and retain the skilled professionals essential to providing timely, high-quality behavioral healthcare. This grant, made possible in part through the LifeShare Legacy Fund, builds on the \$1 million already committed to the project, which is on track for an October opening.

### **OhioMHAS Community Capital Plan Requests Fiscal Years 2027-2032**

The Ohio Department of Mental Health & Addiction Services (OhioMHAS) is in the process of preparing the next six-year capital plan for submission to the Office of Budget and Management (OBM). OhioMHAS will use ADAMHS Boards capital plan submission to develop the community section of its capital plan request to OBM. Community Capital Plans are due by Monday, June 30, 2025. The plan will cover three capital biennia, SFY 27-28, 29-30, and 31-32. Appropriations are made only for the first two years of each six-year plan; funding will be received only for the SFY 27-28 biennium. OhioMHAS' priority for funding in the SFY 27-28 biennium will be for Housing. The MHARS Board of Lorain County will submit a plan to OhioMHAS for permanent supportive housing units.

### **CHN Housing Partners – Lorain County Advisory Committee**

In June, Michael Doud joined the newly established Lorain County Advisory Committee, a strategic initiative by CHN to deepen its commitment to the Lorain County community. Formed as a committee of CHN's Board of Directors, the Advisory Committee will play a vital role in shaping the organization's local impact.

The Committee is charged with making recommendations to CHN's staff and board regarding Lorain County-based programming. Its scope includes advising on key areas such as:

1. Identifying community needs related to housing services and supply
2. Developing capitalization and long-term sustainability strategies
3. Evaluating the effectiveness and equity of CHN's services in the local market
4. Recommending collaborations with existing and potential community partners

Michael's participation on the Advisory Committee reflects both his deep local knowledge and CHN's commitment to ensuring community-driven, equitable solutions for housing in Lorain County.

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## Executive Director Report

June 24, 2025

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### **OACHBA 's Ohio's 2025 Mental Health & Addiction Conference**

On June 9–10, the Ohio Association of County Behavioral Health Authorities Foundation, in partnership with OhioMHAS, hosted Ohio's 2025 Mental Health and Addiction Conference: *Advancing Care in Communities* in downtown Columbus. The event brought together over 1,000 participants, including behavioral health service providers, county boards, advocacy organizations, and healthcare professionals from across the state.

Michael Doud and Mark Johnson attended the conference and served as session moderators, contributing to discussions aimed at strengthening behavioral health systems and advancing care within Ohio's communities.

### **MHARS Board Joins El Centro for Opportunity Center Open House**

On June 18, Michael Doud and Dan Urbin represented the MHARS Board at El Centro's Opportunity Center Open House. The Center offers comprehensive financial wellness and wrap-around support services, including:

- Employment connections
- Small business development
- Homebuyer seminars
- Access to healthcare providers
- English language classes
- College registration assistance

These services play a key role in strengthening stability and opportunity for Lorain County residents.

### **UPCOMING TRAININGS AND OUTREACH**

#### **JUNE 2025**

23 – Community Art Therapy + Coping Skills Presentation at Elyria Public Library

30 – Ready, Set, Go to Kindergarten Storybook Stroll Ribbon Cutting at West Park

#### **JULY 2025**

4 – Office Closed in observance of Independence Day

18 – Free CEU Network Provider Training at ALC 10:00-12:30pm



**BOARD MEETING – CONSENT AGENDA – June 24, 2025**  
**RESOLUTION No. 25-06-02**

*Once the motion has been received to approve the consent agenda the chairman opens the floor for any questions from the board members. During this time, board members may ask questions or request items be removed from the consent agenda for further discussion. If any items were removed from the consent agenda the chairman will determine where on the agenda those items will be discussed.*

**Finance Committee:**

1. Recommendation – Approval of the FY25 Financial Statements through May 2025. **RESOLUTION No. 25-06-03 C**
2. Recommendation – Approval of Listing of Expenses for May 2025 totaling \$3,797,525.13. **RESOLUTION No. 25-06-04 C**
3. Recommendation – Approval of the Integrated Services Partnership (ISP) Budget for FY26. **RESOLUTION No. 25-06-05 C**
4. Recommendation – Approval of FY26 Budget Revisions. **RESOLUTION No. 25-06-06 C**
5. Recommendation – Approval of CY26 Tax Budget with supporting documentation. **RESOLUTION No. 25-06-07 C**
6. Recommendation – Approval of *Contracts to be Authorized by the MHARS Board of Directors*. **RESOLUTION No. 25-06-08 C**

**Ad Hoc Strategic Plan Committee:**

1. Recommendation – Approval of Strategic Plan FY2026-2028 **RESOLUTION No. 25-06-09 C**
2. Recommendation – Approval to dissolve the Ad Hoc Strategic Plan Committee **RESOLUTION No. 25-06-10 C**



**BOARD MEETING – CONSENT AGENDA – June 24, 2025**  
**RESOLUTION No. 25-06-02**

**Nominating Committee:**

1. Recommendation – Approval of the FY26 Slate of Officers **RESOLUTION No. 25-06-11 C**
2. Recommendation – Approval to send Mark Skellenger's application to OhioMHAS for State Appointed Board Membership consideration in filling term-ending vacancy of David Ashenhurst. **RESOLUTION No. 25-06-12 C**

**Executive Committee:**

1. Recommendation – Approval of LCCRC Project Change Orders:
  - a) Change Order #21 – Bulletin 13 Door Hardware Changes – NTE \$39,174.00
  - b) Change Order #22 – RFI 184 Removal of Existing Buried Concrete – NTE \$4,790.00
  - c) Change Order #23 – RFI 167 Observation Bay Millwork Modifications to Accommodate D6T Light Fixtures - \$5,077
  - d) Change Order #24 – Bulletin 12 – Paving and Striping Modifications to Accommodate ADA Ramps and New Bus Routes - \$3,283.00
  - e) Change Order #25 – Elevator Cellular Dialer - \$7,000.00**RESOLUTION No. 25-06-13 C**
2. Recommendation – Approval to Accept Hill International's Time Extension Request in the amount of \$17,000.00. **RESOLUTION No. 25-06-14 C**
3. Recommendation – Approval of Amount Not to Exceed \$72,893.34 for LCCRC Project Signage. **RESOLUTION No. 25-06-15 C**

**© = Consent Agenda by the Board Chair**

**C = Consent Agenda by the Committee Chair**